



**I hereby give notice that an Ordinary Meeting of Council will be held on:**

**Date:** Monday, 22 March 2021  
**Time:** 9.15am  
**Location:** Bourke Shire Council  
29 Mitchell Street Bourke NSW

# **BUSINESS PAPER**

## **Ordinary Council Meeting**

**22 March 2021**

**Mark Riley**  
**General Manager**

<b>Time</b>	<b>Representative</b>	<b>Organisation</b>
<b>11.00am</b>	Superintendent Andrew Hurst	Central North Police District



# DECLARATION OF INTEREST FORM COUNCIL OFFICIAL

FOR USE AT COUNCIL AND COUNCIL MEETINGS

<b>NAME OF COUNCIL OFFICIAL DECLARING INTEREST:</b>
<b>ACTION PROPOSED:</b>
<p><b>Tick one box only:</b></p> <p><input type="checkbox"/> In my opinion, <b>my interest is pecuniary</b>, and I am therefore required to take the action specified in Part 4 of Council’s Code of Conduct.</p> <p><input type="checkbox"/> In my opinion, <b>my interest is non-pecuniary but significant</b>. I am unable to remove the source of conflict. I am therefore required to treat the interest as if it were pecuniary and take the action specified in clause 5.10 of Council’s Code of Conduct.</p> <p><input type="checkbox"/> In my opinion, <b>my interest is non-pecuniary and less than significant</b>. I therefore make this declaration as I am required to do pursuant to clause 5.11 of Council’s Code of Conduct. However, I intend to continue to be involved with the matter.</p>
<b>COUNCIL OFFICIAL</b>
<p>I, _____ (name of COUNCIL OFFICIAL ) disclose the above interest and acknowledge that I will take appropriate action as I have indicated above.</p> <p>Signed: _____ Date: _____</p>
<b>GENERAL MANAGER – required for all declarations:</b>
<p>I have noted the above declaration and I note your opinion and/or the action you have proposed.</p> <p>Signed: _____ Date: _____</p>
<b>DEFINE YOUR INTEREST:</b>
<p>Is your interest:</p> <p><input type="checkbox"/> Pecuniary (see dealing with pecuniary interests)?</p> <p><input type="checkbox"/> Non pecuniary (see dealing with non-pecuniary interests)</p>
<b>MATTER IN WHICH YOU HAVE AN INTEREST:</b> (Please provide full details, including item number on Council agenda)
<b>NAME OF THE INTEREST:</b>
<p>Be specific and include information such as:</p> <ul style="list-style-type: none"> <li>- The names of any person or organisation with which you have a relationship;</li> <li>- The nature of your relationship with the person or organisation;</li> <li>- The reason(s) why you consider the situation may (or may be perceived to) give rise to a conflict between your personal interests and your public duty as a COUNCIL OFFICIAL .</li> </ul>

<p><b>MANAGING LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS:</b></p> <p>Clause 5.11 of Council’s Code of Conduct provides that if you determine that a non-pecuniary conflict of interest is less than significant and does not require further action, you must provide an explanation of why you consider that conflict does not require further action in the circumstances.</p>
<p><b>IS YOUR NON-PECUNIARY INTEREST LESS THAN SIGNIFICANT?</b></p> <p>If you are of the view that your non-pecuniary interest is less than significant, please provide your explanation directly below (only complete if you are claiming that your non-pecuniary interest is less than significant).</p>   
<p><b>DEFINITIONS:</b></p> <p>A <b>PECUNIARY INTEREST</b> is an interest that a designated person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person (see Part 4 of Council’s Code of Conduct).</p> <p>A <b>NON-PECUNIARY INTEREST</b> is a private or personal interest that does not amount to pecuniary interest as defined by Part 5 of Council’s Code of Conduct.</p>
<p><b>MANAGING PECUNIARY INTERESTS:</b></p> <p>Part 4.10 of Council’s Code of Conduct requires designated persons to declare in writing to the General Manager the nature of a pecuniary interest the person has in any Council matters, as soon as practicable after becoming aware of the interest.</p>
<p><b>MANAGING SIGNIFICANT NON-PECUNIARY INTERESTS:</b></p> <p>Clause 5.10 of Council’s Code of Conduct provides that you must manage a significant non-pecuniary interest by not participating in consideration of, or decision making in relation to, the matter in which you have the significant non-pecuniary conflict of interest and the matter being allocated to another person for consideration or determination, or if the significant non-pecuniary conflict of interest arises in relation to a matter under consideration at a council or committee meeting, by managing the conflict of interest as if you had a pecuniary interest in the matter by complying with clauses 4.28 and 4.29 of the Code.</p>
<p><b>MANAGING NON-PECUNIARY INTERESTS:</b></p> <p>Clause 5.8 of Council’s Code of Conduct states that how you manage a non-pecuniary interest will depend on whether or not it is significant. Clause 5.9 of Council’s Code of Conduct states that, as a general rule, a non-pecuniary conflict of interests will be significant where a matter does not raise a pecuniary interest but involves:-</p> <ul style="list-style-type: none"> <li>a) a relationship between a council official and another person who is affected by a decision or a matter under consideration that is particularly close, such as a current or former spouse or de facto partner, a relative for the purposes of clause 4.4 of the Code or another person from the council official’s extended family that the council official has a close personal relationship with, or another person living in the same household;</li> <li>b) other relationships with persons who are affected by a decision or a matter under consideration that are particularly close, such as friendships and business relationships. Closeness is defined by the nature of the friendship or business relationship, the frequency of contact and the duration of the friendship or relationship;</li> <li>c) an affiliation between the council official and an organisation (such as a sporting body, club, religious, cultural or charitable organisation, corporation or association) that is affected by a decision or a matter under consideration that is particularly strong. The strength of a council official’s affiliation with an organisation is to be determined by the extent to which they actively participate in the management, administration or other activities of the organisation;</li> <li>d) membership, as the council’s representative, of the board or management committee of an organisation that is affected by a decision or a matter under consideration, in circumstances where the interests of the council and the organisation are potentially in conflict in relation to the particular matter;</li> <li>e) a financial interest (other than an interest of a type referred to in clause 4.6 of the Code) that is not a pecuniary interest for the purposes of clause 4.1 of the Code;</li> <li>f) the conferral or loss of a personal benefit other than one conferred or lost as a member of the community or a broader class of people affected by a decision.</li> </ul>

**Order Of Business**

<b>1</b>	<b>Opening Prayer</b> .....	<b>7</b>
<b>2</b>	<b>Acknowledgement of Country</b> .....	<b>7</b>
<b>3</b>	<b>Remembrance</b> .....	<b>7</b>
<b>4</b>	<b>Apologies</b> .....	<b>7</b>
<b>5</b>	<b>Declaration of Interest</b> .....	<b>7</b>
<b>6</b>	<b>Mayoral Minute</b> .....	<b>7</b>
	Nil	
<b>7</b>	<b>Starring of Items</b> .....	<b>7</b>
<b>8</b>	<b>Confirmation of Minutes</b> .....	<b>7</b>
<b>9</b>	<b>Notice of Motion</b> .....	<b>7</b>
	Nil	
<b>10</b>	<b>Rescission Motion</b> .....	<b>7</b>
	Nil	
<b>11</b>	<b>Business Arising</b> .....	<b>8</b>
11.1	*** Business Arising .....	8
11.2	Calendar of Events.....	18
11.3	Information to Councillors .....	19
<b>12</b>	<b>Engineering Services Department</b> .....	<b>20</b>
	Nil	
<b>13</b>	<b>Environmental Services &amp; Development Department</b> .....	<b>21</b>
13.1	*** Removal of Trees from Southern Hill Area at Bourke Olympic War Memorial Swimming Pool .....	21
<b>14</b>	<b>General Manager</b> .....	<b>24</b>
14.1	*** Electricity Meter Readings in Bourke .....	24
<b>15</b>	<b>Corporate Services Department</b> .....	<b>30</b>
15.1	*** Bank Reconciliation and Statement of Bank Balances .....	30
15.2	*** Investment Report as at 28 February 2021.....	32
15.3	*** Draft Operational Plan 2021/2022 - Overview.....	34
15.4	*** Revenue Policy.....	40
15.5	*** Fees & Charges .....	50
15.6	*** Plant Replacement Schedule .....	51
15.7	*** Sale of Assets to be Conducted by Council .....	52
15.8	*** Loan Schedule.....	53

15.9	*** Draft Operational Plan.....	54
15.10	*** Draft Operational Plan Timeline.....	79
<b>16</b>	<b>Community Engagement Department.....</b>	<b>80</b>
	Nil	
<b>17</b>	<b>Tourism &amp; Events .....</b>	<b>80</b>
	Nil	
<b>18</b>	<b>Delegates and Councillors Reports.....</b>	<b>80</b>
	Nil	
<b>19</b>	<b>Policies.....</b>	<b>81</b>
19.1	Draft 3.1.10(V3) Asset Management Policy .....	81
<b>20</b>	<b>Précis of Correspondence .....</b>	<b>86</b>
	Nil	
<b>21</b>	<b>Activity Reports.....</b>	<b>87</b>
21.1	Engineering Services Road Works & Workshop - Works Completed.....	87
21.2	Parks & Gardens / Town Services / Water & Wastewater Engineering Services Activity Report.....	90
21.3	Environmental Services Department - Activity Report .....	98
21.4	General Manager's Activities Report .....	100
21.5	Library Manager's - Activity Report.....	114
21.6	Tourism & Events Manager's Activity Report .....	115
<b>22</b>	<b>Closed Session.....</b>	<b>118</b>
22.1	*** Construction of New Charles Street Water Tower.....	118
22.2	*** Contract Management of the Bourke War Memorial Olympic Swimming Pool.....	118

- 1 OPENING PRAYER**
- 2 ACKNOWLEDGEMENT OF COUNTRY**
- 3 REMEMBRANCE**
- 4 APOLOGIES**
- 5 DECLARATION OF INTEREST**
- 6 MAYORAL MINUTE**

Nil

- 7 STARRING OF ITEMS**
- 8 CONFIRMATION OF MINUTES**

Ordinary Council Meeting - 22 February 2021

- 9 NOTICE OF MOTION**

Nil

- 10 RESCISSION MOTION**

Nil

## 11 BUSINESS ARISING

### 11.1 \*\*\* BUSINESS ARISING

**File Number:** C12.1  
**Author:** Mark Riley, General Manager  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

#### Background

Business outstanding from previous meetings.

#### Current Situation

**KEY:** Action still pending  Action in Progress  Action Complete

GM GENERAL MANAGER	MW MANAGER WORKS
MCS MANAGER CORPORATE SERVICES	MRS MANAGER ROAD SERVICES
MES MANAGER ENVIRONMENTAL SERVICES	

321/2018	RENAMING SENIOR CITIZENS BUILDING TO BOURKE COMMUNITY CENTRE
RESPONSIBLE OFFICER	DWAYNE WILLOUGHBY - MANAGER ENVIRONMENT SERVICES
FILE NUMBER	A11.2.24

DECISION	ACTION TAKEN
1. That a Plan of Management for the Bourke Community Centre be developed which details the allowable uses of the building and the fee required to be paid for the use and any bond that need to be lodged. 2. That the Plan of Management be submitted to Council on completion for their endorsement	1. Draft Community Centre Management Plan placed on Public Exhibition for 28 days until 4.00pm, 26/03/2021

362/2018	BIODIVERSITY CONSERVATION ACT 2016 - UPDATE
RESPONSIBLE OFFICER	DWAYNE WILLOUGHBY - MANAGER ENVIRONMENTAL SERVICES
FILE NUMBER	E6.1-E6.4-L8.1

DECISION	ACTION TAKEN
1. That Council undertake a review of the potential impact on the sale of land held for industrial development including obtaining specialist advice as appropriate. 2. That on finalisation of that review a further report be brought back to Council	Continue to lobby Government – matter evolving



427/2018	PROPOSED CHANGE OF MANAGEMENT OF THE PCYC
RESPONSIBLE OFFICER	MARK RILEY - GENERAL MANAGER
FILE NO	L1.17-Y1.7-LD-L11.14.3
<b>DECISION</b>	<b>ACTION TAKEN</b>
That the General Manager prepare a detailed report in relation to the matter, including the seeking of legal advice if necessary	<ol style="list-style-type: none"> <li>1. In progress</li> <li>2. Teleconference held 20/08/2020</li> <li>3. Correspondence sent to PCYC 25/8/20 and followed up for response 20/10/20 &amp; 16/11/2020</li> <li>4. Matter further discussed with Crown Lands staff on 09/03/2021 for their pursual of PCYC</li> </ol>

156/2019	CONFIDENTIAL – CONSTRUCTION OF SEWERAGE TREATMENT PLANT FACILITIES
RESPONSIBLE OFFICER	LEONIE BROWN - MANAGER OF CORPORATE SERVICES PETER BROWN - MANAGER OF WORKS
FILE NO	S3.2.3
<b>DECISION</b>	<b>ACTION TAKEN</b>
That Council continue with its representations to obtain funding for the additional costs anticipated to be incurred in the construction of the new Additional Sewage Treatment Facilities in Bourke	<ol style="list-style-type: none"> <li>1. Ongoing</li> <li>2. Water use study near completion. Will then make application for additional funding</li> </ol>

274/2019	DROUGHT – WATER UPDATE
RESPONSIBLE OFFICER	LEONIE BROWN - MANAGER OF CORPORATE SERVICES
FILE NO	W2.2.9 – W2.2.9.1
<b>DECISION</b>	<b>ACTION TAKEN</b>
That the General Manager write to the State Government seeking their urgent consideration of the construction of a regulator or additional weir including a fish ladder upstream of Bourke at a location identified as BU8	<ol style="list-style-type: none"> <li>1. Letter sent &amp; meeting held.</li> <li>2. State Government commits to preparation of Western Weirs Strategy.</li> <li>3. Teleconference involving staff and Councillors held with State Water on 22/9/2020 re Strategy.</li> <li>4. Meeting held with DPIE representatives on 10/11/2020 &amp; 11/11/2020.</li> <li>5. Further briefing on Strategy held 10/02/2021.</li> </ol>

2020/111	DUAL NAMING OF THE DARLING RIVER – DARLING RIVER BAAKA
RESPONSIBLE OFFICER	LEONIE BROWN – MANAGER OF CORPORATE SERVICES
FILE NO	R6.5
DECISION	
1. That Council forward a copy of the motion regarding the dual naming of the Darling River to the Minister for his consideration during the determination process.	1. Completed
2. That Council seek further clarification from the on which section of the Darling River will be dual named Baaka and will the name be Darling Baaka River / Baaka Darling River or Darling River Baaka.	2. Ongoing. Geographical Names Board contacted.

2020/168 & 2020/416	13.6 TRANSFER OF LAND TO THE WHIDDON GROUP, DARLING ST BOURKE
RESPONSIBLE OFFICER	MARK RILEY - GENERAL MANAGER
FILE NO	L1.13-L1.16
DECISION	
1. That in accordance with Section 30 of the Local Government Act, 1993, Council proceed to take the necessary action to prepare a local environmental plan that seeks to reclassify community land located at 17 - 29 Darling Street, Bourke as Operational land.	1. Discussions held by MES with Dept of Planning Officers to Progress LEP matter Meeting with Dept of Planning will take approx 12 months to complete.
2. That Council proceed to prepare and enter into a Deed for Land Acquisition with the Whiddon Group in respect of their eventual acquisition of the site at 17 - 29 Darling Street, Bourke, following the reclassification of the subject land to Operational land.	2. Draft Deed forwarded to Whiddon Group 19/08/2020.
3. That if required, the General Manager be authorised to execute, on behalf of Council as the existing registered owner of land at 17 - 29 Darling Street, Bourke, owner’s consent in respect of the lodgement of a Development Application by the Whiddon Group in respect of upgrading works at the facility.	3. Discussions as to process held with Whiddon. Transfer subject to reclassification
4. That any necessary documents be executed under the Common Seal of Council.	4. Report submitted to Council in December 2020 re: Reclassification Process
	5. Gateway determination approved. Independent public hearing and advertise for 28 days. Public consultation to follow.
	6. Agreement reached between parties regarding Transfer Deed.
That Council prepare a planning proposal, seeking gateway determination to amend Bourke Local Environmental Plan 2012 (LEP) to reclassify lots 1/1145233, 2/11/758144, 3/11/758144 and 2/227656, being 17-29 Darling Street, Bourke, from community to operational land and submit the supported Planning Proposal to the Department of Planning, Industry and Environment for consideration for a Gateway Determination in accordance with section 3.34 of the Environmental Planning and Assessment Act, 1979.	Planning Proposal lodged for Gateway determination with Department of Planning, Industry & Environment, via NSW Planning Portal, on 5/1/21.

2020/223	BOURKE AIRPORT - LEASE OF LAND – ITEM - 23.2
RESPONSIBLE OFFICER	MARK RILEY - GENERAL MANAGER
FILE NO	A6.1-F3.1-LD
<b>DECISION</b>	<b>ACTION TAKEN</b>
<ol style="list-style-type: none"> <li>1. That the General Manager be authorised to take the necessary action in respect of the leasing of Lot 64 DP 1027306, Bourke Airport, to Viva Energy Australia Pty Ltd as per the terms detailed in the report of the Acting Manager of Infrastructure and Projects.</li> <li>2. That any necessary documents be executed under the Common Seal of Council.</li> </ol>	<ol style="list-style-type: none"> <li>1. Lease prepared and provided to Viva 26/10/2020.</li> <li>2. Viva advised on 09/03/2021 that documents to be signed “this week” then returned to Council.</li> </ol>

2020/236	14.2 BOURKE AIRPORT DEVELOPMENT PROPOSAL
RESPONSIBLE OFFICER	MARK RILEY - GENERAL MANAGER
FILE NO	A6.1
<b>DECISION</b>	<b>ACTION TAKEN</b>
<ol style="list-style-type: none"> <li>1. That Council seek quotations for the preparation of a Master Plan at the Bourke Airport to determine the availability of land for the proposed development and future developments.</li> </ol>	Brief prepared, quotations to be invited.

2020/320	14.2 LEP AMENDMENT UNDER S3.22
RESPONSIBLE OFFICER	DWAYNE WILLOUGHBY – MANAGER ENVIRONMENTAL SERVICES
FILE NO	T5.3
<b>DECISION</b>	<b>ACTION TAKEN</b>
Council request the NSW Minister for Planning and Public Spaces to rezone Lot 62 DP 1027306 from SP2 Infrastructure to IN1 General Industrial in accordance with the provisions of Sections 3.22 of the Environmental Planning and Assessment Act 1979.	Further report to be brought back to Council mid-2021.

2020/325 & 326	REVIEW OF CAPITAL WORKS PROGRAM 2019/2020 AND REALLOCATION OF FUNDS – ITEM 15.5 - MOUNT OXLEY
RESPONSIBLE OFFICER	MARK RILEY – GENERAL MANAGER
FILE NO	R2.5
<b>DECISION</b>	<b>ACTION TAKEN</b>
<ol style="list-style-type: none"> <li>1. That Council note the report on the responsibility and current condition of the access road to the summit of Mount Oxley.</li> <li>2. That Council note the status of telecommunication infrastructure located atop Mount Oxley.</li> <li>3. That following a title search discussions be held with the owners of the land and the various owners of the telecommunications infrastructure atop Mount Oxley with a view to sourcing funding for at least the \$80,000 in maintenance work and potentially a further \$110,000 for the guard rail installation, for a further</li> </ol>	<p>Extensive title searches has been completed.</p> <p>Liability issues being pursued by Booth Brown Legal for further</p>

<p>report to Council including consideration to any contribution by Council.</p> <p>4. That Council investigate its potential liability as a result of the public use of the access road to the top of Mount Oxley and a report be submitted back to Council.</p>	<p>report.</p> <p>Meeting held with Mr &amp; Mrs Stalley on 10 December 2020.</p> <p>Risk review undertaken by Councils insurers on 16/03/21. Awaiting advice to allow instructions to be issued by Booth Brown Legal to prepare licence documentation.</p>
---	---

2020/374	9.1 – NOTICE OF MOTION – IMPROVED SAFETY MEASURES ON RURAL HIGHWAYS
RESPONSIBLE OFFICER	MARK GORDON – MANAGER ROAD SERVICES
FILE NO	R7.1-R7.5.1
<b>DECISION</b>	<b>ACTION TAKEN</b>
Bourke Local Traffic Committee be requested to give consideration to the issue of representations being made to Transport for NSW (Roads and Maritime Services) for improved safety measures on rural highways”.	Next BLTC meeting 16/05/2021

2021/5	9.1 *** NOTICE OF MOTION - REPRESENTATION TO ESSENTIAL ENERGY, THE ENERGY AND WATER OMBUDSMAN NSW (EWON)
RESPONSIBLE OFFICER	MARK RILEY, GENERAL MANAGER
FILE NO	E3.2
<b>DECISION</b>	<b>ACTION TAKEN</b>
Council make representation to Essential Energy, the Energy and Water Ombudsman NSW (EWON) and the Australian Energy Regulator concerning Essential Energy failing to provide meter readings to energy retailers.	Matter completed. Report provided to March 2021 Council Meeting.

2021/11	12.1 *** TREE REMOVAL REQUEST - OXLEY STREET
RESPONSIBLE OFFICER	PETER BROWN, MANAGER WORKS
FILE NO	T6.1
<b>DECISION</b>	<b>ACTION TAKEN</b>
Council not accede to the request as it does not meet the removal criteria in Councils Street Tree Policy.	Matter completed. Letter sent to applicant advising that the request does not meet the criteria in Council’s policy

2021/12	12.2 *** VILLAGE WATER SUPPLIES
RESPONSIBLE OFFICER	PETER BROWN, MANAGER WORKS
FILE NO	V1.1-W2.1
DECISION	
Council not pursue the installation of a water filtration system at Byrock and Louth	ACTION TAKEN
	<ol style="list-style-type: none"> <li>1. Matter completed.</li> <li>2. Residents advised of Councils position at Byrock Village meeting held on 23/02/2021.</li> <li>3. Letter subsequently sent to Byrock resident advising that Council would not be installing a filtration system.</li> </ol>

2021/13	12.3 *** SUPPLY OF PIPE FOR WOLTARA BORE
RESPONSIBLE OFFICER	MARK GORDON, MANAGER ROAD SERVICES
FILE NO	A11.2.24
DECISION	
Council accept the quotation from Darling Irrigation, Bourke in the amount of \$20,254.55 to supply and deliver eight (8) kilometres of poly pipe and fittings for the Bore at Barakee to connect to Woltara Bore and keep the construction of the Romani to Wangamana section of sealing works progressing, be accepted.	ACTION TAKEN
	Matter completed

2019/439 & 2021/33	NORTH BOURKE BRIDGE REHABILITATION CONCEPT PLAN
RESPONSIBLE OFFICER	MARK GORDON – MANAGER ROAD SERVICES
FILE NO	B6.1
DECISION	
<p>Council continue to apply for funding to undertake the project</p> <p>Council commit additional funds of \$269,922 from Councils Infrastructure Reserve Fund to ensure a total co-contribution from Council of \$969,922 (25%) to the Building Better Regions Fund Round 5, for North Bourke Bridge Renewal, if a funding application is successful.</p>	ACTION TAKEN
	<ol style="list-style-type: none"> <li>1. Ongoing.</li> <li>2. Letter received from Minister Toole 11/11/2020 advising upcoming funding opportunities for bridge.</li> <li>3. Funds as resolved reserved in Councils accounts.</li> <li>4. Applications under Building Better Regions Fund lodged 11/02/2021.</li> </ol>

2021/15	13.2 *** REMOVAL OF TREES FROM POOL CARPARK
RESPONSIBLE OFFICER	DWAYNE WILLOUGHBY, MANAGER ENVIRONMENTAL SERVICES
FILE NO	S10.2-T6.1

DECISION	ACTION TAKEN
1. That Council proceed to remove the three (3) Cadaghi Trees from the front carpark area of the Bourke Memorial Swimming Pool Complex, to allow for development and upgrade works of the carpark area, noting that such trees are outside the definition of a street tree as per Council’s Street Tree policy. 2. That Council staff replace the three (3) Cadaghi Trees with suitable trees around the splash park area.	Works programmed.

2021/17	14.1 PROPOSED CLASSIFICATION OF LAND AS OPERATIONAL LAND
RESPONSIBLE OFFICER	MARK RILEY, GENERAL MANAGER
FILE NO	L1.16

DECISION	ACTION TAKEN
1. That on the assumption that Council resolves to acquire the subject land, in accordance with the provisions of the Local Government Act 1993, Council proceed to give 28 days’ public notice of its proposed resolution to classify the following land to be acquired as Operational Land: <ul style="list-style-type: none"> <li>- land located east of Monomeeth St, Bourke described as Lot 2 DP 1057615; and</li> <li>- Two (2) lots in Mathews St, Louth described as Lot 6 and Lot 7 Section 17 DP 1275.</li> </ul> 2. That following such public notice, a further report be submitted to Council on the proposed land classification.	- Advertisement placed for land located at east of Monomeeth St - Awaiting further information re Louth property.

2021/18	14.2 *** 2021 WESTERN DIVISION OF COUNCILS ANNUAL CONFERENCE 19-21 April 2021
RESPONSIBLE OFFICER	MARK RILEY, GENERAL MANAGER
FILE NO	L8.5 – S1.1.2

DECISION	ACTION TAKEN
1. That the attendance of the Mayor, Deputy Mayor and General Manager at the 2021 Western Division Conference be noted. 2. That any other Councillors interested in attending register their interest with the General Manager so that the appropriate registrations can be made. 3. That Councillors be invited to submit motions for potential consideration at the 2021 Annual Western Division Conference. 4. That the Mayor, Deputy Mayor and General Manager be delegated authority to determine the submission of motions to the Conference or amend motions as required.	1. Cr Hollman, Cr Bartley & General Manager will be attending 2. Registrations & accommodation have been completed for delegates

2021/20	14.3 *** PLANNING PANELS - COUNCIL NOMINATED MEMBERS
RESPONSIBLE OFFICER	MARK RILEY, GENERAL MANAGER
FILE NO	E6.16
DECISION	
Council proceed to nominate the following Council members to the Western Regional Planning Panel for the period ending 3 September 2021: Councillor Barry Hollman – Permanent Member Councillor Lachlan Ford – Permanent Member Councillor Robert Stutsel – Alternate Member	ACTION TAKEN
	1. Nominations have been submitted to the Western Regional Planning Panel for the period ending 3 September 2021 2. Awaiting confirmation from Planning Secretariat.

2021/23	14.6 *** WANAARING LEVEE BANK
RESPONSIBLE OFFICER	MARK RILEY, GENERAL MANAGER
FILE NO	L3.7-V1.7
DECISION	
Council seek advice from Public Works Advisory as to the most cost effective methodology that would result in unimpeded access for all traffic along Vicary Street, Wanaaring coupled with a proposal that would permit Wanaaring residents to shore up the levee should there be high level flooding in the Paroo River in the future, for a further report to Council.	ACTION TAKEN
	Discussions & email forwarded to Public Works Advisory. Further discussions proceeding.

2021/35	15.10*** 2021/2022 - OPERATIONAL PLAN PREPARATION
RESPONSIBLE OFFICER	LEONIE BROWN, MANAGER OF CORPORATE SERVICES
FILE NO	P4.1
DECISION	
1. That the 2021/2022 Operational Plan be prepared utilising the 2% General Rate increase as determined by IPART 2. That any Councillors wishing to have an item included in the 2021/2022 Draft Operational Plan for consideration, notify the Manager of Corporate Services by 25 February 2021 3. That the proposed timetable for the preparation and adoption of Council's 2021/2022 Operational Plan be adopted as follows:	ACTION TAKEN
4/01/2021	Preparation Commenced
15/03/2021	MANEX Meeting to Finalise Preliminary Document
16/03/2021	Draft Document Distributed Councillors
18/03/2021	Meeting of Corporate Service Committee to consider preliminary document
22/03/2021	Draft Document to Council for approval to proceed to advertisement
1/04/2021	Period of Public Notices Commences
3/05/2021	Closing Date for Submissions to be lodged
24/05/2021	Submissions presented to Council for
	Matter progressing

	consideration	
24/05/2021	Subject to any amendments the Operational Plan is to be adopted	
14 /06/2021	Final document published and distributed	

2021/49	22.1 *** DEED OF AGREEMENT - CAPRA PTY LTD - PROPOSED SALE OF SMALL STOCK ABATTOIR - FEBRUARY 2021 UPDATE	
RESPONSIBLE OFFICER	MARK RILEY, GENERAL MANAGER	
FILE NO	A1.1-D2.7-D2.17	
<b>DECISION</b>		<b>ACTION TAKEN</b>
Council make further contact with the Commonwealth in late May 2021 in respect of the funding agreement.		Action to be taken in late May 2021.

2021/50	22.2 *** PROPOSED LAND PURCHASE - EAST OF MONOMEETH STREET, BOURKE	
RESPONSIBLE OFFICER	LEONIE BROWN, MANAGER OF CORPORATE SERVICES	
FILE NO	A11.2.2	
<b>DECISION</b>		<b>ACTION TAKEN</b>
<ol style="list-style-type: none"> <li>1. That Council proceed to advise NSW Crown Lands that it accepts their offer for Council to acquire 17.22 hectares of land located east of Monomeeth Street, Bourke identified as Lot 2 DP 1057615, being Western Lands Lease Number 14377.</li> <li>2. That payment for the allotment be made in full within 28 days of receipt of a tax invoice from NSW Crown Lands.</li> <li>3. That funds for the purchase of this land be sourced from the Infrastructural Renewal Reserve for Regional/Local Roads.</li> <li>4. That any necessary documents be executed under the Common Seal of Council.</li> </ol>		<ol style="list-style-type: none"> <li>1. NSW Crown Lands advised of Council's resolution.</li> <li>2. Tax Invoice received and payment made.</li> <li>3. Awaiting receipt of Deed prior to submission to NSW Land Titles for registration of transfer to Council.</li> </ol>

2021/51	22.3 *** PROPOSED LAND PURCHASE - MATHEWS STREET LOUTH	
RESPONSIBLE OFFICER	LEONIE BROWN, MANAGER OF CORPORATE SERVICES	
FILE NO	A11.1.2	
<b>DECISION</b>		<b>ACTION TAKEN</b>
<ol style="list-style-type: none"> <li>1. That Council acquire Lot 6 and Lot 7 Section 17 DP 1275, Mathews Street, Louth at a combined purchased price of \$6,000.00</li> <li>2. That Council be responsible for the payment of legal fees payable by the vendor in the sale process.</li> <li>3. That funds for the purchase of this land be sourced from the Transport Budget for Regional/Local Roads.</li> <li>4. That any necessary documents be executed under the Common Seal of Council.</li> </ol>		Awaiting further action from vendor.



**Recommendation**

**That Council note the information in the Business Arising Report as presented to Council on Monday, 22 March 2021.**

**11.2 CALENDAR OF EVENTS**

**File Number:** C12.6  
**Author:** Kai Howard-Oakman, Executive Assistant  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

Information sent out monthly to advise when Council Meetings, meetings which Councillors are Delegates to and other meetings of which Council is a member of, or representatives of Council.

**Current Situation**

Month	Date	Time	Meeting / Event	Location
<b>2021</b>				
March	22	9.15am	Council Meeting	Council Chamber
April	2	Public Holidays	Good Friday	
	3		Easter Saturday	
	4		Easter Sunday	
	5		Easter Monday	
	19-21		Western Division Annual Conference	Broken Hill
	25		ANZAC DAY	
	26	9.15am	Council Meeting	Council Chamber
May	24	9.15am	Council Meeting	Council Chamber
June	14	Public Holiday	Queen’s Birthday	
	28	9.15am	Council Meeting	Council Chamber
July	26	9.15am	Council Meeting	Council Chamber
August	23	9.15am	Council Meeting	Council Chamber

**Recommendation**

**That Council note the information in the Calendar of Events Report as presented to Council on Monday, 22 March 2021.**

**11.3 INFORMATION TO COUNCILLORS**

**File Number:** C12.1  
**Author:** Kai Howard-Oakman, Executive Assistant  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

Each month a list of correspondence is sent out in the Business Paper to Councillors to ensure that they have not missed any information since the last Business Paper was produced.

**Current Situation**

Date	Information Sent	Author	Email
18/02/2021	"From the GM's Desk" 210218	GM	✓
24/02/2021	Government News	Government News	✓
25/02/2021	"From the GM's Desk" 210218	GM	✓
25/02/2021	The Weekly Newsletter, 19 February 2021	LGNSW	✓
01/03/2021	WNSW PHN Primary Health News Update February 26 2021	WNSWPHN	✓
04/03/2021	NSW Health Media Release - COVID-19 Update Wednesday, 3 March 2021	NSW Health	✓
04/03/2021	"From the GM's Desk" 210218	GM	✓
10/03/2021	Government News	Government News	✓
11/03/2021	"From the GM's Desk" 210218	GM	✓
12/03/2021	Inside Local Government	JSL Media	✓
15/03/2021	"The Weekly"	LGNSW	✓
16/03/2021	COVID-19 Vaccination Program	NSW Health	✓

**Recommendation**

**That the contents of the Information to Councillors Report as presented to Council on Monday, 22 March 2021 be noted.**

**12      ENGINEERING SERVICES DEPARTMENT**

Nil

**13 ENVIRONMENTAL SERVICES & DEVELOPMENT DEPARTMENT****13.1 \*\*\* REMOVAL OF TREES FROM SOUTHERN HILL AREA AT BOURKE OLYMPIC WAR MEMORIAL SWIMMING POOL****File Number: S10.2****Author: Dwayne Willoughby, Manager Environmental Services****Authoriser: Mark Riley, General Manager****Attachments: Nil****Background**

Located at the Bourke Swimming pool complex on the southern hill area, are two (2) Queensland fig trees that have been utilised for shade in the past for users of the facility. The trees are not street trees as they are not planted within the road reserve and are therefore outside the definition of a street tree in Council's Street Tree Policy.

Council's current policy in relation to the removal of Queensland Fig Trees is that a report be bought before Council for approval with a two (2) week advertising period after that Council Meeting before any Queensland Fig tree is removed.



Aerial image of above mentioned trees

**Current Situation**

With the recent upgrades to the 50M pool it has become evident that these trees are causing ongoing problems with the pool surrounds and filtration system.

In conversations with the head architect and hydraulic engineer on their site visit to the pool on 9 March 2021, they recommended the trees be immediately removed to stop the current issues that the trees are causing with the continual loss of leaves, bark and branches falling onto the

concourse and surrounding areas. This is causing problems with the new wet deck (grates continually clogging) and filtration (filtration baskets clogging). They also raised future foreseeable problems with root infiltration into the stormwater management system which now runs parallel around the outside of the pool concourse through an Agi pipe drain system. The stormwater system plays an integral part of water management both from the outside of the pool concourse and also runoff from the concourse area. The architect also made mention of a recent upgrade at the Wellington pool complex where similar type of trees were removed as part of the development due to concerns with debris and impacts on the pool filter and stormwater management systems.

Councils swimming pool contractor has also raised issues with both the safety of these trees with the dropping of branches being more evident with their ageing and also with the cleanliness of the concourse area, with the new pool not having a fence around it he has noticed that there is continual problems with leaves on the concourse area and in the pool itself.



Roots from excavation work (entwined around water service)



Roots from excavation in close proximity to main stormwater drain.

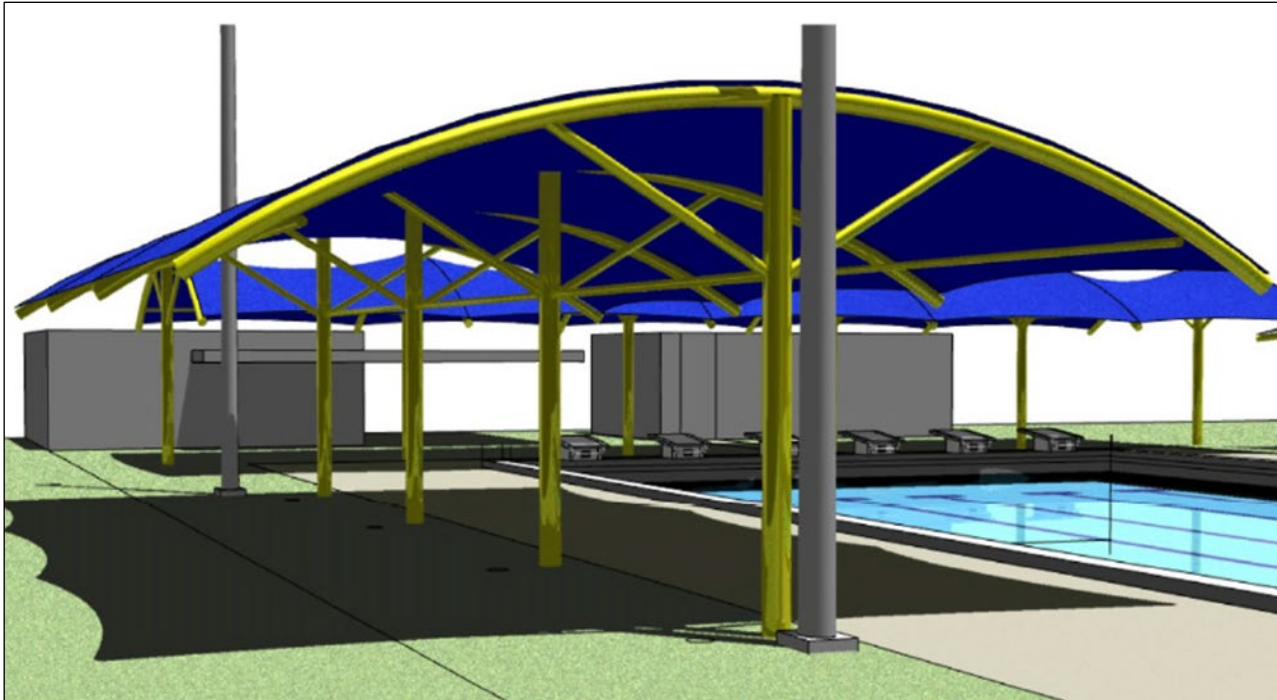


Dropped leaves under a tree



Leaves on the edge of the concourse, this area was free of leaf debris the day before

With new shade structures to be installed as part of the upgrade currently in the planning and design stages, one of those structures is planned to run parallel along the southern side of the pool, as depicted in the architectural drawing below. The covered area created by this new shade structure is approximately 22 metres long and 10 metres wide, which gives a total of 220m<sup>2</sup> of shade.



Impression of new shade structure along southern side of pool

### **Financial Implications**

Removal and replacement of trees will be within current budget allocations.

### **Recommendation**

- 1. That as per Council's Tree Removal Policy in respect of Queensland Fig Trees, Council proceed to advertise for a two (2) week period regarding its intention to undertake the removal of the two (2) Queensland Fig Trees located on the southern side of the Bourke War Memorial Olympic Swimming Pool Complex.**
- 2. That following such advertising period, Council proceed to remove such trees, as a matter of priority, to allow for the development, upgrade and ultimate operation of the 50m pool at the Complex.**
- 3. That Council staff replace the two (2) Queensland Fig Trees with suitable trees around the 50m pool area.**

## 14 GENERAL MANAGER

### 14.1 \*\*\* ELECTRICITY METER READINGS IN BOURKE

**File Number:** E3.1-E3.2

**Author:** Mark Riley, General Manager

**Authoriser:** Mark Riley, General Manager

**Attachments:**

1. Attachment A - Letter to Essential Energy
2. Attachment B - Letter of Response from Essential Energy

#### Background

Council at its meeting held on 22 February 2021 gave consideration to a Notice of Motion as submitted by Cr Stutsel in respect of electricity meter readings in Bourke by Essential Energy.

In respect of this matter, Council resolved as follows:

1 *“That Council make representation to Essential Energy, the Energy and Water Ombudsman NSW (EWON) and the Australian Energy Regulator concerning Essential Energy failing to provide meter readings to energy retailers”.*

In response to such resolution, discussions were held with Mr Luke Jenner, General Manager, Customer and Network Services, Essential Energy regarding the concerns of the Council, on behalf of the community with a subsequent letter provided. A copy of Councils letter is attached (Attachment A).

#### Current Situation

By letter dated 5 March 2021, Mr Jenner responded to Councils concerns.

In such response Mr Jenner confirmed “that higher than normal estimated meter reads have been recorded over the past few months due to locked property gates or meter boxes, dangerous dogs, wet weather and overgrown meter box access.”

In addition Mr Jenner also confirmed that “Unfortunately.....a meter reader newly employed in Bourke late last year by our contractor had difficulties locating meters and understanding and applying correct meter reading processes. This resulted in a high number of meter readings in the area being inappropriately estimated during December and early January. It may reassure you to know that the meter reader is no longer with the business, and the contractor has embedded a new *First 30 days* education and support program to ensure new meter readers receive appropriate training during their initial period of employment.”

Mr Jenner further notes that the monitoring reports of Essential Energy failed to identify this issue earlier and in this regard, Mr Jenner apologised and assured Council that Essential Energy has revised its “processes to improve both monitoring and issues response.”

Importantly, Mr Jenner also advises that the “next cyclical meter readings for premises within Bourke township are being undertaken during March and our contractor will ensure that actual reads are obtained where safe to do so.”



Mr Jenner continues, stating that it may also reassure Council to know that Essential Energy is now:

- “• sending SMS messages to customers two (2) to three (3) weeks in advance of a scheduled meter reading date to remind them of the need to provide safe, unhindered access
- monitoring for reports of any premises that have not had an actual read in the past 12 months and discussing safe access and meter reading options with owners
- discussing options with customers for them to install remotely-read smart meters or undertake self-reads where dangerous dogs or other ongoing obstacles impede safe property access.”

A copy of Mr Jenner’s letter is also attached (Attachment B).

In talking to his motion at the February Council Meeting, Cr Stutsel stated that Council should write to Essential Energy re the matter and if Council doesn’t receive a satisfactory response, we “then write a letter to the people who over sight them.”

In this regard it is considered that the response from Essential Energy is satisfactory in that the issue is acknowledged, it advises how the issue occurred and then provides actions to be undertaken such that the issue is not repeated. On this basis I would not propose that Council, at this point, write to the Water Ombudsman or Energy Regulator.

#### **Financial Implications**

There are no direct financial implications arising from this matter for Council. In respect of those members of the community who may be experiencing financial difficulties due to the estimating of electricity accounts, Mr Jenner advised that “customers experiencing financial difficulty may be able to access support through Essential Energy’s Customer Support Policy. They can find information about this on our website at [www.essentialenergy.com.au/customer-support](http://www.essentialenergy.com.au/customer-support) or call one of our Customer Contact Officers on 13 23 91 to discuss their circumstances.”

#### **Recommendation**

- 1. That the advice from Essential Energy regarding the issue of electricity meter readings in Bourke by way of letter dated 5 March 2021, be noted.**
- 2. That having regard to the advice received from Essential Energy, Council at this point not correspond with either the Energy and Water Ombudsman NSW (EWON) and the Australian Energy Regulator regarding the meter reading issue.**

**BOURKE  
SHIRE  
COUNCIL**

29 Mitchell St, Bourke, N.S.W. 2840  
P.O. Box 21, Bourke, N.S.W. 2840  
Telephone (02) 6830 8000  
Email: [bourkeshire@bourke.nsw.gov.au](mailto:bourkeshire@bourke.nsw.gov.au)  
Web: <http://www.bourke.nsw.gov.au>

Please address all communications to the General Manager  
Our Ref: MR-21-KHO-E3.2

2 March 2021

Mr Luke Jenner  
General Manager  
Customer & Network Services  
Essential Energy  
PO Box 5730  
Port Macquarie NSW 2444

By Email: [luke.jenner@essentialenergy.com.au](mailto:luke.jenner@essentialenergy.com.au)

Dear Sir,

*Electricity Meter Reading in Bourke*

At its meeting held on 22 February 2020, Bourke Shire Council resolved to make representations to Essential Energy, the NSW Energy and Water Ombudsman and The Australian Energy Regulator in regards to Essential Energy's failure to provide actual meter readings to energy retailers.

In this regard Council understands that Essential Energy as the energy supplier is required to read electricity meters and record usage on a central data base. Energy retailers then access this data base to bill their customers.

Council has been made aware of numerous instances of late in Bourke where electricity meters have not been read as the meter reader had not been able to "gain access" to the meter. In certain circumstances this would be understandable. However, Council does not understand such statement where the instances provided to it, are homes that are unfenced and the meter box is unlocked and access is easily achieved.

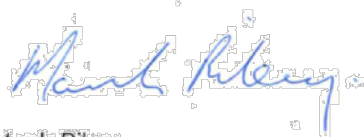
The apparent inability to "gain access" to the meter then flows onto the consumer with an "estimated reading" being calculated to form the bill from the energy retailer. Council has been advised of instances where estimated readings have resulted in consumers being overcharged some \$1000 with the retailer being reluctant to refund the overpayment.

Council understands that Essential Energy engages a contractor to read the meters. It is unaware if the contractor servicing Bourke has staffing issues resulting in an inability to read the meters within the required billing cycle time frames. The instances however of consumption estimates being utilised where access is clearly available is concerning.

Council seeks advice from Essential Energy, in the first instance, as to its practices in Bourke regarding meter reading with a view to all legitimate properties having their respective electricity meters read, as opposed to consumption estimates being utilised.

Council thanks you for your assistance in this matter.

Yours faithfully



Mark Riley  
General Manager



5 March 2021

Mr Mark Riley  
General Manager  
Bourke Shire Council  
PO Box 21  
BOURKE NSW 2840  
E-mail: bourkeshire@bourke.nsw.gov.au

Dear Mr Riley

Thank you for writing to me on behalf of Bourke Shire Council, raising concerns about the number of meter readings in Bourke that have been estimated, rather than actual electricity consumption being recorded.

Please let me first assure you that Essential Energy makes every effort to obtain actual meter readings whenever possible.

As you have noted, customers are issued an assessed electricity account by their retailer only when circumstances outside Essential Energy's control prevent our contractors from reading meters. These estimated accounts are usually pro rata'd on consumption data provided by Essential Energy either for the same quarterly billing period last year or, if that data is not available, the immediately prior quarterly billing period. Any discrepancies are corrected as necessary through the next actual meter reading.

I can confirm that higher than normal estimated meter reads have been recorded over the past few months due to locked property gates or meter boxes, dangerous dogs, wet weather and overgrown meter box access.

Unfortunately, I can also confirm that a meter reader newly employed in Bourke late last year by our contractor had difficulties locating meters and understanding and applying correct meter reading processes. This resulted in a high number of meter readings in the area being inappropriately estimated during December and early January. It may reassure you to know that the meter reader is no longer with the business, and the contractor has embedded a new *First 30 days* education and support program to ensure new meter readers receive appropriate training during their initial period of employment.

Regretfully, our monitoring reports failed to identify this issue earlier. Please let me apologise and assure you that we have revised our processes to improve both monitoring and issues response.

The next cyclical meter readings for premises within Bourke township are being undertaken during March and our contractor will ensure that actual reads are obtained where safe to do so. In the interim, customers experiencing financial difficulty may be able to access support through Essential Energy's Customer Support Policy. They can find information about this on our website at [www.essentialenergy.com.au/customersupport](http://www.essentialenergy.com.au/customersupport) or call one of our Customer Contact Officers on 13 23 91 to discuss their circumstances.

---

PO Box 5730 Port Macquarie NSW 2444 | Telephone: 13 23 91 | Interpreter Services: 13 14 50 | [essentialenergy.com.au](http://essentialenergy.com.au)

5 March 2021

Page 2 of 2

It may also reassure you to know that we are now:

- sending SMS messages to customers two to three weeks in advance of a scheduled meter reading date to remind them of the need to provide safe, unhindered access
- monitoring for reports of any premises that have not had an actual read in the past 12 months and discussing safe access and meter reading options with owners
- discussing options with customers for them to install remotely-read smart meters or undertake self-reads where dangerous dogs or other ongoing obstacles impede safe property access.

I hope that the actions we are taking address your concerns. If you have any further questions about our meter reading performance, or any aspect of Essential Energy's operations, please do not hesitate to contact our Program Manager Meter Reading Services, Lee Barker, on 02 6042 3378.

Yours sincerely



Luke Jenner  
**General Manager Customer & Network Services**

**15 CORPORATE SERVICES DEPARTMENT****15.1 \*\*\* BANK RECONCILIATION AND STATEMENT OF BANK BALANCES**

**File Number:** F1.1  
**Author:** Leonie Brown, Manager of Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

Bank Reconciliation for the period ending 28 February 2021.

Balances as per Bank Statement	\$842,849.44
Plus: Deposit not shown	\$9,133.79
Less: Unpresented Cheques	\$7,427.69
<b>Balance as per Cash Book</b>	<b>\$844,555.54</b>

**Reconciled Ledger Accounts as at 28 February 2021**

Fund or Account	Current Balance	Overdraft Statutory Limit
General	\$20,791,177.10	\$200,000.00
Water	\$712,770.70	
Sewer	\$2,558,992.12	
Trust	\$90,881.17	
<b>Total Funds</b>	<b>\$24,153,821.09</b>	

**Investments as at 28 February 2021**

National Australia Bank	\$1,711,130.64	0.95%	330 Days	A1+
National Australia Bank	\$1,076,401.54	0.75%	365 Days	A1+
National Australia Bank	\$3,045,954.72	0.70%	182 Days	A1+
National Australia Bank	\$453,028.80	0.73%	300 Days	A1+
National Australia Bank	\$3,005,255.02	0.75%	330 Days	A1+
National Australia Bank	\$1,097,705.04	0.53%	330 Days	A1+
National Australia Bank	\$802,888.67	0.50%	300 Days	A1+
National Australia Bank	\$2,000,000.00	0.50%	367 Days	A1+
National Australia Bank	\$2,000,000.00	0.50%	300 Days	A1+
National Australia Bank	\$1,153,578.45	0.44%	330 Days	A1+
National Australia Bank	\$674,847.12	0.40%	180 Days	A1+
National Australia Bank	\$703,040.17	0.35%	91 Days	A1+
National Australia Bank	\$3,100,208.73	0.32%	240 Days	A1+
National Australia Bank	\$2,485,226.65	Flex		
<b>Total Investments</b>	<b>\$23,309,265.55</b>			

In accordance with Clause 212 of the Local Government Act (General) Regulation 2005 it is certified that the above investments have been made under Sec 625 of the Local Government Act and Council's Investment Policy.

## Reconciliation at 28 February 2021

Balance as per cash book	\$844,555.54
Investments	\$23,309,265.55
<b>Total, equalling Reconciled Ledger</b>	<b>\$24,153,821.09</b>

## Statement of Bank Balances as at 28 February 2021

	Balance	Transaction	Balance
	31 January 2021		28 February 2021
General Fund	\$20,756,363.15	\$34,813.95	\$20,791,177.10
Water Fund	\$1,452,259.36	-\$739,488.66	\$712,770.70
Sewer Fund	\$2,534,157.33	\$24,834.79	\$2,558,992.12
Trust Fund	\$91,005.17	-\$124.00	\$90,881.17
Investments	-\$24,097,831.48	\$788,565.93	-\$23,309,265.55
<b>Totals</b>	<b>\$735,953.53</b>	<b>\$108,602.01</b>	<b>\$844,555.54</b>

## Balance of all Funds as at 28 February 2021

<b>Balance as at 31 January 2021</b>	<b>\$735,953.53</b>
<b>Add Receipts for</b>	
(a) Rates	\$445,600.94
(b) Other Cash	\$1,387,160.86
<b>Deduct payments for</b>	
(a) Payments	\$2,512,725.72
(b) New Investment	-\$788,565.93
<b>Balance as at 28 February 2021</b>	<b>\$844,555.54</b>

**Recommendation**

**That the Certificate of Reconciliation of the Cash Book for all funds of the Council and the Statement of Bank Balances as at 28 February 2021 be noted.**

**15.2 \*\*\*INVESTMENT REPORT AS AT 28 FEBRUARY 2021**

**File Number:** F1.1  
**Author:** Leonie Brown, Manager of Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

The investment report is submitted monthly to Council.

**Issues**

- Investments are in accordance with Division of Local Government Guidelines and Council's Investment Policy
- Statutory obligations are being met
- Councillors roles as resource allocators and policy directors are satisfied

**Assessment****Legal Implications Including Directives and Guidelines**

Local Government Act 1993

Local Government (General) Regulation 2005

The management, of Council's investments is delegated by the General Manager to the Manager Corporate Services.

**Financial Implications/Consideration**

The 2020/21 Budget estimates the total investment revenue as \$295,000 which represents an estimated return of 1.475%. This revenue is split proportionally across General, Water and Sewer Funds and changes on a monthly basis in accordance with cash flow requirements.

The market value of Council's investments held as at 28 February 2021 is \$23,309,265.55  
Investment income earned as at 28 February 2021 is \$118,135.32.

**Policy Provisions – Council Policy and Procedure**

Policy 1.8.10(v5) – Investment Policy adopted 23<sup>rd</sup> July 2020.

Ministerial Investment Order – 12<sup>th</sup> January 2011

**Strategic Implications – Implications for Long Term Plans/Targets**

Funds are invested in accordance with identified cash flow requirements.



**Investment Portfolio**

**Investments as at 28 February 2021**

National Australia Bank	\$1,711,130.64	0.95%	330 Days	A1+
National Australia Bank	\$1,076,401.54	0.75%	365 Days	A1+
National Australia Bank	\$3,045,954.72	0.70%	182 Days	A1+
National Australia Bank	\$453,028.80	0.73%	300 Days	A1+
National Australia Bank	\$3,005,255.02	0.75%	330 Days	A1+
National Australia Bank	\$1,097,705.04	0.53%	330 Days	A1+
National Australia Bank	\$802,888.67	0.50%	300 Days	A1+
National Australia Bank	\$2,000,000.00	0.50%	367 Days	A1+
National Australia Bank	\$2,000,000.00	0.50%	300 Days	A1+
National Australia Bank	\$1,153,578.45	0.44%	330 Days	A1+
National Australia Bank	\$674,847.12	0.40%	180 Days	A1+
National Australia Bank	\$703,040.17	0.35%	91 Days	A1+
National Australia Bank	\$3,100,208.73	0.32%	240 Days	A1+
National Australia Bank	\$2,485,226.65	Flex		
<b>Total Investments</b>	<b>\$23,309,265.55</b>			

**Term Deposits**

**Discussions/Comments**

The Investment portfolio decreased by \$788,565.93 during the period.

The investment portfolio is invested in term deposits with the National Australia Bank. The investment portfolio is regularly reviewed in order to maximise investment performance and minimise risk.

The Government Guarantee on Investments up to \$1 million dollars has now expired and the new cap of \$250,000 has replaced the scheme.

**Certification – Responsible Accounting Officer**

I hereby certify that the investments listed in the attached report have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council’s Investment Policy.

**Recommendation**

1. That the report regarding Council’s Investment Portfolio 28 February 2021 be received and noted.
2. That the Certificate of the Responsible Accounting Officer be noted and the report adopted.

**15.3 \*\*\* DRAFT OPERATIONAL PLAN 2021/2022 - OVERVIEW**

**File Number:** P4.1  
**Author:** Leonie Brown, Manager Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

Under the *Local Government Act 1993* Council must establish a new Delivery Programme after each ordinary election of councillors to cover the principal activities of the council for the 4-year period commencing on 1<sup>st</sup> July following the election.

The Delivery Programme should align with Councils Community Strategic Plan in accordance with the resources available as provided in the Resourcing Strategy which includes the Long Term Financial Plan, Workforce Plan and Asset Management Plan.

Council developed a new Community Strategic Plan and Delivery Plan in 2017. Updates were also undertaken at the time to the Asset Management Plan, Long Term Financial Plan and Workforce Plan.

An Operational Plan (Budget) is to be developed by Council on an annual basis and includes the proposed Revenue Policy of Council which includes a number of matters as required by Clause 201 *Local Government (General) Regulation 2005*.

In March 2020, the Minister for Local Government announced that the September 2020 local government elections would be postponed to address the risks posed by the COVID-19 virus. The postponement of the elections has implications for the activities council is required to undertake in the current and next integrated planning and reporting (IP&R) cycles. The Office of Local Government extended the current IP&R cycle for 12 months, with the next cycle to be truncated to three (3) years. Council will continue to operate under the Delivery Program 01/07/2017 to 30/06/2021 for the next twelve (12) months. After the Council elections in September 2021 Council will develop new plans as required under the IP&R reporting requirements.

A considerable amount of work has gone into the preparation of this year's draft Operational Plan which is indicative on the increased pressure that has been placed on the limited resources available to Council and at the same time a desire to maintain current service levels.

**Budget Overview**

The total operating expenditure of Council is close to \$26m and the total budget when Capital Expenditure is included is some \$78m depending on the success of grant applications and the level of incomplete capital works at 30 June 2021 subsequently revoked by Council to the 2021/2022 financial year.

The budget as presented provides for a General Fund balanced budget with the adding back of depreciation and a considerable amount of work was required to get it to that level with all managers playing a role in trying to reduce the expenditure within their areas of responsibility.

The tight budget has meant limited Capital Expenditure to be funded from general revenue with the bulk of all capital expenditure funded by loans or grants. A number of items have been included in the budget which will only proceed if applications for alternative sources of funding are successful.

**Details in Relation to the 2021/2022 Operational Plan**

**Format**

Council Annual Financial Statements are prepared on a consolidated basis, meaning that the operation of all Councils functions including water and sewer are combined.

The Annual Financial Statements also include a breakdown by fund and this is the way in which the Operational Plan has been formatted to report accurately the result of each fund.

It is important to recognise that each fund is a separate entity.

In order to be able to produce the balanced budget in General Fund (after adding back depreciation) a significant amount of work was needed to be done to reduce the initially projected expenditure levels with a number of small capital projects either being deferred or subject to external funding opportunities.

A number of factors have contributed to the tightening of the budget and these will be detailed later.

**Projected Results by Fund for 2021/2022**

General Fund	\$ 0.00	Balanced
Water Fund	\$ 377,310.00	Surplus
Sewer Fund	\$ 326,000.00	Surplus
<b>TOTAL</b>	<b>\$ 703,310.00</b>	<b>Surplus (excluding depreciation)</b>

**Apportionment of Costs and Income**

As in the previous years’ contributions by the Water Fund and Sewer Fund to the General Fund were reviewed and reflect an apportionment of administration and governance costs based on expenditure.

As a result, a contribution of \$510,200.00 in total will be received in General Fund from the Water and Sewer Funds.

**Loan Repayments**

In the 2021/2022 budget the capital expenditure for General Fund relating to the repayment of loan principal is \$1,233,500 which is an increase of \$184,090.

A new loan totalling \$1,614,000 for new plant is provided for in 2021/2022.

Council needs to monitor its ongoing loan liability in line with the recommendations of the Office of Local Government.

The total principal repayment for Water Fund \$42,000.00 and Sewer Fund is \$5,100.00. There are no new loans anticipated at this stage for the Water and Sewer funds.

**Loan Interest**

Interest expenses on loans in the General Fund total \$150,200, Water Fund \$20,800 and Sewer Fund \$5,800, giving a combined total of \$176,800. This represents a decrease of \$6,475 from last year.

**Workers Compensation**

Due to a decrease in claims, Councils workers compensation premium is expected to decrease in 2021/2022. The premium is dependant primarily on the level of wages and the claims history and an ongoing emphasis on safety, education and claims management will be required to minimise the effect on Council's Budget. The estimated decrease for 2021/2022 is \$132,800.

**Superannuation**

The superannuation rate will increase to 10% for 2021/2022. It is anticipated that contributions will increase from the figure for 2020/2021 of \$764,070 to \$929,700 for 2021/2022.

Council is still required to provide a loading on contributions paid to one of the Defined Benefits Schemes. This is required as previously Councils had a "contribution holiday". The fund subsequently has a significant shortfall to be made up.

**Increase in General Fund Rates and Charges**

General Fund Rates and charges overall have increased by the allowable rate peg increase of 2%. In instances where the new charge deviates from this amount it will be highlighted. Council has been advised of a catch up amount of \$1,492.00 in rates. As part of the IPART determination this amount has been added to the calculations for the 2021/2022 rating year based on the rate peg amount.

**Water and Sewer Funds Charges**

Water and Sewerage Funds are expected to be fully self-funding and to this end all monies raised on behalf of these funds must be spent on works within each discrete fund. Due to the additional works undertaken by Council including the new bores to drought proof the town, pipeline to abattoirs and the renewal of the Water Treatment Plant the water fund had had a significant increase in the depreciation expense. The additional expenses is not provided for in the budget, making the water fund unable to achieve full cost recovery.

For the 2021/2022 budget, water supply access charges and usage charge have been increased by 2% with the filtered water price per kilolitre increasing to \$2.26kl.

All rates and charges in the sewer fund have been increased by 2%.

**Financial Assistance Grants**

No increase in the Financial Assistance Grant over the 2020/2021 adjusted estimate has been provided for. Councillors will note that while 2020/2021 saw an increase in Financial Assistance Grant, if an increase is received it will be transferred to the Infrastructure Renewal Reserve.

**Staff Structure**

The budget provides for the provision of two (2) additional positions to the current staff structure as a result of preliminary discussions. A further report on these positions will be provided to Council in due course.

**Depreciation**

The levels of depreciation have been reviewed in line with the Asset Management Plan. Depreciation has been added back in the budget but the rates reflect ownership costs. The adding back of depreciation has been standard practice for Bourke Shire Council, although depreciation is not added back in the Annual Financial Reports.

**Capital Expenditure**

The Capital component of the draft budget has again suffered as staff attempted to achieve a surplus budget. Much of the proposed Capital Works is dependent on the receipt of grant funding or is funded by loans or transfers from reserves.

Major projects to be undertaken are as follows:

**General Fund**

- \$1,614,000 plant and vehicle purchases (Loan and Revenue Funded)
- \$12,271,000 for Wanaaring Road Development (Grant Funded-Application made-yet to be determined)
- \$10,000,000 Louth Levee Upgrade (Grant Funded-application made-yet to be determined)
- \$150,000 Town Streets Reseals (Grant Funded – Successful application determined)
- \$7,500,000 Renewal Council Chambers (Loan Funded – Further discussion and financial analysis required)
- \$500,000 Shade Improvements Bourke Swimming Pool Complex (Grant Funded – Successful application determined)
- \$4,000,000 North Bourke Bridge upgrade (Reserve Funding and Grant Funding – Application made – yet to be determined)
- \$1,049,900 Roads to Recovery Program (Grant Funded – Successful application determined)

**Water Fund**

- \$200,000 for the ongoing filtered mains replacement program (Grant Funded – Application made – yet to be determined)
- \$2,700,000 Upgrade to Charles Street Water Tower (Reserve and Grant Funding – Further application to be made)

**Sewer Fund**

- \$50,000 Manhole Replacements (Reserve Funded)
- \$20,000 Boundary Trap Replacement (Reserve Funded)

**Emergency Services Expenditure**

- A contribution to the Rural Fire Service of \$205,700.
- A contribution to Fire & Rescue NSW of \$42,300.
- A contribution of \$5,400 to the SES Emergency Service along with expenses of \$14,800 towards SES Emergency Centre and \$9,100 towards maintenance on the old VRA building.

**Net Cost of Services Provided**

Operating expenditures and net costs across a number of Council activities are shown in the following table. It can be seen from this table that a number of activities are provided to the community at full cost to Council and a number are provided on a full cost recovery basis.

SERVICE	OPERATING EXPENDITURE to nearest \$,000	NET COST to nearest \$,000	PERCENTAGE COUNCIL SUBSIDY in 2020/21	PERCENTAGE COUNCIL SUBSIDY in 2021/22
Parks and Gardens	\$356,000	\$356,000	100%	100%
Swimming pool	\$275,000	\$275,000	100%	100%
Street cleaning	\$256,000	\$256,000	100%	100%
PCYC	\$84,000	\$84,000	100%	100%
Ovals	\$296,000	\$292,000	99%	99%
Airports	\$237,000	\$237,000	97%	100%
Animal control	\$152,000	\$146,000	100%	100%
Cemeteries	\$189,000	\$163,000	86%	86%
Library	\$351,000	\$299,000	91%	81%
Village tips & amenities excluding streets, roads and water supplies	\$157,000	\$114,000	87%	90%
Street lighting	\$135,000	\$100,000	79%	76%
Town and Village streets excluding lighting	\$746,000	\$746,000	100%	100%
Emergency Services	\$485,000	\$306,000	54%	63%
Noxious Plant Control	\$129,000	\$64,000	50%	50%
Back O' Bourke Centre, Jandra and Crossley Engine. incl. economic affairs, Information Centre and tourism	\$1,908,000	\$1,024,000	62%	54%
Waste Management	\$528,000	Nil	Full cost recovery	Full cost recovery
Road Services excluding streets and airports	\$8.573 mil	Nil	Full cost recovery	Full cost recovery
Water Supplies	\$2.674 mil	\$480,000	Full cost recovery	18%
Sewerage Services	\$1,037,000	Nil	Full cost recovery	Full cost recovery

### Financial Implications

The Operational Plan details the income and expenditure involved in meeting the requirements as provided in Councils Delivery Program.

### Ongoing Budgetary Control

All Managers and team leaders are aware of the tight budget and each has indicated their preparedness to keep a tight control on expenditure and look to potential efficiency gains.

**Proposed Timeframe for the Consideration of the Draft Delivery Program and Operational Plan:**

1. That Council approve the advertising of the Draft Operational Plan 2021/2022 at today's meeting.
2. That the documents be placed on public display from Thursday, 1 April 2021 until Monday, 3 May 2021 with submissions being received up until that date.
3. That all submissions received be tabled at the meeting of Council scheduled for Monday, 24 May 2021 and subject to any amendments the Draft Operational Plan 2021/2022 then be adopted.

**Acknowledgement of Assistance and Cooperation**

I would like to acknowledge the work done by all staff in the preparation of the Draft Operational Plan for 2021/2022.

**Recommendation**

**That the report of the Manager of Corporate Services detailing an overview of the 2021/2022 Draft Operational Plan be noted.**

## 15.4 \*\*\* REVENUE POLICY

**File Number:** P4.2

**Author:** Leonie Brown, Manager Corporate Services

**Authoriser:** Mark Riley, General Manager

**Attachments:** Nil

### Revenue Policy

Local Government Act 1993 – Sec 405

Local Government (General) Regulation 2005 – Reg 201

The Revenue Policy has this year included the following components which were considered in structuring Council's revenue for 2020/2021:

### Rate Pegging Limit

The independent Pricing and Regulatory Tribunal (IPART) has determined that Council's General Rate income may be increased by 2.0% under section 506 of the Local Government Act 1993 for the rating Year commencing on 1st July 2021.

IPART have determined the rate peg for 2021/2022 based on the following components shown in table 1:-

Component	Percentage Change
Local Government Cost Index	1.80%
Less: Productivity Factor (is not material)	0.00
LGCI including Productivity Factor	1.80
Adjustment for costs of LG Elections	0.20
Total	2.00
2021/2022 Rate Peg	2.00%

Adoption of the maximum rate pegging limit set by IPART of 2.0% represents an increase of \$34,000 over last year's general rate income.

### 2021/2022 Catch Up/Excess

Finalisation of Special Schedule 8 Permissible Income calculations contains a catch up amount of \$1,492.00. This amount has been included in the calculations for the 2021/2022 rating year as an increase to the above rate peg amount.

### Rating Method Options

The Local Government Act 1993 provides Council with the following methods of levying rates:

1. Solely Ad Valorem rating i.e. cents in the \$ on land values.
2. Minimum rate plus ad valorem rate.
3. A base amount up to 50% of the total yield required to be raised from a category or sub-category of a rate and applied to all rateable parcels within that category or sub-category plus an ad valorem rate to raise the additional amount required.

Council currently utilises option 3, a method that has been in operation for many years and has proven satisfactory for Bourke Shire.



## **Rates Statement**

Rates are levied on the valuation of property (as determined by the Valuer General) and in accordance with the Local Government Act 1993.

## **Land Valuations**

Rateable land valuations as at 30th June 2020 were \$267,636,070. The estimated land valuations as at 30th June 2021 are \$267,463,470 a decrease of \$172,600

### Categorisation of Land for the Purposes of Ordinary Rates

Council in accordance with Section 514 Local Government Act 1993 must declare each parcel of rateable land within it's area to be one of the following categories:-

1. Farmland
2. Residential
3. Mining
4. Business

Council utilises the provisions of Sections 528 and 529 of the Local Government Act 1993 in applying differential rating to the categories of ordinary rates.

## **Interest Rate**

Notification is received from the Office of Local Government specifying the maximum interest rate under section 566(3) of the Local Government Act 1993. The interest rate for 2019/2020 is 7.50%. The interest rate for 2020/2021 is yet to be announced although it is expected to be the same or similar and Council will take up the maximum rate.

## **Instalment Dates**

Section 562(3) Local Government Act 1993 states 'instalments are payable 31 August, 30 November, 28 February and 31 May except as provided in subsection (4). It has been Council's practice to extend the payment date to the first working day after the due date where the instalment falls due on a weekend or public holiday.

## **Methods of Payment**

Currently payments for rates and charges may be made by one of the following options:

- In person at the Council's office between the hours of 8am and 4.30pm
- Cheques and Money Orders may be posted to Council's office
- EFTPOS (no cash given out) at Council's office
- BPay using telephone or internet banking
- Mastercard and Visacard are accepted over the telephone
- A direct Debit from a nominated bank account can be arranged by contacting Council's Rates and

## **Water Billing Officer**

- Directly into Council's bank account (prior arrangements must be made)
- Centrepay deductions for eligible pensioners

## **Other Services**

Council may, under Section 501(1) of the Local Government Act 1993, make an annual charge for any of the following services provided, or proposed to be provided, on an annual basis by Council:-

- Water Supply services
- Sewerage Services

- Drainage Services
- Waste Management Services (other than Domestic Waste management services)
- Any services prescribed by the regulations

#### Best-Practice Pricing – Water Supply, Sewerage and Trade Waste

The introduction of best-practice pricing is essential for the effective and sustainable provision of Council's Water Supply and Sewerage services. Council should ensure that its Water Supply and Sewerage tariffs:-

- o Provide appropriate pricing signals that enable customers to balance the benefits and costs of using the Water Supply and Sewerage services and promote efficient use of resources.
- o Distribute costs equitably among its customers and eliminate significant cross-subsidies.
- o Reflect the cost of providing the service and raise the annual income required for the long term financial sustainability of Council's Water and Sewerage services including investment in new and replacement infrastructure.

With increasing demands being placed on the finite water resources of NSW it is vital that Council uses the resources efficiently. Introduction of best-practice pricing for Water Supply, Sewerage and Liquid Trade Waste services is an essential step for achieving the objectives in non-metropolitan NSW.

Section 552(1)(b) of the Local Government Act 1993 prescribes that Council can charge for a water service provided the land is within 225 metres of a Water Supply pipe of Council.

Section 552(3)(a) of the Local Government Act 1993 prescribes that Council can charge for a Sewer service provided the land is within 75 metres of a Sewer line of Council.

#### Residential Water Access and Water Use Charges

(Sec 201,202 Local Government Act 1993)

The access charge is an annual charge to customers and is independent of the level of consumption. The water access charge for the 2021/2022 rating year will be charged in accordance with the Division of Land and Water Conservation 'Water Supply, Sewerage and Trade Waste Pricing Guidelines.

Best Practice Pricing is designed to send a message to the consumer that water costs money to supply and that it is important to utilise it sensibly for long term sustainability. To achieve this, Councils need to adjust the fixed water charge and usage charge over a period of 3-5 years so that 75% of all water revenue is raised from usage and 25% from fixed annual charge.

Council is a member of the Orana Water Utilities Alliance (OWUA) and is implementing Government requirements in meeting all requirements in relation to Best Practice Pricing.

Adopting this type of structure ensures low water consumers receive low bills in comparison to high water users.

Council may be required to install water meters on all water supplies, i.e. raw water. Councils not complying with the requirement may be denied Grant Revenue from the State Government. However, with the nation wide move to encourage use of grey water, this requirement now comes into question.

The proposed access charges for 2021/2022 based on connection size and a 2.0% increase on charges are detailed in table 2 on page 9 of this report.

## **Sewerage Access Charges**

(Sec 501 Local Government Act 1993)

Current pricing structures of sewerage services means Residential customers cross subsidise non-residential (usually larger) users. There is no pricing signal for larger users.

The Division of Land and Water Conservation 'Water Supply, Sewerage and Trade Waste pricing guidelines' recommend a uniform tariff for residential customers and a two part tariff for non-residential customers.

The two (2) part tariff comprises a fixed charge (relative to the peak load they place on the system) and a usage charge per KL, for the volume of wastewater discharged into the sewer. The usage charge would be billed to the customer at the set times throughout the year (probably 6 monthly as water is billed). The bill is estimated in accordance with the volume of water consumed within that period.

Council is currently developing a Trade Waste Policy that will include all the requirements of The Division of Land and Water Conservation 'Water Supply, Sewerage and Trade Waste Pricing Guidelines'.

## **Trade Waste Charges**

(Sec 501 Local Government Act 1993)

Council is responsible for the approval and monitoring of liquid trade waste discharges in accordance with the Division of Land and Water Conservation 'Water Supply, Sewerage and Trade Waste Pricing Guidelines'. A liquid trade waste discharger is a property that discharges waste into the sewerage system other than domestic sewage or unpolluted water.

Liquid Trade Waste charges should consist of a two part tariff. Non-residential customers should pay an annual liquid trade waste fee and a liquid trade waste usage charge per KL based on the volume of waste discharged. Businesses such as restaurants, take-away shops and bakery's discharge oil and grease into the sewerage system and should be charged accordingly. For example a Hotel or Restaurant would discharge up to 95% of water used into the sewerage system. A concrete plant however would have a discharge as low as 2%.

The setup of these additional charges is complicated and would require consultation with the Division of Land and Water Conservation 'Water Supply, Sewerage and Trade Waste Pricing Guidelines' to ensure a fair system is implemented.

## **Rating Structure**

The Rating Structure has been modelled in line with the requirements of the Sec 491-531 of the Local Government Act which defines that

- A base rate must not be more than 50% of the rateable value of the property. (Sec 500)

## **Rating Examples**

Rating examples are illustrated on the following page. The examples show a cross section of Council's rateable properties for the previous and pending rating periods. These represent a 2.6% increase in General Rates.

BOURKE SHIRE COUNCIL RATING EXAMPLES 2021/22									
		GENERAL		SERVICES		TOTAL			
Category	Assessment	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22	Variance this year (\$)	% Change
Ordinary Rate - Residential - Bourke									
Residential - Mertin Street	521	\$906.81	\$925.94	\$1,945.00	\$1,978.00	\$2,851.81	\$2,903.94	\$52.13	1.83
Residential - Mertin Street	556-1	\$499.10	\$509.74	\$1,945.00	\$1,978.00	\$2,444.10	\$2,487.74	\$43.64	1.79
Residential - Short Street	894	\$490.78	\$501.24	\$1,945.00	\$1,978.00	\$2,424.16	\$2,479.24	\$55.08	2.27
Ordinary Rate - Residential - North Bourke & High Street									
Residential - North Bourke	1440	\$285.92	\$291.60	\$1,022.00	\$1,037.00	\$1,307.92	\$1,328.60	\$20.68	1.58
Residential - North Bourke	1467	\$1,026.35	\$1,047.46	\$1,022.00	\$1,037.00	\$2,048.35	\$2,084.46	\$36.11	1.76
Residential - North Bourke	1473-3	\$2,100.96	\$2,144.46	\$491.00	\$495.00	\$2,591.96	\$2,591.96	\$47.50	1.83
Residential - High Street	1537-013	\$167.97	\$171.20	\$1,022.00	\$1,037.00	\$1,189.97	\$1,208.20	\$18.23	1.53
Ordinary Rate - Residential - Villages									
Residential - Byrock	1215	\$63.37	\$64.90	\$88.00	\$90.00	\$151.37	\$154.90	\$3.53	2.33
Residential - Enngonia	1280	\$69.71	\$71.37	\$865.00	\$880.00	\$934.71	\$951.37	\$16.66	1.78
Residential - Fords Bridge	1353-01	\$69.71	\$71.37	\$865.00	\$880.00	\$934.71	\$951.37	\$16.66	1.78
Residential - Wanaaring	1513-6	\$101.42	\$103.74	\$88.00	\$90.00	\$189.42	\$193.74	\$4.32	2.28
Residential - Louth	1366	\$180.69	\$184.67	\$865.00	\$880.00	\$1,045.69	\$1,064.67	\$18.97	1.81
Ordinary Rate - Business									
Motel - Bourke	589	\$1,003.00	\$1,024.05	\$9,591.00	\$9,736.00	\$10,594.00	\$10,760.05	\$166.05	1.57
Club - Bourke	677	\$1,781.05	\$1,818.30	\$9,100.00	\$9,275.00	\$10,881.05	\$11,093.30	\$212.25	1.95
Retail Shop - Bourke	799	\$388.75	\$397.01	\$1,945.00	\$1,978.00	\$2,333.75	\$2,375.01	\$41.26	1.77
Caravan Park - North Bourke	2080-2	\$2,886.70	\$2,946.97	\$10,058.00	\$10,202.00	\$12,944.70	\$13,148.97	\$204.26	1.58
Ordinary Rate - Farmland - General									
Parkdale Road - Bourke	1155	\$8462239	\$863.39			\$846.23	\$863.39	\$17.16	2.03
Mitchell Highway - Enngonia	1653-03	\$646.24	\$659.41			\$646.24	\$659.41	\$13.17	2.04
Burrawantie Road - Enngonia	1687-1	\$11,568.95	\$11,689.12			\$11,568.95	\$11,689.12	\$120.17	1.04
Mitchell Highway - Barrington	1700	\$1,625.34	\$1,658.02			\$1,625.34	\$1,658.02	\$32.68	2.01
West Culgoa Road - Bourke	1749	\$18,717.43	\$19,090.59			\$18,717.43	\$19,090.59	\$373.16	1.99
Mitchell Highway - Enngonia	1750	\$6,781.88	\$6,917.28			\$6,781.88	\$6,917.28	\$135.40	2.00
Bourke - Wilcannia Road - Louth	1778-1	\$6,681.48	\$6,814.88			\$6,681.48	\$6,814.88	\$133.40	2.00
Mitchell Highway - Enngonia	1799	\$9,384.25	\$9,571.49			\$9,384.25	\$9,571.49	\$187.24	2.00
Bourke - Wilcannia Road - Louth	2054-01	\$703.26	\$717.57	\$865.00	\$880.00	\$1,568.26	\$1,597.57	\$29.31	1.87
Mitchell Highway, Bourke	1737-1	\$6,882.28	\$7,019.68	\$4,132.00	\$4,214.00	\$11,014.28	\$11,233.68	\$219.40	1.99
Janbeth Road, Bourke	2065-31	\$9010,76	\$9,190.56			\$9,010.76	\$9,190.56	\$179.80	2.00

DOMESTIC WASTE MANAGEMENT Reasonable Cost Determination for 2021/2022

	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
TOTAL WASTE OPERATING COSTS					
Salaries - Waste Collection and Waste Depot Manager/staff	\$220,976.00	\$228,936.00	\$235,237.00	\$239,300.00	\$249,457.00
Vehicle Running Expenses (Compactor/Backhoe/Garb Truck)	\$167,050.00	\$172,770.00	\$185,250.00	\$168,735.00	\$168,370.00
Waste Depot & Waste Service Expenses	\$36,062.00	\$42,246.00	\$43,450.00	\$36,050.00	\$36,370.00
Recycling	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Reserve for New Tip Construction 2019 - Estimate \$150,000	\$30,000.00	\$30,000.00	\$30,000.00	\$35,000.00	\$35,000.00
Administration Costs	\$22,097.60	\$22,893.60	\$23,523.70	\$23,930.00	\$24,946.00
Overheads on-cost	Included in Salaries	Included in Salaries	Included in Salaries	Included in Salaries	Included in Salaries
Other Waste Management					
Street Bin Services	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$6,000.00
Other expenses 12004-031	\$25,490.00	\$27,490.00	\$27,490.00	\$26,900.00	\$28,900.00
Special Town Clean ups	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$3,000.00
Village Tip Expense	\$15,000.00	\$17,000.00	\$17,000.00	\$17,000.00	\$20,000.00
TOTAL WASTE SERVICE OPERATING COSTS	\$526,675.60	\$551,335.60	\$571,950.70	\$556,915.00	\$575,043.00
TOTAL DOMESTIC WASTE OPERATING COST	\$263,337.80	\$275,667.80	\$285,975.35	\$278,457.50	\$287,521.50
Number of Domestic Waste Assessments	1147	1206	1199	1198	1198
Cost per assessment	\$229.59	\$228.58	\$238.51	\$232.44	\$240.00
Proposed Charges	\$284.00	\$285.00	\$285.00	\$285.00	\$285.00
Garbage Charge Revenue	\$325,748.00	\$343,710.00	\$341,715.00	\$341,430.00	\$341,430.00
Less 50% Pensioner rebate for 120 assessments (119- 07/08)	-\$16,879.50	-\$16,879.50	-\$16,879.50	-\$16,879.50	-\$18,415.00
OLG Subsidy	\$8,250.00	\$8,250.00	\$8,250.00	\$8,250.00	\$8,250.00
	\$317,118.50	\$335,080.50	\$333,085.50	\$332,800.50	\$331,265.00

Trade Waste Assessments	462	463	470	485	488
Proposed Charges	\$284.00	\$285.00	\$285.00	\$285.00	\$285.00
Trade Waste Revenue	\$131,208.00	\$131,955.00	\$133,950.00	\$138,225.00	\$139,080.00
Land Fill Charges	\$50,000.00	\$50,000.00	\$60,000.00	\$48,000.00	\$60,000.00
Recovery Shop Income	\$5,000.00	\$4,000.00	\$3,000.00	\$2,000.00	\$3,000.00
Sale of Recycling Waste	\$8,000.00	\$15,000.00	\$26,000.00	\$20,000.00	\$25,000.00
Village Waste Charges Assessments	172	170	169	169	169
Proposed Charges	\$98.00	99.00	99.00	\$99.00	\$99.00
Village Waste Revenue	\$16,856.00	\$16,830	\$16,731	\$16,731.00	\$16,731.00
Total Waste Revenue	\$528,182.50	\$552,865.50	\$572,766.50	\$557,756.50	\$575,076.00
Variance - Funded from General Revenue	\$1,506.90	\$1,529.90	\$815.80	\$841.50	\$33.00

**DOMESTIC WASTE MANAGEMENT**

Council is required to present to the Department of Local Government its Determination of Reasonable Costs for the Calculation of Domestic Waste Charges.

These charges incorporate the consideration of all related costs and are based on collected statistics that have been reported to Council in previous years. Domestic waste represents approximately 50% of costs with the other 50% being applied to other waste.

**RATES AND CHARGES****SCHEDULE OF RATES AND CHARGES ESTIMATES FOR 2021/2022**

Using a combination of base rating and ad valorem incorporating a 2.0% increase.

Table 1

Ordinary Rates – Residential - Bourke			
On a L.V. of 14,999,600 at	1.6988	254,812.90	
Base Amount 820 at	136.00	111,520.00	366,332.90
Ordinary Rates – Residential – North Bourke & High Street			
On a L.V. of 4,544,200 at	1.3378	60,792.36	
Base Amount 83 at	111.00	9,213.00	70,005.36
Ordinary Rates – Residential - Villages			
On a L.V. of 528,620 at	0.32379	17,111.95	
Base Amount 234 at	39.00	9,126.00	26,237.95
Ordinary Rates - Mines			
On a L.V. of 0 at	1.6707	0.00	
Base Amount 0 at	546.00	0.00	0.00
Ordinary Rates - Business			
On a L.V. of 7,001,400 at	1.638	117,070.49	
Base Amount 212 at	188.00	39,856.00	156,926.49
Ordinary Rates – Farmland - General			
On a L.V. of 240,389,650 at	0.4096	985,597.55	
Base Amount 380 at	548.00	208,240.00	1,193,837.55
Total Rateable Land Value			267,463,470.00
Gross Rate Revenue			1,813,340.25
Less Pensioner Concessions			(14,604.29)
Total Ordinary Rate Revenue			1,798,735.96

**SCHEDULE OF RATES AND CHARGES 2021/2022**

Table 2

Water Access Charges	Assessments	Charge	Total	
Filtered Water Access 20mm	1225	210.00	257,250.00	
Filtered Water Access 25mm	28	257.00	7,196.00	
Filtered Water Access 32mm	0	526.00	0.00	
Filtered Water Access 40mm	7	720.00	5,040.00	
Filtered Water Access 50mm	28	987.00	27,636.00	
Filtered Water Access 100mm	5	1,977.00	9,885.00	
Filtered Water Access 150mm	1	3,852.00	3,852.00	
Raw Water Access 20mm	0	527.00	0.00	
Raw Water Access 25mm	1155	542.00	626,010.00	
Raw Water Access 32mm	2	1108.00	2,216.00	
Raw Water Access 40mm	3	1,715.00	5,145.00	
Raw Water Access 50mm	26	3,227.00	83,902.00	
Raw Water Access 100mm	13	5,375.00	69,875.00	
Raw Water Access 150mm	0	10,750.00	0.00-	
Total Water Access				1,098,007.00
Village Water Charges				
Occupied	166	781.00	129,646.00	
Unoccupied	117	90.00	10,530.00	
Total Village Water				133,710.00
Urban Drainage Charges				
Drainage Charge	1045	174.00	181,830.00	
Total Drainage				181,830.00
Sewerage Charges				
Sewerage Access Single	1080	767.00	828,360.00	
Sewerage Access Multi	123	767.00	94,341.00	
Total Sewer				922,701.00
Garbage Charges				
Domestic Waste Charges	1198	285.00	341,430.00	
Trade Waste Charges	488	285.00	139,080.00	
Village Tip Maintenance	169	99.00	16,731.00	
Total Garbage Charges				497,241.00
Total Services Revenue			2,839,955.00	
Metered Filtered Water (Based on 6 Year Av use figures) + Industrial	309,238 KL	\$2.26		
Total Water Usage				698,877.12



Total Services/Water Revenue			3,538,832.12	
Less Pensioner Concessions			(31,386.82)	
			3,,507,445.30	
Total Revenue 2021/2022			5,306,181.26	

**Recommendation**

1. That Council note the Draft Revenue Policy for 2021/2022
2. That Council adopts a filtered water price of \$2.26/KL for the 2021/2022 rating period while maintaining the set increase of 2% in all water access charges.
3. That Council adopts an increase of 2% in Sewerage Rates & Charges for the 2021/2022 rating period.
4. That Council adopts the Domestic Waste Management Charges as detailed and include in the Draft Operational Plan 2021/2022.
5. That Council adopt the Schedule of Rates and Charges for inclusion in the Draft Operational Plan 2021/2022.

**15.5 \*\*\* FEES & CHARGES**

**File Number:** F1.2-P4.2  
**Author:** Leonie Brown, Manager Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Current Situation**

Management have reviewed all Fees and Charges and where required have increased to cover the cost of delivering the service.

The proposed Fees and Charges incorporating the continuation of this policy will be forwarded out to Council prior to the meeting.

**Recommendation**

**That Council adopt the Fees and Charges, as presented, for inclusion in the Draft Operational Plan 2021/2022.**

**15.6 \*\*\* PLANT REPLACEMENT SCHEDULE**

**File Number:** P3.1-P4.2  
**Author:** Leonie Brown, Manager Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Current Situation**

The following Plant Replacement Schedule is as discussed at the Corporate Planning Committee meeting held 18 March 2021. These items need to be considered by Council for inclusion in the 2021/2022 Operational Plan:

Priority	Plant NO	Plant Details	Year Purchased	Replacement Value	Trade	Budget Requirement
		Light Plant				\$180,000.00
		Small Plant & Tools				\$35,000.00
1	65	John Deere Tractor	17/09/2010	\$140,000	\$20,000	\$120,000.00
2	72	John Deere Tractor	08/12/2009	\$140,000	\$20,000	\$120,000.00
3	57	Street Sweeper Scarab Minstral	30/06/2014	\$360,000	\$60,000	\$300,000.00
4	97	Isuzu FRR 550 Long Hiab Truck	23/07/2003	\$246,000	\$25,000	\$221,000.00
5	37	Isuzu FRR 550 Long Fitters Truck	01/03/2006			\$160,000.00
6	62	Delta Wing Slasher	02/07/2010			\$60,000.00
7	64	Gason Slasher	01/12/2011			\$20,000.00
8	218	Garbage Compactor Truck	12/12/2012	\$360,000	\$70,000	\$290,000.00
9	178	Isuzu NPS 4x4 Cab Diesel	31/01/2018	\$118,000	\$31,000	\$87,000.00
10	130	Case Skid Steer	30/12/2003	\$80,000	\$10,000	\$70,000.00
11	136	Toro 2 WD Rear Mower	09/08/2019	\$38,000	\$12,000	\$26,000.00
12	106	Toro Ground Master 3280 2WD	11/04/2017	\$38,000	\$8,000	\$30,000.00
13		Camp Dongas units				\$90,000.00
14		Ride-on commercial Mower Back O Bourke Centre				\$20,000.00
		<b>Total</b>				<b>\$1,829,000.00</b>

**Recommendation**

**That the Plant Replacement Schedule as detailed be included in the Draft Operational Plan 2021/2022.**

**15.7 \*\*\* SALE OF ASSETS TO BE CONDUCTED BY COUNCIL**

**File Number:** A11.1.1  
**Author:** Leonie Brown, Manager Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Current Situation**

- 2 Bourke shire Council proposes the following sales of assets in 2021/2022
- 3
- 4 Trade ins for plant and vehicles including net cost for replacement

Priority	Plant NO	Plant Details	Year Purchased	Estimated Replacement Value	Estimates Trade	Budget Requirement
		Light Plant	Various			\$180,000.00
1	65	John Deere Tractor	17/09/2010	\$140,000	\$20,000	\$120,000.00
2	72	John Deere Tractor	08/12/2009	\$140,000	\$20,000	\$120,000.00
3	57	Street Sweeper Scarab Minstral	302/06/2014	\$360,000	\$60,000	\$300,000.00
4	97	Isuzu FRR 550 Long Hiab Truck	23/07/2003	\$246,000	\$25,000	\$221,000.00
8	218	Garbage Compactor Truck	12/12/2012	\$360,000	\$70,000	\$290,000.00
9	178	Isuzu NPS 4x4 Cab Diesel	31/01/2018	\$118,000	\$31,000	\$87,000.00
10	130	Case Skid Steer	30/12/2003	\$80,000	\$10,000	\$70,000.00
11	136	Toro 2 WD Rear Mower	09/08/2019	\$38,000	\$12,000	\$26,000.00
12	106	Toro Ground Master 3280 2WD	11/04/2017	\$38,000	\$8,000	\$30,000.00
		<b>Total</b>				<b>\$1,444,000.00</b>

**Recommendation**

**That the sale of listed plant for inclusion in the Draft Operational Plan 2021-2022 be approved.**

**15.8 \*\*\* LOAN SCHEDULE**

**File Number:** P4.2  
**Author:** Leonie Brown, Manager Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**  
**Current Situation**

Listed below is Council’s proposed borrowings for new loans in the 2021/2022 Draft Operational Plan.

General Fund	Total Cost
<b>Plant</b>	
John Deere Tractor	\$120,000.00
John Deere Tractor	\$120,000.00
Street Sweeper Scarab Minstral	\$300,000.00
Isuzu FRR 550 Long Hiab Truck	\$221,000.00
Isuzu FRR 550 Long Fitters Truck	\$160,000.00
Delta Wing Slasher	\$60,000.00
Gason Slasher	\$20,000.00
Garbage Compactor Truck	\$290,000.00
Isuzu NPS 4x4 Cab Diesel	\$87,000.00
Case Skid Steer	\$70,000.00
Toro 2 WD Rear Mower	\$26,000.00
Toro Ground Master 3280 2WD	\$30,000.00
Camp Dongers n units	\$90,000.00
Ride-on commercial Mower Back O Bourke Centre	\$20,000.00
<b>Plant Total</b>	<b>\$1,614,000</b>
<b>Other General Fund</b>	
<b>Other General Fund Total</b>	<b>\$0</b>
<b>Grand Total</b>	<b>\$1,614,000</b>

An application for the total loan funds required will be submitted to the Minister for approval following this meeting, if required.

**Recommendation**  
**That Council borrow up to \$1,614,000.00 in the 2021/2022 financial year to fund the projects as listed**

**15.9 \*\*\* DRAFT OPERATIONAL PLAN**

**File Number:** P4.2  
**Author:** Leonie Brown, Manager Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** 1. Operational Plan 2021/2022 (Budget)

**Current Situation**

Councils 2021/2022 draft Operational Plan (the budget estimates) have been prepared in consultation with all Managers and are attached herewith.

**Recommendation**

- 1. That subject to any amendments Council approve the Draft Operational Plan for 2021/2022 for the purposes of being advertised and calling for submissions in accordance with Section 405 (3) of the Local Government Act.**
- 2. That Council again review the Draft Operational Plan for 2021/2022 and any submissions received at the Ordinary Meeting of Council scheduled for Monday, 24 May 2021.**



Bourke Shire Council

Operational Plan (Budget)  
2021/2022

ESTIMATES FOR:	Est. 2021/2022	Est. 2021/2022	Est. 2021/2022	Est. 2022/2023	Est. 2022/2023	Est. 2022/2023	Est. 2023/2024	Est. 2023/2024	Est. 2023/2024	Est. 2024/2025	Est. 2024/2025	Est. 2024/2025
	Expenses	Revenues	Operating Result	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result
Functions												
Administration	2,587,320	1,144,200	-1,443,120	2,639,066	1,167,084	-1,471,982	2,691,848	1,190,426	-1,501,422	2,745,685	1,214,234	-1,531,450
Public Order & Safety	1,033,384	457,500	-575,884	1,054,052	466,650	-587,402	1,075,133	475,983	-599,150	1,096,635	485,503	-611,133
Health	820,100	164,000	-656,100	836,502	167,280	-669,222	853,232	170,626	-682,606	870,297	174,038	-696,259
Community Services & Education	75,100	23,000	-52,100	76,602	23,460	-53,142	78,134	23,929	-54,205	79,697	24,408	-55,289
Housing and Community Amenities	2,572,233	929,000	-1,643,233	2,623,678	947,580	-1,676,098	2,676,151	966,532	-1,709,620	2,729,674	985,862	-1,743,812
Water Supplies	2,674,300	2,206,310	-467,990	2,727,786	2,250,436	-477,350	2,782,342	2,295,445	-486,897	2,837,989	2,341,354	-496,635
Sewerage	1,042,000	1,064,400	22,400	1,062,840	1,085,688	22,848	1,084,097	1,107,402	23,305	1,105,779	1,129,550	23,771
Recreation & Culture	1,815,400	99,800	-1,715,600	1,851,708	101,796	-1,749,912	1,888,742	103,832	-1,784,910	1,926,517	105,909	-1,820,608
Building Control	0	11,500	11,500	0	11,730	11,730	0	11,965	11,965	0	12,204	12,204
Transport & Communication	10,590,300	8,197,100	-2,393,200	10,802,106	8,361,042	-2,441,064	11,018,148	8,528,263	-2,489,885	11,238,511	8,698,828	-2,539,683
Economic Affairs	2,224,000	911,000	-1,313,000	2,268,480	929,220	-1,339,260	2,313,850	947,804	-1,366,045	2,360,127	966,760	-1,393,366
General Revenues		6,307,400	6,307,400		6,433,548	6,433,548		6,562,219	6,562,219		6,693,463	6,693,463
Operating	25,434,137	21,515,210	-3,918,927	25,942,820	21,945,514	-3,997,306	26,461,676	22,384,424	-4,077,252	26,990,910	22,832,113	-4,158,797
Capital	51,845,300	50,128,600	-1,716,700	52,882,206	51,131,172	-1,751,034	53,939,850	52,153,795	-1,786,055	55,018,647	53,196,871	-1,821,776
Total	77,279,437	71,643,810	-5,635,627	78,825,026	73,076,686	-5,748,340	80,401,526	74,538,220	-5,863,306	82,009,557	76,028,984	-5,980,572
<b>NET RESULT</b>			\$ (5,635,627)			\$ (5,748,340)			\$ (5,863,306)			\$ (5,980,572)
<b>OPERATING RESULT</b>			\$ (3,918,927)									
Add back non-funding items												
Depreciation	(6,338,937)			(6,338,937)			(6,338,937)			(6,338,937)		
<b>BUDGET RESULT</b>	<b>70,940,500</b>	<b>\$ 71,643,810</b>		<b>72,486,089</b>	<b>73,076,686</b>		<b>74,062,589</b>	<b>74,538,220</b>		<b>\$ 75,670,620</b>	<b>76,028,984</b>	
<b>Additional Cash Reserves</b>		<b>\$ 703,310</b>			<b>\$ 590,597</b>			<b>\$ 475,631</b>			<b>\$ 358,365</b>	



ESTIMATES FOR:	Est 2021/2022	Est 2021/2022	Est 2021/2022	Est 2022/2023	Est 2022/2023	Est 2022/2023	Est 2023/2024	Est 2023/2024	Est 2023/2024	Est 2024/2025	Est 2024/2025	Est 2024/2025
GENERAL FUND	Expenses	Revenues	Operating Result	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result
<b>Functions</b>												
Administration	3,587,320	1,144,200	-1,443,120	2,639,066	1,167,084	-1,471,982	2,691,948	1,190,426	-1,501,422	2,745,688	1,214,234	-1,531,450
Public Order & Safety	1,033,384	457,500	-575,884	1,054,052	466,650	-587,402	1,075,233	475,983	-599,150	1,096,638	485,503	-611,133
Health	820,100	164,000	-656,100	836,502	167,280	-669,222	853,232	170,626	-682,606	870,297	174,038	-696,259
Community Services & Education	75,100	23,000	-52,100	76,602	23,460	-53,142	78,134	23,929	-54,205	79,697	24,408	-55,289
Housing and Community Amenities	2,572,233	929,000	-1,643,233	2,623,678	947,580	-1,676,098	2,676,151	966,532	-1,709,620	2,729,674	985,862	-1,743,812
Recreation & Culture	1,815,400	99,800	-1,715,600	1,851,708	101,786	-1,749,912	1,888,742	103,832	-1,784,910	1,926,517	105,909	-1,820,608
Building Control	0	11,500	11,500	0	11,730	11,730	0	11,965	11,965	0	12,204	12,204
Transport & Communication	10,590,300	8,197,100	-2,393,200	10,802,106	8,361,042	-2,441,064	11,018,148	8,528,263	-2,489,885	11,238,511	8,698,828	-2,539,683
Economic Affairs	2,224,000	911,000	-1,313,000	2,268,480	929,220	-1,339,260	2,313,850	947,804	-1,366,046	2,360,127	966,760	-1,393,366
General Revenues		6,307,400	6,307,400		6,433,548	6,433,548		6,562,219	6,562,219		6,693,483	6,693,483
Operating	21,717,837	18,244,500	-3,473,337	22,152,194	18,609,390	-3,542,804	22,595,238	18,981,578	-3,613,660	23,047,142	19,361,209	-3,685,933
Capital	48,919,800	47,250,600	-1,669,200	49,898,196	48,195,612	-1,702,584	50,896,160	49,259,524	-1,736,636	51,914,083	50,142,715	-1,771,368
<b>Total</b>	<b>70,637,637</b>	<b>65,495,100</b>	<b>-5,142,537</b>	<b>70,050,390</b>	<b>66,805,002</b>	<b>-3,245,388</b>	<b>70,491,398</b>	<b>68,141,102</b>	<b>-2,350,296</b>	<b>70,961,225</b>	<b>69,509,924</b>	<b>-1,451,301</b>
<b>NET RESULT</b>			\$ (5,142,537)			\$ (3,245,388)			\$ (2,350,296)			\$ (1,451,301)
<b>OPERATING RESULT</b>			\$ (3,473,337)									
Add back non-funding items												
Depreciation	(5,142,537)			\$ (5,142,537)			\$ (5,142,537)			\$ (5,142,537)		
<b>BUDGET RESULT</b>	<b>65,495,100</b>	\$ <b>65,495,100</b>		<b>66,907,853</b>	<b>66,805,002</b>		<b>68,348,861</b>	<b>68,141,102</b>		\$ <b>69,813,688</b>	<b>69,509,924</b>	
<b>Additional Cash Reserves</b>		\$ -			\$ (102,851)			\$ (207,758)			\$ (314,764)	
		\$ -										

ESTIMATES FOR:	Est. 2021/2022	Est. 2021/2022	Est. 2021/2022	Est. 2022/2023	Est. 2022/2023	Est. 2022/2023	Est. 2023/2024	Est. 2023/2024	Est. 2023/2024	Est. 2024/2025	Est. 2024/2025	Est. 2024/2025
WATER FUND	Expenses	Revenues	Operating Results	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result
<b>Functions</b>												
Water Supplies	2,674,300	2,206,310	-467,990	2,727,786	2,250,436	-477,350	2,782,342	2,295,445	-486,897	2,837,989	2,341,354	-496,635
						0						
<b>Operating</b>	2,674,300	2,206,310	-467,990	2,727,786	2,250,436	-477,350	2,782,342	2,295,445	-486,897	2,837,989	2,341,354	-496,635
						0						
<b>Capital</b>	2,800,400	2,758,000	-42,400	-4,843,592	-4,886,840	-43,248	-4,940,464	-4,984,577	-44,113	-5,039,273	-5,084,268	-44,995
<b>Total</b>	5,474,700	4,964,310	-510,390	-2,115,806	-2,636,404	-520,598	-2,158,122	-2,689,132	-531,010	-2,201,285	-2,742,915	-541,630
<b>NET RESULT</b>			\$ (510,390)			\$ (520,598)			\$ (531,010)			\$ (541,630)
<b>OPERATING RESULT</b>			\$ (467,990)									
<b>Add back non-funding items</b>												
Depreciation	(887,700)			\$ (887,700)			\$ (887,700)			\$ (887,700)		
<b>BUDGET RESULT</b>	4,587,000	\$ 4,964,310		-3,003,506	-2,636,404		-3,045,822	-2,689,132		\$ (3,088,985)	-2,742,915	
<b>Additional Cash Reserves</b>		\$ 377,310			\$ 367,102			\$ 356,690			\$ 346,070	
		\$ 377,310										

510,390

ESTIMATES FOR:	Est 2021/2022	Est 2021/2022	Est 2023/2023	Est 2022/2023	Est 2022/2023	Est 2022/2023	Est 2023/2024	Est 2023/2024	Est 2023/2024	Est 2024/2025	Est 2024/2025	Est 2024/2025
SEWERAGE FUND	Expenses	Revenues	Operating Results	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result	Expenses	Revenue	Operating Result
Functions												
Sewerage	1,042,000	1,064,400	22,400	1,062,840	1,085,688	22,848	1,084,097	1,107,402	23,305	1,105,779	1,129,550	23,771
Operating	1,042,000	1,064,400	22,400	1,062,840	1,085,688	22,848	1,084,097	1,107,402	23,305	1,105,779	1,129,550	23,771
Capital	125,100	120,000	-5,100	127,602	122,400	-5,202	190,154	124,848	-5,306	192,757	127,345	-5,412
Total	1,167,100	1,184,400	17,300	1,190,442	1,208,088	17,646	1,274,251	1,232,250	17,999	1,298,536	1,256,895	18,359
NET RESULT			\$ 17,300			\$ 17,646			\$ 17,999			\$ 18,359
OPERATING RESULT			\$ 22,400									
Add back non-funding items												
Depreciation	(308,700)			\$ (308,700)			\$ (308,700)			\$ (308,700)		
BUDGET RESULT	858,400	\$ 1,184,400		881,742	1,208,088		905,551	1,232,250		\$ 929,836	1,256,895	
Additional Cash Reserves		\$ 326,000			\$ 326,346			\$ 326,698			\$ 327,059	
		\$ 326,000										

BOURKE SHIRE COUNCIL						
CAPITAL FUNDING ESTIMATES FOR 2021/2022						
	EXPENDITURE			INCOME		
	2021/2022			2021/2022		
	Budget			Budget		
<b>ADMINISTRATION</b>			<b>ADMINISTRATION</b>			
Corporate Support	1,356,500		Corporate Support	100,000		
Engineering Works	0		Engineering Works	0		
Other Support Services	1,794,000		Other Support Services	1,614,000		
<b>TOTAL</b>	<b>3,150,500</b>		<b>TOTAL</b>	<b>1,714,000</b>		
<b>PUBLIC ORDER &amp; SAFETY</b>	<b>269,200</b>		<b>PUBLIC ORDER &amp; SAFETY</b>	<b>269,200</b>		
<b>HEALTH</b>	<b>120,000</b>		<b>HEALTH</b>	<b>120,000</b>		
<b>COMMUNITY SERVICES &amp; EDUCATION</b>	<b>0</b>		<b>COMMUNITY SERVICES &amp; EDUCATION</b>	<b>0</b>		
<b>HOUSING &amp; COMMUNITY AMENITIES</b>	<b>18,500,000</b>		<b>HOUSING &amp; COMMUNITY AMENITIES</b>	<b>18,470,000</b>		
<b>WATER SUPPLIES</b>	<b>2,800,400</b>		<b>WATER SUPPLIES</b>	<b>2,758,000</b>		
<b>SEWERAGE SERVICES</b>	<b>125,100</b>		<b>SEWERAGE SERVICES</b>	<b>120,000</b>		
<b>RECREATION &amp; CULTURE</b>			<b>RECREATION &amp; CULTURE</b>			
Public Libraries	86,000		Public Libraries	50,000		
Other Recreation & Culture	10,235,000		Other Recreation & Culture	10,235,000		
<b>TOTAL</b>	<b>10,321,000</b>		<b>TOTAL</b>	<b>10,285,000</b>		
<b>MINING, MANUFACTURING &amp; CONSTRUCTION</b>	<b>0</b>		<b>MINING, MANUFACTURING &amp; CONSTRUCTION</b>	<b>0</b>		
<b>TRANSPORT &amp; COMMUNICATION</b>	<b>15,711,400</b>		<b>TRANSPORT &amp; COMMUNICATION</b>	<b>15,671,400</b>		
<b>ECONOMIC AFFAIRS</b>			<b>ECONOMIC AFFAIRS</b>			
Economic Affairs	0		Economic Affairs	0		
Back O' Bourke	847,700		Back O' Bourke	721,000		
<b>TOTAL</b>	<b>847,700</b>		<b>TOTAL</b>	<b>721,000</b>		
<b>TOTAL CAPITAL</b>	<b>51,845,300</b>			<b>50,128,600</b>		
<b>RESULT</b>	<b>-1,716,700</b>					
Principal on Loans			Total Capital	51,845,300		
Water	42,400		Less Princ Gen	1,186,000		
Sewer	5,100		Less W&S	2,925,500		
General	1,186,000		Total General	47,733,800		
<b>Total</b>	<b>1,233,500</b>					
			<b>Proposed Loans 2021/22</b>			
			Plant	1,614,000	5 year	
				<b>1,614,000</b>		

BOURKE SHIRE COUNCIL			
OPERATING STATEMENT 2021/2022			
EXPENDITURE	Original 2020/21 Budget	Adjusted 2020/21 Budget	Proposed 2021/22 Budget
<b>ADMINISTRATION</b>			
Corporate Support	3,437,280	3,813,443	3,785,820
Engineering Works	1,486,693	1,443,693	1,684,700
Other Support Services	-1,908,061	-1,908,707	-2,883,200
<b>TOTAL</b>	<b>3,015,912</b>	<b>3,348,429</b>	<b>2,587,320</b>
<b>PUBLIC ORDER &amp; SAFETY</b>			
<b>TOTAL</b>	<b>633,157</b>	<b>1,109,203</b>	<b>1,033,384</b>
<b>HEALTH</b>			
<b>TOTAL</b>	<b>785,214</b>	<b>770,540</b>	<b>820,100</b>
<b>COMMUNITY SERVICES &amp; EDUCATION</b>			
<b>TOTAL</b>	<b>71,517</b>	<b>83,286</b>	<b>75,100</b>
<b>HOUSING &amp; COMMUNITY AMENITIES</b>			
<b>TOTAL</b>	<b>2,137,490</b>	<b>2,250,245</b>	<b>2,572,333</b>
<b>WATER SUPPLIES</b>	<b>2,819,319</b>	<b>2,894,638</b>	<b>2,674,300</b>
<b>SEWERAGE SERVICES</b>	<b>1,035,155</b>	<b>1,035,758</b>	<b>1,042,000</b>
<b>RECREATION &amp; CULTURE</b>			
Library	329,183	329,183	331,300
Sport & Rec	1,417,663	1,657,013	1,484,100
<b>TOTAL</b>	<b>1,746,846</b>	<b>1,986,196</b>	<b>1,815,400</b>
<b>MINING, MANUFACTURING &amp; CONSTRUCTION</b>			
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TRANSPORT &amp; COMMUNICATION</b>			
<b>TOTAL</b>	<b>9,838,370</b>	<b>10,664,917</b>	<b>10,590,300</b>
<b>ECONOMIC AFFAIRS</b>			
Economic Affairs	378,261	377,607	265,900
Back O' Bourke	2,497,954	1,562,848	1,958,100
<b>TOTAL</b>	<b>2,876,215</b>	<b>1,940,455</b>	<b>2,224,000</b>
<b>TOTAL ALL FUNCTIONS</b>	<b>23,952,795</b>	<b>26,075,161</b>	<b>25,494,137</b>
REVENUES	Original 2020/21 Budget	Adjusted 2020/21 Budget	Proposed 2021/22 Budget
<b>ADMINISTRATION</b>			
Corporate Support	6,977,112	7,262,742	7,268,400
Engineering Works	27,620	29,120	29,200
Other Support Services	156,000	255,200	154,000
<b>TOTAL</b>	<b>7,160,732</b>	<b>7,547,062</b>	<b>7,451,600</b>
<b>PUBLIC ORDER &amp; SAFETY</b>	<b>202,560</b>	<b>691,269</b>	<b>457,500</b>
<b>TOTAL</b>	<b>202,560</b>	<b>691,269</b>	<b>457,500</b>
<b>HEALTH</b>	<b>181,370</b>	<b>159,348</b>	<b>164,000</b>
<b>TOTAL</b>	<b>181,370</b>	<b>159,348</b>	<b>164,000</b>
<b>COMMUNITY SERVICES &amp; EDUCATION</b>			
<b>TOTAL</b>	<b>20,900</b>	<b>24,339</b>	<b>23,000</b>
<b>HOUSING &amp; COMMUNITY AMENITIES</b>			
<b>TOTAL</b>	<b>898,719</b>	<b>1,008,580</b>	<b>939,000</b>
<b>WATER SUPPLIES</b>	<b>2,147,506</b>	<b>2,239,302</b>	<b>2,206,310</b>
<b>SEWERAGE SERVICES</b>	<b>1,039,760</b>	<b>1,040,360</b>	<b>1,064,400</b>
<b>RECREATION &amp; CULTURE</b>			
Library	74,132	70,293	70,300
Sport & Rec	32,100	271,450	29,500
<b>TOTAL</b>	<b>106,232</b>	<b>341,743</b>	<b>99,800</b>
<b>MINING, MANUFACTURING &amp; CONSTRUCTION</b>			
<b>TOTAL</b>	<b>19,500</b>	<b>19,500</b>	<b>11,500</b>
<b>TRANSPORT &amp; COMMUNICATION</b>			
<b>TOTAL</b>	<b>8,121,898</b>	<b>8,808,048</b>	<b>8,197,100</b>
<b>ECONOMIC AFFAIRS</b>			
Economic Affairs	200,000	159,846	27,000
Back O' Bourke	507,000	631,831	884,000
<b>TOTAL</b>	<b>707,000</b>	<b>791,677</b>	<b>911,000</b>
<b>TOTAL ALL FUNCTIONS</b>	<b>20,600,177</b>	<b>22,664,025</b>	<b>21,515,210</b>
	<b>-3,352,618</b>	<b>-3,409,136</b>	<b>-3,918,927</b>

BOURKE SHIRE COUNCIL				
OPERATING BUDGET 2021/2022				
AG No.	EXPENDITURE	2021/2022	INCOME	2021/2022
	<b>ADMINISTRATION</b>		<b>ADMINISTRATION</b>	
7	Corporate Support	3,785,820	Corporate Support	661,000
10	Engineering Works	1,684,700	Engineering Works	29,200
9	Other Support Services	-2,883,200	Other Support Services	154,000
	<b>TOTAL</b>	<b>2,587,320</b>	<b>TOTAL</b>	<b>1,144,200</b>
			<b>GENERAL PURPOSE</b>	<b>6,307,400</b>
			<b>REVENUES</b>	
	<b>PUBLIC ORDER &amp; SAFETY</b>		<b>PUBLIC ORDER &amp; SAFETY</b>	
	Fire Protection	484,500	Fire Protection	178,800
	Animal Control	387,000	Animal Control	238,700
	Emergency Services	23,900	Emergency Services	0
	Other	137,984	Other	40,000
	<b>TOTAL</b>	<b>1,033,384</b>	<b>TOTAL</b>	<b>457,500</b>
			<b>HEALTH</b>	
	Admin & Inspection	559,200	Admin & Inspection	89,000
	Noxious Plants	128,900	Noxious Plants	65,000
	Other	132,200	Other	90,100
	<b>TOTAL</b>	<b>820,100</b>	<b>TOTAL</b>	<b>164,000</b>
			<b>COMMUNITY SERVICES &amp; EDUCATION</b>	
	Aged & Disabled	48,200	Aged & Disabled	0
	Education	15,000	Education	21,000
	Youth Services	2,000	Youth Services	2,000
	Other Community Services	10,000	Other Community Services	0
	<b>TOTAL</b>	<b>75,100</b>	<b>TOTAL</b>	<b>23,000</b>
			<b>HOUSING &amp; COMMUNITY AMENITIES</b>	
	Housing	590,350	Housing	132,900
	Town Planning	32,500	Town Planning	9,000
	Domestic Waste Management	274,400	Domestic Waste Management	337,600
	Other Waste Management	807,283	Other Waste Management	248,700
	Street Cleaning	256,300	Street Cleaning	0
	Urban Stormwater Drainage	134,700	Urban Stormwater Drainage	179,800
	Environmental Protection	441,000	Environmental Protection	0
	Public Cemeteries	188,700	Public Cemeteries	26,000
	Other Community Amenities	347,200	Other Community Amenities	0
	<b>TOTAL</b>	<b>2,572,233</b>	<b>TOTAL</b>	<b>929,000</b>
			<b>WATER SUPPLIES</b>	<b>2,206,310</b>
			<b>SEWERAGE SERVICES</b>	<b>1,064,400</b>
			<b>RECREATION &amp; CULTURE</b>	
	Public Libraries	351,300	Public Libraries	703,000
	Community Centres	218,500	Community Centres	20,400
	Public Halls	0	Public Halls	0
	Other Cultural Services	78,000	Other Cultural Services	25,000
	Swimming Pools	274,500	Swimming Pool	0
	Sporting Grounds	298,200	Sporting Grounds	4,100
	Parks & Gardens	355,600	Parks & Gardens	0
	Other Sport & Recreation	341,300	Other Sport & Recreation	0
	<b>TOTAL</b>	<b>1,815,400</b>	<b>TOTAL</b>	<b>89,800</b>
			<b>MINING, MANUFACTURING &amp; CONSTRUCTION</b>	
	Building Control	0	Building Control	11,500
	<b>TOTAL</b>	<b>0</b>	<b>TOTAL</b>	<b>11,500</b>
			<b>TRANSPORT &amp; COMMUNICATION</b>	
	Urban Roads	636,000	Urban Roads	0
	Engineering & Supervision	0	Sealed Rural Roads	0
	Unsealed Rural Roads	1,100,000	Unsealed Rural Roads	1,972,100
	Bridges - Depn	315,800	Bridges	0
	Footpaths - Inc Depn	119,800	Footpaths	0
	Ancillary Works - Inc Depn	298,200	Ancillary Works	0
	Aerodromes - Inc Depn	391,200	Aerodromes	0
	RTA Works	5,933,000	RTA Works	6,190,000
	Street Lighting	135,000	Street Lighting	35,000
	Other - Roads Depn	8,661,400	Other	0
	<b>TOTAL</b>	<b>10,590,300</b>	<b>TOTAL</b>	<b>8,197,100</b>
			<b>ECONOMIC AFFAIRS</b>	
	Tourism & Area Promotion	135,200	Tourism & Area Promotion	5,000
	Economic Development	84,000	Economic Development	2,000
	Industrial Development	20,000	Industrial Development	13,000
	Saleyards & Markets	26,700	Saleyards & Markets	8,000
	Real Estate Development	0	Real Estate Development	0
	Back O Bourke	1,761,200	Back O Bourke	684,000
	Jandra	197,000	Jandra	200,000
	Other	0	Other	0
	<b>TOTAL</b>	<b>2,224,000</b>	<b>TOTAL</b>	<b>911,000</b>
	<b>TOTAL ALL FUNCTIONS</b>	<b>25,434,137</b>		<b>21,515,210</b>
	<b>TOTAL OPERATING</b>	<b>25,434,137</b>		<b>21,515,210</b>
	<b>RESULT</b>	<b>-3,918,927</b>		

<b>BOURKE SHIRE COUNCIL DEPRECIATION 2021/2022</b>			
<b>Depreciation by Function</b>	<b>Original 2020/21 Budget</b>	<b>Adjusted 2020/21 Budget</b>	<b>Proposed 2021/22 Budget</b>
Corporate Services			
Computer Equipment	63,202	63,202	72,020
Building	56,279	56,279	69,400
Other Support Services	961,199	961,199	902,200
Engineering & Works	54,883	54,883	54,600
Public Order & Safety	38,552	38,552	111,484
Health	44,364	44,364	31,000
Community Service & Education	24,237	24,237	29,000
Housing and Community Amenities	549,883	549,883	890,433
Water	1,120,854	1,120,854	887,700
Sewer	313,101	313,101	308,700
Library	13,683	13,683	19,100
Recreation & Culture	389,933	389,933	261,900
Mining	0	0	0
Transport & Communication			
Roads	1,215,505	1,215,505	1,661,400
Bridges	247,993	247,993	315,800
Kerb & Guttering	154,578	154,578	209,900
Footpaths	71,702	71,702	74,600
Airports	148,742	148,742	153,700
Economic Affairs	300,415	300,415	286,000
<b>Total of all Functions</b>	<b>5,769,105</b>	<b>5,769,105</b>	<b>6,338,937</b>

ADMINISTRATION									
EXPENDITURE		Original	Adjusted	Proposed	INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022		Job	2020/2021	2020/2021	2021/2022
	Numbers	Budget	Budget	Budget		Numbers	Budget	Budget	Budget
<b>CORPORATE SUPPORT</b>					<b>General Purpose Rates</b>				
<b>Governance</b>									
Support Staff Salaries	400-2000-0	433,420	433,420	484,000	General Purpose Rates	5000-1000-0	1,763,730	1,763,868	1,798,700
Mayoral Allowance	200-2200-0	27,880	27,880	27,900	Extra Charges	5050-1030-0	50,000	30,000	50,000
Councillors Fees	200-2210-0	127,820	127,820	127,800					
Members Insurance	300-2245-0	31,530	30,024	34,400	Financial Assistance Grants	5150-1400-0	2,134,740	2,150,998	2,151,000
Councillors Travel Allowances	200-2215-0	5,000	5,000	5,000	Transfer from Reserves	5150-1400-0	2,042,327	2,260,696	2,260,700
Conferences & Deputations	200-2220-0	33,300	20,000	33,300	Pensioners Rates Subsidy	5150-1410-0	8,390	8,390	8,000
Subscriptions to Associations	200-2355-0	39,920	39,920	59,200	Employment & Training Subsidy	300-1415-0	5,000	20,000	5,000
Election Expenses	200-2160-0	46,200	8,000	46,200	Transfer from Election Reserve		34,000	0	34,000
Councillors Professional Development	200-2270-0	9,200	9,200	9,600	Sec 603 Certificates	300-1205-0	4,250	4,250	4,300
Works Vehicle operating costs	200-2205-0	71,400	40,000	71,400					
Meeting Expenses	200-2225-0	7,600	5,000	7,600					
<b>Employee Costs</b>					<b>Other Revenues</b>				
Salaries & Wages	400-2000-0	1,424,600	1,574,600	1,595,400	Sundry Sales & Services	300-1340-0	5,000	5,000	5,000
Works Vehicle operating costs	400-2065-0	60,000	40,000	60,000	Sundry Other Income	300-1350-0	10,000	15,000	10,000
Uniform Expenses/Benefits	400-2037-0	2,870	2,870	2,900	Fuel Rebate	550-1380-0	95,000	95,000	105,000
Fringe Benefits Tax	400-2050-0	20,000	20,000	20,400	Water & Sewer Contribution	300-1350-0	500,200	500,200	510,200
Staff Leave Gratuity Payments	400-2022-0	4,990	4,990	39,300	LIRS Subsidy	300-1445-0	0	8,865	7,000
Staff Training	400-2070-0	15,000	15,000	15,000	RMS Agency	300-1215-0	109,475	109,475	109,500
Sick Leave Insurance	410-2245-0	4,850	4,517	4,600					
Recruitment	400-2080-0	30,000	30,000	20,000	Interest on Investments	5100-1040-0	190,000	190,000	190,000
<b>Admin Buildings M &amp; R</b>					<b>Rent</b>				
Admin Buildings Maintenance & Repair	300-2340-0	124,100	100,000	115,900					
Building Depreciation	300-2925-0	56,279	56,279	69,400					
Office & Computer R & M & Lic	300-2320-0	104,934	115,000	148,600					
Depreciation - Office Furn & Computer	300-2910-0	63,202	63,202	72,020					
<b>Administration Expenses</b>									
Advertising	300-2280-0	35,870	35,870	35,900					
Printing & Stationery	300-2285-0	29,720	29,720	29,800					
Postage	300-2290-0	11,280	11,280	11,300					
Telephones/Communication	300-2260-0	39,870	39,870	39,900					
Sundry Office Expense	300-2295-0	5,570	5,570	5,600					
Additional expenses COVID 19	600-2295-0	33,450	33,450		Insurance Incentives	300-1370-0	25,000	25,000	20,000



ADMINISTRATION									
EXPENDITURE		Original	Adjusted	Proposed	INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022		Job	2020/2021	2020/2021	2021/2022
	Numbers	Budget	Budget	Budget		Numbers	Budget	Budget	Budget
<b>Admin Buildings Expense</b>									
Rates & Charges	300-2270-0	7,020	7,020	7,200					
Lighting & Power	300-2255-0	19,430	19,430	19,400					
<b>Fees &amp; Charges</b>									
Valuation Fees	300-2400-0	16,920	16,579	17,000					
Audit Fees	300-2410-0	83,520	83,520	87,700					
Bank Charges	300-2100-0	18,100	25,500	25,500					
Legal Expenses	300-2235-0	19,480	19,480	19,500					
Audit preparation/Internal Audit	300-2415-0								
<b>Insurance</b>									
Insurance Costs	300-2245-0	116,750	136,600	145,000					
Insurance Claims Costs	300-2247-0		61,000		Insurance Claims Reimbursement		0	55,000	
<b>Community Contributions</b>									
Community Contributions	300-2265-0	32,680	53,680	51,900	Nat Aust Day Cncl Grant	300-1419-0		21,000	
Youth Contributions	300-2265-0	20,000	20,000	20,000					
<b>Interest</b>									
Interest on Overdraft									
Interest on Loans	300-2110-0	153,525	153,525	150,200					
<b>Miscellaneous</b>									
Bad Debt Provision	1000-3110-0	30,000	30,000	30,000					
Sundry Miscellaneous Expenses	300-2275-0	10,000	14,000	10,000					
OROC and others	300-2355-0	10,000	10,000	10,000					
Transfer to Infrastructure Reserve	5900-7200-27		234,627						
<b>TOTAL EXPENDITURE</b>		<b>3,437,280</b>	<b>3,813,443</b>	<b>3,785,820</b>	<b>TOTAL INCOME</b>		<b>6,977,112</b>	<b>7,262,742</b>	<b>7,268,400</b>
<b>CAPITAL</b>									
Principal on Loans	1000-5100-0	1,049,410	1,049,410	1,186,000					
Office Equipment	5220-4105-0	10,000	10,000	10,000					
Computer Equipment Upgrades	5220-4105-0	32,800	32,800	60,500					
Vault Safety System				100,000	Grant				100,000
<b>TOTAL CAPITAL</b>		<b>1,162,210</b>	<b>1,162,210</b>	<b>1,356,500</b>	<b>TOTAL INCOME</b>		<b>0</b>	<b>-</b>	<b>100,000</b>

ADMINISTRATION									
EXPENDITURE		Original	Adjusted	Proposed	INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022		Job	2020/2021	2020/2021	2021/2022
	Number	Budget	Budget	Budget		Numbers	Budget	Budget	Budget
<b>ENGINEERING &amp; WORKS</b>									
					Pink Slip Income	600-1100-0	7,500	9,000	9,000
<b>Engineering &amp; Supervision</b>									
Salaries & Allowances	500-2000-0	747,310	747,310	870,800	RTA Inspection Station	600-1315-0	20,120	20,120	20,200
Works Vehicle operating costs	500-2065-0	193,000	150,000	244,000					
Engineering Office Expenses	500-2320-0	10,000	10,000	10,000					
Uniform & PPE Expenses	400-2037-0	34,000	34,000	34,000					
Communications Expenses	500-2260-0	20,000	20,000	20,000					
Engineering Services Training	500-2070-0	105,000	105,000	105,000					
Asset Management	500-2320-0	20,000	20,000	20,000					
Sundry Expenses	500-2295-0	3,500	3,500	3,500					
<b>Workshop &amp; Depot Expenses</b>									
Workshop Expenses	600-2000-0	179,000	179,000	202,800					
Works Depot Expenses	600-2330-0	105,000	105,000	105,000					
RMS Inspection Station	600-2330-0	15,000	15,000	15,000					
Depot Depreciation	600-2925-0	54,883	54,883	54,600					
<b>TOTAL EXPENDITURE</b>		<b>1,486,693</b>	<b>1,443,693</b>	<b>1,684,700</b>	<b>TOTAL INCOME</b>		<b>27,620</b>	<b>29,120</b>	<b>29,200</b>
<b>CAPITAL</b>									
<b>TOTAL EXPENDITURE</b>		<b>0</b>	<b>50,000</b>	<b>0</b>	<b>TOTAL INCOME</b>		<b>0</b>	<b>22,000</b>	<b>0</b>

ADMINISTRATION									
EXPENDITURE					INCOME				
	Job	Original	Adjusted	Proposed		Job	Original	Adjusted	Proposed
	Number	2020/2021	2020/2021	2021/2022		Numbers	2020/2021	2020/2021	2021/2022
		Budget	Budget	Budget			Budget	Budget	Budget
<b>OTHER SUPPORT SERVICES</b>									
					Sale Old Material	600-1340-0	2,000	0	0
<b>Employment Overheads</b>									
All Staff Wages ELE	520-2020-0	812,335	812,335	1,121,300					
Workers Comp Insurance	400-2245-0	445,900	445,900	313,100					
Superannuation	400-2030-0	764,070	764,070	929,700					
Staff Overheads	450-2600-0	-2,610,870	-2,610,870	-3,100,000					
<b>Plant Running Expenses</b>									
Plant R & M	550-2300-0	2,633,805	2,631,959	2,765,000					
Small Plant & Tools	550-2305-0	35,000	35,000	35,000					
Depreciation	550-2900-0	961,199	961,199	902,200					
Private Works	4950-2650-0	140,000	241,200	140,000	Private Works	4950-1650-0	154,000	255,200	154,000
WH&S Resources	400-2090-0	10,500	10,500	10,500					
Contribution from Plant Hire Income	550-1350-0	-5,100,000	-5,200,000	-6,000,000					
<b>TOTAL EXPENDITURE</b>		<b>-1,908,061</b>	<b>-1,908,707</b>	<b>-2,883,200</b>	<b>TOTAL INCOME</b>		156,000	255,200	154,000
<b>CAPITAL</b>									
Plant & Vehicle Purchases	5240-4100-0	620,000	620,000	1,614,000	Loan	1000-5100-0	620,000	620,000	1,614,000
Light Plant	5230-4100-0	180,000	180,000	180,000					
<b>TOTAL EXPENDITURE</b>		<b>800,000</b>	<b>800,000</b>	<b>1,794,000</b>	<b>TOTAL INCOME</b>		620,000	620,000	1,614,000

PUBLIC ORDER & SAFETY									
EXPENDITURE		Original	Adjusted	Proposed	INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022		Job	2020/2021	2020/2021	2021/2022
	Number	Budget	Budget	Budget		Numbers	Budget	Budget	Budget
<b>Fire Protection</b>					<b>Fire Protection</b>				
Contribution to NSW Fire Brigades	1200-2265-0	37,915	40,257	42,300					
Fire Service Depreciation	1250-2925-0	38,552	38,552	38,500					
Contributions to Rural Fire Service	1210-2265-0	137,100	259,407	205,700					
Contribution to SES	1250-2265-0	4,410	5,085	5,400					
<b>Rural Fire Service</b>					<b>Rural Fire Service</b>				
Fire Control Expenses	1220-2340-0	138,760	138,760	138,800	FCO Subsidy Sec B & C	1200-1475-0	138,760	138,760	138,800
Fire Control Centre	1220-2330-0	12,570	12,570	13,800	RFS Subsidy	1200-1478-0		122,307	
Hazard Reduction Works	1240-2340-0	20,000	20,000	40,000	Hazard Reduction Works	1200-1476-0	20,000	20,000	40,000
Reimbursable Projects	1230-2650-0	0	0		Reimbursable Funds	1200-1477-0			
<b>Animal Control</b>					<b>Animal Control</b>				
Animal Control & Admin Wages	1300-2000-0	104,680	90,000	107,000	Microchipping Income	1300-1340-0	300	300	300
Animal Control Travel	1300-2065-0	29,000	29,000	29,000	Companion Animal Rego Fees	1300-1100-0	2,000	3,000	2,500
Dog Pound Maintenance	1300-2330-0	8,100	8,100	8,100	Impounding Fees	1300-1150-0	1,500	1,500	1,500
Dog Control Expenses	1300-2330-0	8,500	8,500	8,500					
Covid Dog Pound Grant Wks	1300-1470-1	0	4,000		Unspent Grant from Reserves	1550-1425-1		4,000	
Noxious Pests - Wild Dog Program	1560-2450-0	0	234,418	234,400	Wild Dog Program Grant	1550-1425-1		234,418	234,400
Noxious Pests - Wild Dog Program	1560-2450-0		126,984		Unspent Grant from Reserves	1550-1425-1		126,984	
<b>Emergency Services</b>					<b>Emergency Services</b>				
Emergency Services Support	1250-2330-0	2,500	2,500	2,500					
SES Emergency Centre	1250-2340-0	14,660	14,660	12,300					
VRA Building R & M	1250-2340-0	11,410	11,410	9,100					
<b>Other Public Order &amp; Safety</b>					<b>Other Public Order &amp; Safety</b>				
Security Surveillance R & M	1350-2340-0	25,000	25,000	25,000					
Security Cameras Depreciation	1350-2930-0			72,984					
<b>Abandoned Building</b>					<b>Abandoned Building</b>				
Building Demolition	1420-2340-0	40,000	40,000	40,000	Building Demolition Income	1400-1950-0	40,000	40,000	40,000
<b>TOTAL EXPENDITURE</b>		<b>633,157</b>	<b>1,109,203</b>	<b>1,033,384</b>	<b>TOTAL INCOME</b>		<b>202,560</b>	<b>691,269</b>	<b>457,500</b>
<b>CAPITAL</b>					<b>CAPITAL</b>				
Nort Bourke RFS Shed - Upgrade				19,000	Grant				19,000
CCTV Upgrade NSW Police & BSC				35,000	Grant				35,000
Bke 4 way CCTV camera X 3				115,200	Grant				115,200
SES/VRA Shed Replacement				100,000	Grant				100,000
<b>TOTAL EXPENDITURE</b>		<b>0</b>	<b>0</b>	<b>269,200</b>	<b>TOTAL INCOME</b>		<b>0</b>	<b>0</b>	<b>269,200</b>
<b>TOTAL</b>									

HEALTH									
EXPENDITURE	Job Number	Original 2020/2021 Budget	Adjusted 2020/2021 Budget	Proposed 2021/2022 Budget	INCOME	Job Numbers	Original 2020/2021 Budget	Adjusted 2020/2021 Budget	Proposed 2021/2022 Budget
<b>Health Inspection &amp; Admin</b>					<b>Administration &amp; Inspection</b>				
Salaries & Allowances	1400-2000-0	401,600	401,600	424,600	Licences & Fees	1400-1100-0	2,000	4,300	2,000
Works Vehicle operating costs	1400-2065-0	59,000	59,000	59,000	Fines & Costs	1400-1300-0	2,000	2,000	2,000
Office Expenses	1400-2295-0	15,000	15,000	14,800	Food Shop Inspections	1400-1350-0	0	0	4,900
Law Costs, Prosecutions	1400-2235-0	5,000	5,000	5,000					
Environmental Services Training	1400-2070-0	47,800	47,800	48,800					
Food Shop Inspections	1420-2295-0	4,840	4,840	4,900					
Water sampling	1420-2330-0	2,000	2,000	2,000					
<b>Noxious Plants</b>					<b>Noxious Plants</b>				
Noxious Plant Control Expenses	1500-2000-0	122,090	87,416	108,900	Noxious Plants	1500-1420-0	72,080	43,708	45,000
Contract Works	1500-2450-0		20,000	20,000	Transfer From Reserve				
Noxious Weeds officer travel					Contract Works	1500-1470-0	20,000	20,000	20,000
<b>Other Health</b>					<b>Other Health</b>				
Medical Centre M & R	1450-2330-0	47,740	47,740	53,300	Medical Centre Rental	1450-1315-0	49,060	49,060	50,000
Dental Clinic M & R	1450-2330-0	10,000	10,000	11,500	Dental Clinic Rental	1450-1315-0	1,950	5,000	5,100
Medical Centre Depreciation	1450-2926-0	44,364	44,364	31,000	Allied Health Rental	1450-1315-0	34,280	34,280	35,000
Allied Health Expenditure	1450-2450-0	25,780	25,780	36,300					
<b>TOTAL EXPENDITURE</b>		<b>785,214</b>	<b>770,540</b>	<b>820,100</b>	<b>TOTAL INCOME</b>		<b>181,370</b>	<b>158,348</b>	<b>164,000</b>
<b>CAPITAL</b>									
Medical Precinct Security Fence				80,000	Grant				80,000
Medical Precinct Auto Sprinklers				40,000	Grant				40,000
<b>TOTAL EXPENDITURE</b>		<b>200,000</b>	<b>200,000</b>	<b>120,000</b>	<b>TOTAL INCOME</b>		<b>200,000</b>	<b>200,000</b>	<b>120,000</b>
<b>TOTAL</b>									

COMMUNITY SERVICES & EDUCATION									
EXPENDITURE		Original	Adjusted	Proposed	INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022		Job	2020/2021	2020/2021	2021/2022
	Number	Budget	Budget	Budget		Numbers	Budget	Budget	Budget
<b>AGED &amp; DISABLED</b>					<b>AGED &amp; DISABLED</b>				
Bourke Community Centre M & R	1950-2340-0	17,780	23,000	16,100	Seniors Grant	1950-1470-0			
Senior Citizens Week	1950-2450-0	2,700	2,700	3,000					
Depreciation	1900-2925-0	24,237	24,237	29,000					
<b>EDUCATION</b>					<b>EDUCATION</b>				
Preschool Sinking Fund	1900-4000-0	15,000	15,000	15,000	Pre School Rental	1900-1150-0	20,900	20,900	21,000
<b>Community Development</b>					<b>Community Development</b>				
Youth Week	2000-2450-0		1,887	2,000	Unspent Grant from Reserves	2000-1460-1		1,887	2,000
Rural/Reg Youth Participation	2000-2450-0		6,500		Unspent Grant from Reserves	2000-1460-2		1,352	
<b>OTHER COMMUNITY SERVICES</b>					<b>OTHER COMMUNITY SERVICES</b>				
Outback Arts	2000-2295-0	11,800	9,862	10,000					
<b>TOTAL EXPENDITURE</b>		<b>71,517</b>	<b>83,186</b>	<b>75,100</b>	<b>TOTAL INCOME</b>		<b>20,900</b>	<b>24,139</b>	<b>23,000</b>
<b>CAPITAL</b>					<b>CAPITAL</b>				
Aboriginal Cultural Centre	2010-4000-0		160,000		Aboriginal Cultural Cntr Grant	2010-1470-0		160,000	
<b>TOTAL EXPENDITURE</b>		<b>0</b>	<b>175,000</b>	<b>0</b>	<b>TOTAL INCOME</b>		<b>0</b>	<b>160,000</b>	<b>0</b>

HOUSING & COMMUNITY							
EXPENDITURE	Adjusted 2020/2021	Proposed 2021/2022	INCOME		Original 2020/2021	Adjusted 2020/2021	Proposed 2021/2022
	Budget	Budget	Job Numbers		Budget	Budget	Budget
<b>HOUSING &amp; BUILDING</b>			<b>HOUSING</b>				
Council Owned Houses	160,550	208,000	Dwellings Rentals	2300-1315-0	99,205	99,205	101,200
Depreciation	268,593	382,350	Council property	2300-1315-0	22,370	30,970	31,700
<b>TOWN PLANNING</b>			<b>TOWN PLANNING</b>				
LEP/Tree Plan/DOPs	32,500	32,500	10,7 Certificates (Old 149)	2350-1250-0	8,000	8,000	9,000
<b>DOMESTIC WASTE MANAGEMENT</b>			<b>DOMESTIC WASTE MANAGEMENT</b>				
Salaries	133,900	139,900	Domestic Garbage Charges	1700-1020-0	328,458	329,134	332,900
Vehicle Running Expenses	101,920	100,000	Pensioner Rates Subsidies	1700-1410-0	5,225	5,225	4,700
Domestic Waste Expense	21,017	19,000					
Domestic Waste Other Expense	13,500	15,500					
<b>STREET CLEANING</b>			<b>STREET CLEANING</b>				
Wages & Plant	256,340	256,300					
<b>OTHER SANITATION &amp; GARBAGE SERVICES</b>			<b>OTHER SANITATION &amp; GARBAGE SERVICES</b>				
<b>Other Waste</b>			<b>Trade Waste</b>				
Wages	105,400	109,500	Trade Waste Charges	1750-1020-0	137,085	138,795	139,100
Other Waste Expense	26,900	28,900	Waste Management Tipping Fees	1710-1150-0	52,000	60,000	60,000
Vehicle Running Expenses	63,820	68,400					
Waste Services Depreciation		30,483					
Recycling/Pollution Control	2,000	3,000	Sale Recycling Material	1750-1340-0	26,000	26,000	25,000
Street Bins Service	3,000	6,000	Recovery shop income	1750-1350-0	2,000	4,000	3,000
Wind Blown Litter Grant Works	22,755		Wind Blown Litter Grant	1750-1485-3		8,937	
			Unspent Grant from Reserves	1750-1485-3		8,938	
Landfill Electricity & Other	2,100	1,900					
Tfr to Reserve New Tip Construct	30,000	35,000					
<b>Special Rubbish Clean-ups</b>							
Special Rubbish Clean-up Expense	3,000	4,000	Village Garbage Charges	1710-1020-0	15,421	16,439	16,300
Village Tips	17,000	20,000	Pensioner Rates Subsidy	1710-1022-0	285	285	300
<b>HOUSING &amp; COMMUNITY AMENITIES</b>							
<b>EXPENDITURE</b>	<b>Adjusted</b>	<b>Proposed</b>	<b>INCOME</b>		<b>Original</b>	<b>Adjusted</b>	<b>Proposed</b>
	<b>2020/2021</b>	<b>2021/2022</b>	<b>Job</b>		<b>2020/2021</b>	<b>2020/2021</b>	<b>2021/2022</b>
	<b>Budget</b>	<b>Budget</b>	<b>Numbers</b>		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>URBAN STORMWATER DRAINAGE</b>			<b>URBAN STORMWATER DRAINAGE</b>				
Town Drainage M & R	54,100	54,100	Urban Drainage Charges	1800-1020-0	174,195	174,195	177,400
Depreciation Storm water	117,943	80,600	Pensioners Rate Subsidy	1800-1410-0	2,475	2,477	2,400
<b>ENVIRONMENTAL PROTECTION</b>							
Levees M & R	63,850	44,000	Louth Flood Study Grant	1810-1470-0			
Louth Floodplain Study							
Depreciation Levees	163,347	397,000					
<b>PUBLIC CEMETERIES</b>			<b>OTHER COMMUNITY AMENITIES</b>				
Public Cemeteries	181,660	188,700	Cemetery Fees	2100-1250-0	26,000	26,000	26,000
Drought-Cemetery Fence/Signs	70,000		Drought-Cemetery Fence/Signs	300-1417-0		70,000	
<b>OTHER COMMUNITY AMENITIES</b>			<b>OTHER COMMUNITY AMENITIES</b>				
Village Upgrade Stronger Regions			Transfer from Reserve	2600-1495-1			
Bourke Sports Complex	50,350	88,500					
Property NEI	170,780	171,900					
<b>Village Amenities</b>	<b>113,920</b>	<b>136,700</b>	<b>Village Amenities</b>				
<b>TOTAL EXPENDITURE</b>	<b>2,250,245</b>	<b>2,572,233</b>	<b>TOTAL INCOME</b>		<b>898,719</b>	<b>1,008,580</b>	<b>929,000</b>
<b>CAPITAL</b>							
Cemetery Upgrade Water Lines/Fitrs		20,000	Grant	2100-1535-0			20,000
Cemetery GPS Mapping & Survey		25,000	Grant	2100-1535-0			25,000
Cemeteries in LGA - Stock Fence		45,000	Grant				45,000
Levee Pump	10,000	10,000	Transfer from Reserves		10,000	10,000	10,000
Louth levee Bank		10,000,000	Grant				10,000,000
North Bourke Upgrade to Drainage		300,000	Infrastructure Renewal Reserve				270,000
Drainage Upgrade Darling St/S Lowe	100,000	400,000	Grant	5900-7200-0			400,000
Bike Council Office/Library/Comm H		7,500,000	Loan				7,500,000
Bike Mens Shed - Public Toilets		50,000	Grant				50,000
Bike Mens Shed/Roof/Gutters/Drain		150,000	Grant				150,000
<b>TOTAL EXPENDITURE</b>	<b>271,284</b>	<b>18,500,000</b>	<b>TOTAL INCOME</b>		<b>65,000</b>	<b>171,284</b>	<b>18,470,000</b>

WATER SUPPLIES									
EXPENDITURE					INCOME				
	Job	Original	Adjusted	Proposed		Job	Original	Adjusted	Proposed
	Number	2020/2021	2020/2021	2021/2022		Number	2020/2021	2020/2021	2021/2022
		Budget	Budget	Budget			Budget	Budget	Budget
<b>Engineering &amp; Supervision</b>					<b>Rates &amp; Charges</b>				
Supervision Salaries	6060-2000-1	69,600	69,600	70,600	Raw Water Availability Charge	6010-1020-0	168,590	168,590	177,110
					Filtered Water Availability Charge	6000-1020-0	292,514	294,541	310,900
<b>Working Expenses &amp; Maintenance</b>					<b>User Charges</b>				
Working Expenses	6060-2000-0	949,350	949,350	945,800	Metered Filtered Water Charges	6050-1150-0	699,727	699,727	686,500
Contribution to General Fund	6050-2500-0	323,900	323,900	330,400	Raw water usage	6010-1020-0	581,015	593,095	613,400
					Water Connection Fees	6050-1100-0	9,000	9,000	9,000
<b>Administration</b>					<b>Grants</b>				
Rates	6050-2270-0	19,910	19,910	20,300	Pensioner Rates Rebates	6050-1410-0	5,060	5,643	5,000
Interest on Loans	6050-2110-0	23,545	23,545	20,800					
Bad Debt Provision	6030-1021-0	20,000	20,000	20,000	Interest on Overdue Rates	6030-1030-0	20,000	12,000	20,000
Safety Audit Works	6500-2090-0			25,000	Interest on Investment	6050-1230-0	70,000	70,000	70,000
Asset Management	6050-2295-0			30,000					
Staff Training	6060-2700-0	10,000	10,000	20,000	<b>Other</b>				
Water Training & Employment Pilot	6065-2000-0	80,710	155,829	80,700	Grant	6050-1450-0	80,710	80,710	80,700
					Unspent Grant fom Reserves	6900-7200-0		75,119	
Aboriginal Community Water	6740-2340-0	87,650	93,850	93,900	Aboriginal Community Water	6050-1445-0	87,650	93,850	93,900
Reserve Flood chemical cost	6060-2000-0	30,000	30,000	30,000					
Depreciation - Raw & Filtered	6050-2900-0	1,120,854	1,120,854	887,700					
<b>Village Water Supplies</b>									
Repairs & Maintenance	6220-2340-0	77,800	77,800	99,100	Village Water Charges	6020-1020-0	132,660	136,447	139,300
					Pensioner Rebate Subsidy	6030-1022-0	580	580	500
<b>TOTAL EXPENDITURE</b>		<b>2,813,319</b>	<b>2,894,638</b>	<b>2,674,300</b>	<b>TOTAL INCOME</b>		<b>2,147,506</b>	<b>2,239,302</b>	<b>2,206,310</b>
<b>CAPITAL</b>									
Principal on Loans	6080-5100-0	39,625	39,625	42,400					
Filtered Mains Replacement Program	6290-4000-0	200,000	200,000	200,000	Grant	6900-7200-0	200,000	200,000	200,000
Charles Street Reservoir	6390-4000-0		1,496,877	2,300,000	Grant	6050-1451-0		1,300,000	2,300,000
Telemetry - Bourke	6290-4000-0			20,000	Reserves				20,000
Telemetry - Louth	6290-4000-0			8,000	Reserves	6900-7200-0			8,000
North Bourke Generator	6440-4000-0			80,000	Reserves	6900-7200-0			80,000
WTP Pipe Shed	6440-4000-0			100,000	Grant	6050-1451-0			100,000
WTP Raw Water Pump Shed	6290-4000-0			50,000	Grant				50,000
<b>TOTAL EXPENDITURE</b>		<b>239,625</b>	<b>8,436,502</b>	<b>2,800,400</b>	<b>TOTAL INCOME</b>		<b>200,000</b>	<b>8,396,877</b>	<b>2,758,000</b>



SEWERAGE SERVICES									
EXPENDITURE					INCOME				
	Job	Original	Adjusted	Proposed		Job	Original	Adjusted	Proposed
	Number	2020/2021	2020/2021	2021/2022		Numbers	2020/2021	2020/2021	2021/2022
		Budget	Budget	Budget			Budget	Budget	Budget
<b>Administration</b>					<b>Rates</b>				
Supervision Salaries	7060-2000-0	69,590	69,590	70,600	Sewer Services	7000-1020-0	803,160	803,160	820,300
Rates	7050-2270-0	23,300	23,300	23,800	Extra Charges	7040-1030-0	14,000	8,400	14,000
Staff Training	7060-2070-0	10,000	10,000	10,000	Pensioners Rates Subsidy	7050-1410-0	4,950	4,950	4,500
<b>Engineering &amp; Supervision</b>					<b>User Charges</b>				
					Non-Rateable Services	7000-1020-0	92,500	92,500	94,300
					Fees & Charges				
<b>Sewer Operations</b>					Sewer Connection Fees	7050-1100-0	2,500	2,500	2,500
Repairs & Maintenance	7060-2000-0	339,009	333,409	339,500	Interest on Investment	7050-1230-0	35,000	35,000	35,000
Contribution to General Fund	7050-2500-2	176,300	176,300	179,800	Aboriginal Community Sewer	7050-1445-0	87,650	93,850	93,800
Aboriginal Community Sewer	7050-2450-0	87,650	93,850	93,800					
Interest on Loans	7050-2110-0	6,205	6,205	5,800					
Bad Debt Provision	7030-1021-0	10,000	10,000	10,000		505733			
Depreciation	7050-2950-0	313,101	313,101	308,700		-469850			
<b>TOTAL EXPENDITURE</b>		<b>1,035,155</b>	<b>1,035,755</b>	<b>1,042,000</b>	<b>TOTAL INCOME</b>		<b>1,039,760</b>	<b>1,040,360</b>	<b>1,064,400</b>
<b>CAPITAL</b>									
Principal on Loans	7050-5100-0	4,605	4,605	5,100	Reserves	7900-7200-0	50,000	50,000	50,000
Manhole replacement	7240-4000-0	50,000	50,000	50,000	Reserves	7900-7200-0	20,000	20,000	20,000
Boundary Trap Replacement	7240-4000-0	20,000	20,000	20,000	Reserves				25,000
Scada System	7240-4000-0			25,000	Reserves	7900-7200-0			25,000
Becker Street Pumps Upgrade				25,000					
<b>TOTAL EXPENDITURE</b>		<b>74,605</b>	<b>374,605</b>	<b>125,100</b>	<b>TOTAL INCOME</b>		<b>70,000</b>	<b>370,000</b>	<b>120,000</b>

PUBLIC LIBRARIES										
EXPENDITURE		Original	Adjusted	Proposed		INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022			Job	2020/2021	2020/2021	2021/2022
	Number	Budget	Budget	Budget			Number	Budget	Budget	Budget
Printing, Stationery & Advertising	2400-2330-0	5,500	5,500	6,500		Library Grants - State	2400-1440-0	57,132	57,293	57,300
Telephone Charges & Postage	2400-2260-0	6,500	6,500	6,500		Library Grants - State Local Priority	2400-1440-0	11,000	11,000	11,000
Maintenance of Books	2400-2295-0	5,500	5,500	6,000		Fees & Sundry Income	2400-1150-0	6,000	2,000	2,000
Sundry Administration Charges	2400-2275-0	8,000	8,000	4,500						
Local Priority Project	2400-2345-0	11,000	11,000	11,000						
On-line programs		3,220	3,220	7,000						
<b>Library Staff &amp; Overheads</b>										
Salaries & Allowances	2400-2000-0	194,100	194,100	197,000						
Historical Archives	2400-2000-0	8,300	8,300	8,300						
Training (incl travel)	2400-2070-0	3,000	3,000	3,000						
<b>Expenses in Providing Assets</b>										
Building M & R	2400-2340-0	22,380	22,380	27,500						
Rental	2400-2240-0	22,000	22,000	23,500						
Furniture & Equipment M & R	2400-2325-0	4,500	4,500	5,000						
Computer Maintenance Agreement	2400-2425-0	17,500	17,500	20,900						
Purchase of Periodicals	2400-2365-0	4,000	4,000	5,500						
Depreciation (Collection)	2400-2960-0	13,683	13,683	19,100						
<b>TOTAL EXPENDITURE</b>		<b>329,183</b>	<b>329,183</b>	<b>351,900</b>		<b>TOTAL INCOME</b>		<b>74,132</b>	<b>70,293</b>	<b>70,300</b>
<b>CAPITAL</b>										
Book Purchases	5610-4005-0	19,280	19,280	26,000						
Technology Upgrade				50,000		Grant				50,000
Library Shelving				10,000						
Library Airconditioner				0						
<b>TOTAL EXPENDITURE</b>		<b>19,280</b>	<b>19,280</b>	<b>86,000</b>		<b>TOTAL INCOME</b>		<b>0</b>	<b>0</b>	<b>50,000</b>
				281,000						

RECREATION & CULTURE										
EXPENDITURE		Original	Adjusted	Proposed		INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022			Job	2020/2021	2020/2021	2021/2022
	Number	Budget	Budget	Budget			Number	Budget	Budget	Budget
<b>COMMUNITY CENTRES</b>										
Community Youth Centre	2050-2340-0	70,000	70,000	74,000						
Sinking Fund PCYC	2050-2330-0	10,000	10,000	10,000						
Ceramic Centre M & R	2010-2245-0	15,080	15,080	16,900	Ceramic Centre Rent			2,600	2,600	
Art & Cultural Centre M & R	2010-2245-0	15,500	15,500	17,600	Art & Cultural Centre Rent			10,400	10,400	10,400
<b>Other Cultural Services</b>										
Heritage Adviser/ Local Projects	2500-2420-0	13,000	13,000	18,000	Heritage Grants	2500-1495-0		15,000	15,000	15,000
Local Heritage Fund	2500-2450-0	5,000	5,000	5,000						
Main Street Heritage Study	2505-2450-0		9,725		Main Street Heritage Study Grant	2505-1495-0			9,725	
Old North Bourke Bridge Tfr to Res	2500-2285-0	50,000	50,000	50,000						
Old North Bourke Bridge M & R	2500-2285-0	5,000	5,000	5,000						
Ceramic Centre Upgrade	2015-4000-1		15,000		Ceramic Centre Grant	2015-1460-0			15,000	
Drought Bourke Community Festival	2020-2450-0		25,000		Drought Brke Community Fest	300-1417-0			25,000	
Drought Community Stimulus	2020-2450-0		105,000		Drought Community Stimulus	300-1417-0			105,000	
<b>Swimming Pool</b>										
Pool Running Expenses	2650-2330-0	80,000	80,000	88,800						
Swimming Pool Contract Expenses	2650-2430-0	120,000	120,000	135,000						
Swimming Pool Electricity/Phone	2650-2255-0	50,750	50,750	50,700						
<b>Parks &amp; Gardens</b>										
Parks & Gardens Expenses	2600-2340-0	236,720	236,720	238,600						
Main Street Beautification				117,000						
<b>Sporting Grounds</b>										
Ovals M & R	2550-2340-0	277,700	277,700	296,200	Sporting Grounds					
Enngonia Oval Mowing/M & R	2550-2340-0				Oval Hire	2550-1100-0		4,000	4,000	4,000
Renshaw Showground Painting	2550-1495-1				Crown Reserve	2550-1315-0		100	100	100
Crown Lands Plan of Management	2550-2330-0		84,625		Renshaw Tfr from Reserve	2550-1495-1				
					Unspent Grant from Reserves	2745-1495-0			84,625	
<b>Other Sport &amp; Recreation</b>										
Wharf Transfer to Reserve	2700-2340-0	20,000	20,000	20,000						
Weir M & R	2500-2285-0	1,320	1,320	1,400						
Mitchell Precinct M & R	2700-2340-0	53,660	53,660	54,000						
Reserve Maintenance	2600-2340-0	4,000	4,000	4,000						
Depreciation Sporting Grounds	2550-2925-0	389,933	389,933	261,900						
<b>TOTAL EXPENDITURE</b>		<b>1,417,663</b>	<b>1,657,013</b>	<b>1,464,100</b>	<b>TOTAL INCOME</b>			<b>32,100</b>	<b>271,450</b>	<b>29,500</b>
<b>CAPITAL</b>										
Bourke Pool Car Park Shade				100,000	Grant					100,000
Swimming Pool Shade Structure				350,000	Grant					350,000
Swimming Pool - Waterside				500,000	Grant					500,000
Bourke Pool New Kiosk, entrance & Turnstile				800,000	Grant					800,000
Showground Catering Facility/House	2550-4000-1			450,000	Grant					450,000
Bourke Tennis Cts Lighting Replace - LED				35,000	Grant					35,000
Aboriginal History Standing Stories Stage 3				200,000	Grant					200,000
Bourke Aboriginal Cultural Centre				3,500,000	Grant					3,500,000
Fords Bridge Toilets				300,000	Grant					300,000
North Bourke Bridge upgrade				4,000,000	Grant/Reserve(Reserve \$1M)					4,000,000
Bourke Golf Club Watering System				250,000	Grant					250,000
Louth Hall Shed & Toilet Facility				200,000	Grant					200,000
<b>TOTAL EXPENDITURE</b>		<b>2,058,000</b>	<b>6,916,795</b>	<b>10,235,000</b>	<b>TOTAL INCOME</b>			<b>2,055,000</b>	<b>6,913,795</b>	<b>10,235,000</b>



TRANSPORT & COMMUNICATION									
EXPENDITURE		Original	Adjusted	Proposed		INCOME	Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022			2020/2021	2020/2021	2021/2022
	Number	Budget	Budget	Budget		Job	Budget	Budget	Budget
<b>ROADS</b>									
Town & Village Streets	3000-2340-0	518,690	568,690	523,000					
Bourke Town Streets Patching	3000-2340-0	73,000	73,000	73,000					
<b>Non-Urban Unsealed</b>									
Rural Local Roads	3150-2340-0	1,036,040	1,036,040	1,100,000	Fags Road Component	2900-1400-0	958,957	953,661	953,700
Transfer to Infrastructure Res	5900-7200-27		27,292		Transfer from Reserve	2900-1400-0	985,781	1,018,369	1,018,400
Roadside Res Enviro Works	4200-2450-0				Roadside Res Training Grant	2900-1465-1			
<b>AUXILIARY ROADWORKS</b>									
Kerbing & Guttering	4340-2340-0	33,140	33,140	33,300					
Street Trees	4350-2340-0	55,000	55,000	55,000					
Advanced Shade Tree Replace	2610-4000-1		90,000						
Street Lighting	2200-2250-0	135,000	135,000	135,000	Street Lighting Subsidy	2200-1430-0	32,000	32,000	35,000
Street Light Convert to LED	2200-2340-0		59,855		Transfer from Reserves	5900-7200-0		59,855	
<b>FOOTPATHS</b>									
Footpaths R & M	4300-2340-0	45,140	45,140	45,200					
<b>AERODROMES</b>									
Bourke - General Expenses	4500-2340-0	164,710	164,710	181,500	Airport Fees & Rental	4500-1150-0	7,000	7,000	
Airstrips Other	4500-2330-0	32,470	32,470	32,400					
Airport Security	4500-2340-0	3,500	3,500	3,500					
Tfr to Bourke Aerodrome Reserve	5900-7200-0	20,000	20,000	20,000					
<b>RTA WORKS</b>									
State Roads (RMCC) Routine	4000-2340-0	553,000	1,012,000	553,000	State Roads SIMC	2900-1505-0	553,000	1,012,000	553,000
State Roads (RMCC) Works Orders	4100-2340-0	3,250,000	3,250,000	3,250,000	State Roads (SIMC) Works Orders	2900-1510-0	3,575,000	3,575,000	3,597,000
Regional Road Block	3450-2340-0	2,010,160	2,010,160	2,100,000	Regional Road Block	2900-1515-0	2,010,160	2,010,160	2,100,000
Gravel Pits Licensing	2800-2310-0				Transfer from Reserves				
Drought Roads Grant					Drought Roads Grant				
Flood/Storm Damage Nov 19	3300-2340-0				Flood/Storm Damage Grant				
Rehabilitation Gravel pits Reserve	5900-7200-0	30,000	30,000	30,000					
<b>OTHER</b>									
Fig Tree Removals	4350-2340-0	40,000	40,000	40,000	Flood Damage				
Fixing Country Roads Program					Fixing Country Roads Program				
Disability Action Plan Walk/Cyc Paths	4300-4000-1		140,000		Local Rds Comm Infrast Grant	300-1418-0		140,000	
<b>Depreciation</b>									
Roads	2900-2935-0	1,215,505	1,215,505	1,661,400					
Bridges	2950-2936-0	247,993	247,993	315,800					
Kerb & Guttering	4340-2935-0	154,578	154,578	209,900					
Footpaths	4300-2937-0	71,702	71,702	74,600					
Airports	4500-2925-0	148,742	148,742	153,700					
<b>TOTAL EXPENDITURE</b>		<b>9,838,370</b>	<b>10,664,517</b>	<b>10,590,300</b>	<b>TOTAL INCOME</b>		<b>8,121,898</b>	<b>8,808,045</b>	<b>8,197,100</b>
<b>CAPITAL</b>									
RR Repair Mr 404	3400-4000-0	544,000	544,000	144,000	Grant Supplementary Block	2900-1520-0	144,000	144,000	144,000
Wanaaring Road Fixing Ctry Roads	3900-4000-0	2,352,000	10,046,408	12,715,500	Fixing Country Roads Grant	2900-1465-2	2,352,000	10,046,408	12,715,500
Main Street Improvement	3000-4000-0			100,000	Grant	2900-1350-0			100,000
Oxley Street Car Park Shade				250,000	Grant				250,000
Pedestrian/Cycleway Nth Bourke-Kidman				300,000	Grant				300,000
Bke Wharf to BOB Solar Pedestr Lights				112,000	Grant				112,000
BOB to Nth Bke Bridge Solar Ped Lights				300,000	Grant				300,000
Bourke Town/Village Streets Reseals	3000-4000-0	150,000	150,000	150,000	Town Reseals (R2R Grant)	2900-1500-0	150,000	150,000	150,000
Roads to Recovery	3150-4000-0	1,599,885	1,599,885	1,049,900	Grant Roads to Recovery	2900-1500-0	1,599,885	1,599,885	1,049,900
Kerb & Gutter Replacement	4340-4000-0	40,000	65,000	40,000					
Kerb & Gutter Replacement	4340-4000-0			550,000	Grant				550,000
<b>TOTAL CAPITAL</b>		<b>5,035,885</b>	<b>16,794,365</b>	<b>15,711,400</b>	<b>TOTAL CAPITAL</b>		<b>4,995,885</b>	<b>16,629,365</b>	<b>15,671,400</b>

ECONOMIC AFFAIRS									
EXPENDITURE		Original	Adjusted	Proposed	INCOME		Original	Adjusted	Proposed
	Job	2020/2021	2020/2021	2021/2022		Job	2020/2021	2020/2021	2021/2022
	Number	Budget	Budget	Budget		Number	Budget	Budget	Budget
<b>Tourism &amp; Area Promotion</b>									
Attendance at trade shows	4/50-2280-0	55,000	55,000	55,000					
Old Railway Building M & R	4/50-2285-0	20,000	20,000	35,500	Rent VOTS	2450-1315-0			
Tourist Advertising & Promotions	4/50-2280-0	32,000	43,000	44,700	Promotional Events Contributions	4880-1201-0	5,000	5,000	5,000
<b>Economic Development</b>					<b>Economic Development</b>				
Business HQ Assist				10,000					
Development Projects	4880-2295-0	17,000	17,000	17,000					
Small Business Month			3,500	5,000	Small Business Month Grant	4880-1470-0		2,000	
Sundry Expenses	4880-2065-0	3,500	3,500	5,000					
Travel and Accommodation	4880-2065-0	30,000	30,000	30,000					
Back to Bourke Easter Festival	4880-2295-0	22,000	22,000	22,000	Back to Bourke Promotion	4880-1202-0	2,000	2,000	2,000
Aboriginal Employment Strategy	4910-2000-0	160,000	50,257		Grant	4910-1470-0	160,000	50,257	
<b>Industrial Development</b>					<b>Industrial Development</b>				
Environmental Consulting Costs	2400-2420-0		20,500	20,000	Development Application Fees	2250-1100-0	14,000	14,000	12,000
<b>Saleyards &amp; Markets</b>					<b>Saleyards &amp; Markets</b>				
Saleyards M & R	4/00-2340-0	10,000	10,000	15,000	Saleyards Income	4/00-1150-0	18,000	10,000	8,000
Truck Wash M & R	4/00-2330-0	2,700	2,700	2,700					
Depreciation	4/00-2925-0	28,061	28,061	10,000					
<b>Development</b>					Transfer from Reserves	4900-1470-0			
Abbottoir Development	4900-2450-0				Abbottoir Development Grant	4905-1470-0			
Support Transport	4905-2450-		76,589		Unspent Grant from Reserve	4905-1470-0		76,589	
<b>TOTAL EXPENDITURE</b>		<b>378,261</b>	<b>377,607</b>	<b>265,900</b>	<b>TOTAL INCOME</b>		<b>200,000</b>	<b>159,846</b>	<b>27,000</b>
<b>CAPITAL</b>									
Relocate Info Board Mth Bourke	2610-4000-1		10,000						
<b>TOTAL EXPENDITURE</b>		<b>0</b>	<b>10,000</b>	<b>0</b>	<b>TOTAL INCOME</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Back O' Bourke</b>					<b>Back O' Bourke</b>				
Salaries and Wages incl MTD	4800-2000-0	655,200	655,200	833,300	General Income	4800-1340-0	200,000	200,000	200,000
Training	4800-2070-0	5,000	5,000	10,000	Outback Show & Promotions	4800-1345-0	50,000	11,831	85,000
Electricity	4800-2355-0	25,000	25,000	25,500					
Rates	4800-2270-0	12,200	12,200	12,400	Merchandise	4800-1345-0	140,000	140,000	200,000
Insurance	4800-2345-0	11,700	13,069	13,400					
Communication	4800-2380-0	15,000	15,000	20,000					
Marketing	4800-2280-0	53,000	53,000	73,000	Partnership with Operators - Contribs				10,000
Merchandise	4800-2415-0	75,000	75,000	100,000					
Repairs and maintenance	4800-2340-0	50,000	60,000	70,000	Rent Function Centre	4800-1315-0	20,000	10,000	20,000
Function Centre Expenditure	4800-2340-0	10,000	10,000	20,000	Cafe Income	4800-1315-0	10,000	84,000	60,000
Cafe Expenditure	4800-2340-0	6,000	10,000	50,000					
Travel	4800-2065-0	10,000	25,000	30,000	Crossley/Engine Donations	4875-1350-2	2,000	4,000	4,000
Uniforms	4800-2330-0	2,000	2,000	2,500					
Sponsorship Expenses	4800-2330-0	1,000	1,000	1,000					
Volunteers	4800-2330-0	1,000	1,000	1,000					
Postage and Printing	4800-2290-0	4,000	4,000	5,000					
Outback Show & Promotions	4800-2416-0	60,000	9,557	85,000					
BOB Brochure Reprint	4800-2285-0	10,000	10,000	10,000	Contributions to Advertising	4800-1350-0	10,000	10,000	10,000
Mount Oxley Tours	4800-2416-2	5,000	13,000	13,000	Mount Oxley Tours	4800-1345-0	5,000	15,000	15,000
Small Business Training			5,000		RHSW Small Business Training	4800-1550-2		5,000	
Small Business Month			2,000		Small Business Month Grant	4880-1470-1		2,000	
Product Development of Attractions				80,000	Grant				80,000
<b>Jandra</b>					<b>Jandra</b>				
Salaries and Wages	4850-2000-0	112,900	112,900	115,100	General Income	4850-1350-0	70,000	180,000	200,000
Travelling Expenses	4850-2065-0	8,500	8,500	8,500					
Training	4850-2070-0	8,200	8,200	10,000					
Shipping cost Transfer to Reserve	4850-2341-0	17,000	17,000	20,000	Transfer from Reserves				
Insurance and Registration	4850-2345-0	17,500	17,865	18,400					
Repairs and Maintenance	4850-2340-0	20,000	20,000	25,000					
					Other				
Crossley Expenses	4875-2000-0	30,000	30,000	30,000					
Depreciation	4800-2925-0	272,354	272,354	276,000					
<b>TOTAL EXPENDITURE</b>		<b>1,497,554</b>	<b>1,552,845</b>	<b>1,958,100</b>	<b>TOTAL INCOME</b>		<b>507,000</b>	<b>631,831</b>	<b>884,000</b>
<b>CAPITAL</b>									
BOB Centre Display Upgrade	4810-4000-1			450,000	Grant				450,000
Office Equipment	4800-4000-0	17,690	17,690	17,700					
Information Display		5,000	5,000	30,000					
Jandra Seating/Fridge/counter/disp	4850-4000-0	20,000	20,000	10,000					
Upgrades Website	4810-4000-0	30,000	30,000	25,000					
Christmas Tree	4810-4000-0	85,000	85,000	10,000	Christmas Tree Grant		85,000	85,000	
Christmas Lights/Decorations	4810-4000-0	10,000	10,000	10,000					
Henry Lawson 100yrs commem				25,000	Grant				25,000
BOBEG Fine Fox				10,000	Grant				10,000
Lights & sound system under sail				20,000	Grant				20,000
New LED Sail lights				50,000	Grant				50,000
Garden Boardwalk Replacement				100,000	Grant				100,000
Artesian Pond				6,000	Grant				6,000
BOB Equipment & Tools				14,000					
BOB Disability Access Function Cntr				60,000	Grant				60,000
JO Marketing				10,000					
<b>TOTAL EXPENDITURE</b>		<b>532,690</b>	<b>1,160,685</b>	<b>847,700</b>	<b>TOTAL INCOME</b>		<b>380,000</b>	<b>882,995</b>	<b>721,000</b>

**15.10 \*\*\* DRAFT OPERATIONAL PLAN TIMELINE**

**File Number:** A4.3-P4.2  
**Author:** Leonie Brown, Manager Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Current Situation**

Following the Corporate Planning Committee meeting held on Thursday 18 March 2021 a Draft Operational Plan will be finalised and, as required by law, formally advertised and placed on public exhibition prior to the formal adoption as an Operational Plan and Delivery Program at Council’s Meeting to be held on Monday, 24 May 2021.

The following proposed adjusted timeline for completion of the Operational Plan is recommended.

Monday, 22 March 2021	Consideration and Determination of Draft Operational Plan.
Thursday, 1 April 2021	Disseminate required public notice calling for submissions on Draft Operational Plan.
Monday, 3 May 2021	Closing date for receipt of submissions
Monday, 24 May 2021	Adoption of Operational Plan 2021/2022, after due consideration of any submissions received

**Recommendation**

**That Council confirm the proposed timetable for finalisation of the Operation Plan 2021/2022 as follows:**

<b>Monday, 22 March 2021</b>	<b>Consideration and Determination of Draft Operational Plan and approval to put on public exhibition including the calling for submissions.</b>
<b>Thursday, 1 April 2021</b>	<b>Disseminate required public notice calling for submissions on Draft Operational Plan.</b>
<b>Monday 3 May 2021</b>	<b>Closing date for receipt of submissions.</b>
<b>Monday 24 May 2021</b>	<b>Adoption of Operational Plan 2021/2022, after due consideration of any submissions received.</b>

**16 COMMUNITY ENGAGEMENT DEPARTMENT**

Nil

**17 TOURISM & EVENTS**

Nil

**18 DELEGATES AND COUNCILLORS REPORTS**

Nil



**19 POLICIES****19.1 DRAFT 3.1.10(V3) ASSET MANAGEMENT POLICY**

**File Number:** P4.1 - P4.5.3  
**Author:** Leonie Brown, Manager of Corporate Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** 1. 3.1.10(V3) - Draft Asset Management Policy

**Background**

Council has been undertaking a systematic review of all its policies reviewing those which have been developed previously and developing new policies as voids are identified.

The existence of clear policies provides the staff and the public clear guidelines and/or the requirements of Council.

**Current Situation**

The Policies relating to Investments, has been reviewed and is placed before Council for review and adoption, subject to any identified amendments.

**Recommendation**

**That the Asset Management Policy labelled 3.1.10(V3) as presented to Council on Monday, 22 March 2021 be noted.**

SECTION No. 3 Asset Management  
PART No. 1 Asset Management



**BOURKE  
SHIRE  
COUNCIL**

## Asset Management Policy

Policy No: 3.1.10(V3)  
Date Adopted:  
Minute No:

**DRAFT**

Supersedes: 3.1.10(V2)

Proposed Review Date:

Responsible Officer: Manager of Corporate Services

Verified by General Manager..... Verified by Mayor.....

**1. Policy**

A consistent Asset Management Strategy is maintained for implementing systematic asset management and appropriate asset management best-practice within Bourke Shire Council.

All relevant legislative requirements together with political, social and economic environments are to be taken into account in Asset Management.

Asset Management principles are to be integrated within existing planning and operational processes.

**2. Background**

Council is committed to implementing a systematic Asset Management methodology in order to apply appropriate asset management best practices across all areas of the organisation. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council’s priorities for service delivery.

Council owns and uses approximately ~~\$224,186~~ **\$265,778,000** of non-current **infrastructure, property, plant and equipment** assets to support its core business of delivery of service to the community.

Asset Management practices impact directly on the core business of the organisation and appropriate Asset Management is required to achieve our strategic service delivery objectives.

Adopting asset management principles assists Council in achieving its Strategic Longer-Term Plan and Long Term Financial objectives.

A strategic approach to asset management ensures that the Council delivers the highest appropriate level of service through its assets. This provides positive impact on;

- Members of the public and staff;
- Council’s financial position;
- The ability of Council to deliver the expected level of service and infrastructure;
- The political environment in which Council operates; and
- The legal liabilities of Council.

This policy applies to all Council activities.

**3. Vision**

Bourke Shire Council’s vision for Asset Management is to provide and manage an appropriate mix of infrastructure at the lowest life cycle cost **and** in a sustainable manner to support our community. **To ensure the long-term financial sustainability of Council, to balance the community’s expectations for services with their ability to pay for the infrastructure assets used to provide the services. Maintain service levels for infrastructure services with appropriate investment over the whole of the asset life cycle.**

**4. Key Commitments**

The following is a set of key commitments that the Bourke Shire Council will adhere to in relation to total asset management.

Bourke Shire Council will develop, maintain and adopt Asset Management Plans covering all major Asset Classes:

- Transport (Roads, Bridges, Footpaths, ~~Aerodromes~~)
- Water Supply
- Sewerage Services
- Stormwater Drainage (~~inc. Levee Banks~~)
- ~~Recreation and Other Structures~~ ~~Parks and Landcare~~
- Buildings
- ~~Plant & Equipment~~

The format of Asset Management Plans will align with the Institute of Public Works Engineering’s International Infrastructure Management Manual (IIMM), which ensures that best practices are incorporated, including community consultation for levels of service.

Bourke Shire Council will develop and maintain an Asset Management ~~Improvement~~ Strategy (AMIS) with a planning horizon of 4 years, ~~integrated with the 4 years Operational Plan~~ and which sets out continual improvement for asset management systems and processes in line with the State Government’s Integrated Planning and Reporting Framework.

Prior to considering changes to services levels and / or new capital works, Council will consider the following:

- Alignment with the strategic objectives of the community (Community Strategic Plan).
- Options for service delivery without Council owning an asset (third party asset ownership).
- Options to renew assets before acquiring new assets.
- The full lifecycle cost of owning the assets (whole life cost)
- Whether the whole life cost of asset ownership can be accommodated within the Long Term Financial Plan.

Bourke Shire Council will regularly review (in line with the AMIS) the need for asset ownership and will implement a process to dispose of redundant or poor performing assets.

Bourke Shire Council will develop, maintain and adhere to the ~~Defined~~ Asset Management Policy (~~D~~AMP).

Bourke Shire Council will establish and maintain a multi-disciplinary, cross functional Asset Management Work Group (AMWG) to guide the development of asset management practices, systems and processes.

**5. Objectives**

To ensure adequate provision is made for the long-term replacement of major assets by:

- Ensuring that Council’s services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.
- Safeguarding Council assets including physical assets and employees by implementing appropriate asset management strategies and appropriate financial resources for those assets.
- Creating an environment where all Council workers take an integral part in overall management of Council assets by creating and sustaining effective asset

management awareness throughout the organisation through training and development.

- Meeting legislative requirements for asset management.
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.
- Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.

**6. Legislation**

NSW Local Government Act 1993  
Regulations under the Act

**7 Responsibilities**

Councillors are responsible for adopting the policy and ensuring that sufficient resources are applied to manage the assets.

The General Manager has overall responsibility for developing an asset management strategy, plans and procedures and reporting on the status and effectiveness of asset management within Council.

**8 Related Documents**

Asset Management Strategy and associated Asset Management Plans

**9 Related Policies**

Nil

**10 Variation**

Council retains the right to review, vary or revoke this policy at any time.

The General Manager has the right to review or vary these procedures:

Policy presented to Manex: ~~12/08/2016~~

Policy adopted by Council: ~~22/08/2016~~

a. Policy Amendments

Version	Date Approved	Description of Changes

**20 PRÉCIS OF CORRESPONDENCE**

Nil

## 21 ACTIVITY REPORTS

**21.1 ENGINEERING SERVICES ROAD WORKS & WORKSHOP - WORKS COMPLETED**

**File Number:** E7.1  
**Author:** Mark Gordon, Manager Roads  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

The following information outlines works completed from the 10 February 2021 to 12 March 2021 inclusive.

<b>Road Works- Chris Morrall-Engineering Technical Officer</b>	
<b>1. NORTH SECTOR – Denis Tiffen, Team Leader</b>	
<b>Location</b>	<b>Work Carried Out</b>
MR 405 Wanaaring Road	Bitumen construction Romani to Wangamana commenced
HW 7 North Mitchell Highway	Shoulder widening completed
HW 29 Kamilaroi Highway	Shoulder widening commenced
<b>2. SOUTH SECTOR - John Reed, Team Leader</b>	
<b>Location</b>	<b>Work Carried Out</b>
MR 405 Wanaaring Road	Bitumen construction Romani to Wangamana commenced
HW 29 Kamilaroi Highway	Shoulder widening commenced
<b>3. TRANSPORT SECTOR - Simon Wielinga, Team Leader</b>	
MR 405 Wanaaring Road	Bitumen construction Romani to Wangamana commenced
HW 29 Kamilaroi Highway	Shoulder widening commenced
<b>4 BITUMEN SECTOR - John Bartley, Team Leader</b>	
Bourke Township	Patching undertaken
Regional Roads	Patching undertaken
State Highways	Patching undertaken
State Highways	Slashing commenced

<b>WORKSHOP – Colin Kiley, Team Leader, Tradesman Plant Mechanic</b>			
<b>Plant no</b>	<b>Rego</b>	<b>Description</b>	<b>Work Carried Out</b>
30	CF76DI	Nissan Navara	Service carried out
37	AJ01DM	Isuzu 500 Long	Check over and clean out truck, removed and replace air and oil reels and gauge
46	BX92HR	Hino Tipper	Remove gearbox, replace clutch kit thrust and spigot bearings, reassemble
50	CL16AC	Kenworth	Service carried out, remove turntable, rebuild and refit and adjust, repair air bags and adjust ride height
51	YII29U	Mazda BT 50	Services carried out
57	CC20UJ	2015 Hino	Repair back door and replaced signs. Remove and replace suction box wheels and straighten box, replace bottom broom, remove side broom, repair broken welds and replace bushes, pins and bolts, remove and dismantle suction box weld up and rebuild box assemble
62		2010 Delta	Check over repair deck
64		2011 Gason	Replace blade and adjust skids and check
65	BG97LI	2010 John Deere	Repair coolant leak and blow out radiator
68	X50802	2011 Moore Trailer	Diagnose hydraulic problem, repair valve replace hose
69	X50803	2011 Moore Trailer	Remove hose manufacture new hose and fit, replace hydraulic quick couplers
76	P95814	2004 Moore Trailer	Remove and replace two (2) brake booster and repair air leak
77	AY40UT	2008 Case Backhoe	Service carried out, repair wiring and re-gas air conditioner, hydraulic oil leak, remove hose for rear manufacture hose and refit
88	CV32LT	2012 Colorado	Service carried out
91	J93386	Jakab Industries	Check over and repair light
93	CE53WX	2015 Colorado	Service carried out, replace tail light and repair wiring, repair wiring and evacuate and gas air conditioner
98	P95816	Box trailer	Replace tyres, repair wiring, loom fit new jockey wheel
106	63722D	Toro Mower	Overheating remove radiator clean and reassemble, repair deck, repair rear steering and deck drives belts, pulley, replaced belts
107	73635C	2009 Kubota	Repair oil leak, repair wiring, replace main fuse and started switch
108	63723D	Toro Mower	Repair deck and roof
116	P17060	Safety Trailer	Check over and organise repairs
125	YJO28X	2020 Mazda BT 50	Service carried out
137	DH91BK	2010 Volvo	Service carried out, diagnose hydraulic leak found blown hose, removed hose and manufacture, remove and replace flashing light, alternator and belts
144	AH13CI	Franna	Diagnose electrical problem, found faulty 12v 24v reducer order new parts, clutch failed adjust and



			bleed, ordered new clutch kit
148	TC60FS	Dolly	Removed and replace brake booster, repair wiring
149	TC61FS	Moore Triaxle Tipper	Removed and replace king pin and bolts torque bolts
174	YKY51P	2020 Mazda BT 50	Clean ute, take to dealer in Orange for Warranty work
178	CO73PY	Isuzu	Repair fuel pump, removed and replace hydraulic motor, repair tail gate, test batteries, found faulty removed and replaced batteries, repaired wiring on air conditioner, and gas
190	CY21LY	2020 Mazda BT 50	Service carried out, fit tool box and compressor
218	BR67WH	2012 Hino	Remove and replace bent arm in bin grab
225		Genset Generator	Diagnose not starting, found air in fuel, bleed fuel system and test
260		Mazda BT 50	Service carried out
265	XN36KU	Isuzu NQR 450	Repair compressor
299		Komatsu	Evacuate and gas air conditioner, repair wiring, remove and test batteries, found fault
330	CZ11HU	Ford Ranger	Service carried out
410	CS64ZN	Holden Colorado	Service carried out, fit new led fog lights and wired
505	XN17EH	Kenworth	Service carried out, repair wiring on tarps, diagnose air conditioning problem, found low on gas, gas leak, replaced O-ring, diagnose code and engine derated plug diagnostic tool
506	XN65HG	Kenworth	Removed turn table, replace jaw kit and turn table bushes
511	73229D	Smooth Drum Roller	Diagnose hydraulic leak, found blown hose, removed and replaced
520	YN03BI	Moore Trailer	Repair wiring and replaced battery for tarps
521	YN04BI	Moore Trailer	Remove and replace rebuild kit in ring feeder
522	YN05BI	Moore Dolly	Remove and replace brake shoes and drums, adjust bearing and brakes, remove and replace bush in tow hitch
		Jandra Paddle Boat	Service carried out, remove steering pump and cylinder, repair and reseal pump and cylinder, remove and replace engine controllers and rewire
<b>Staff Training</b>		Nil	

**Recommendation**

**That the information in the Engineering Services Department Road Works and Workshop Activity Reports as presented to Council on Monday, 22 March 2021 be noted.**

**21.2 PARKS & GARDENS / TOWN SERVICES / WATER & WASTEWATER ENGINEERING SERVICES ACTIVITY REPORT**

**File Number:** E7.1  
**Author:** Peter Brown, Manager Works  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

The following information outlines works completed for the period 01/02/2021 to 12/03/2021 inclusive.

**Current Situation**

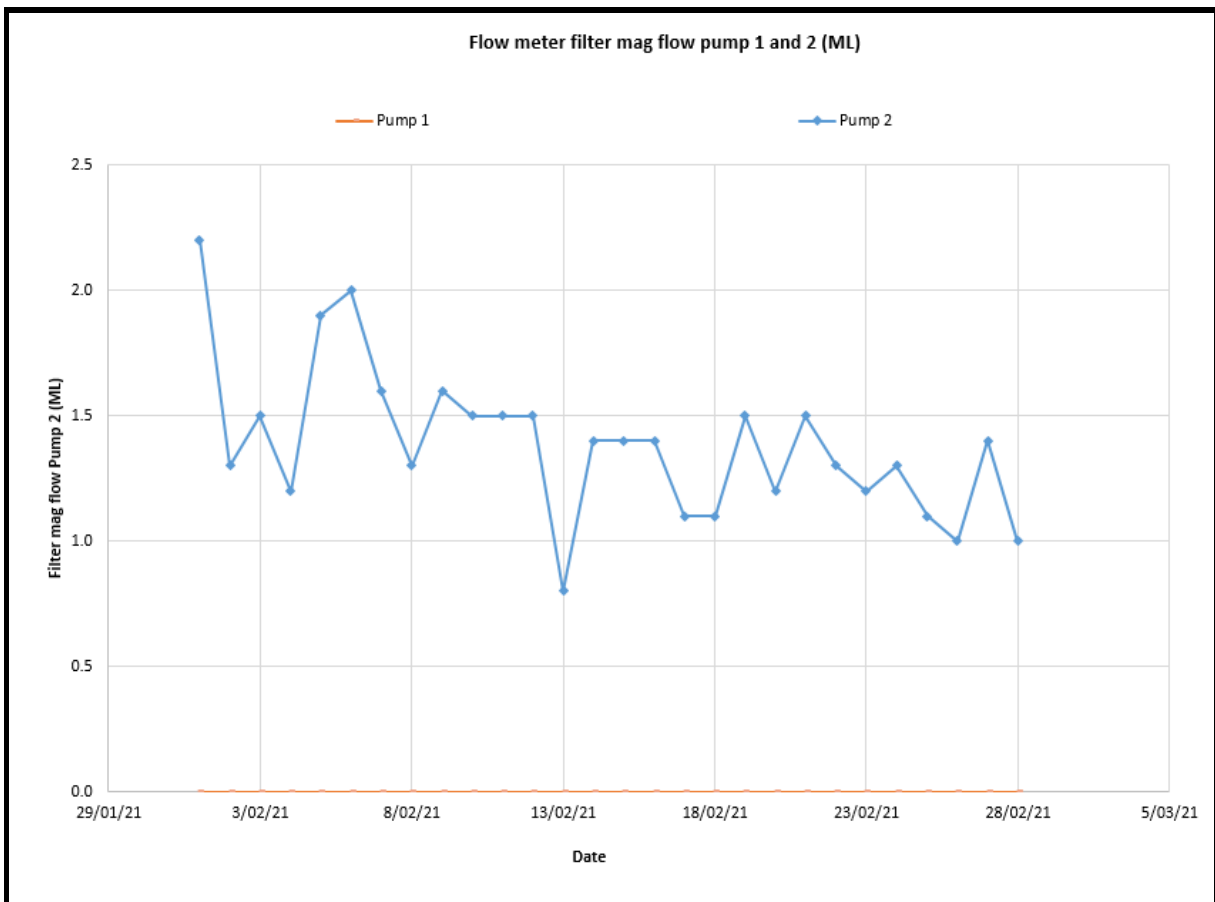
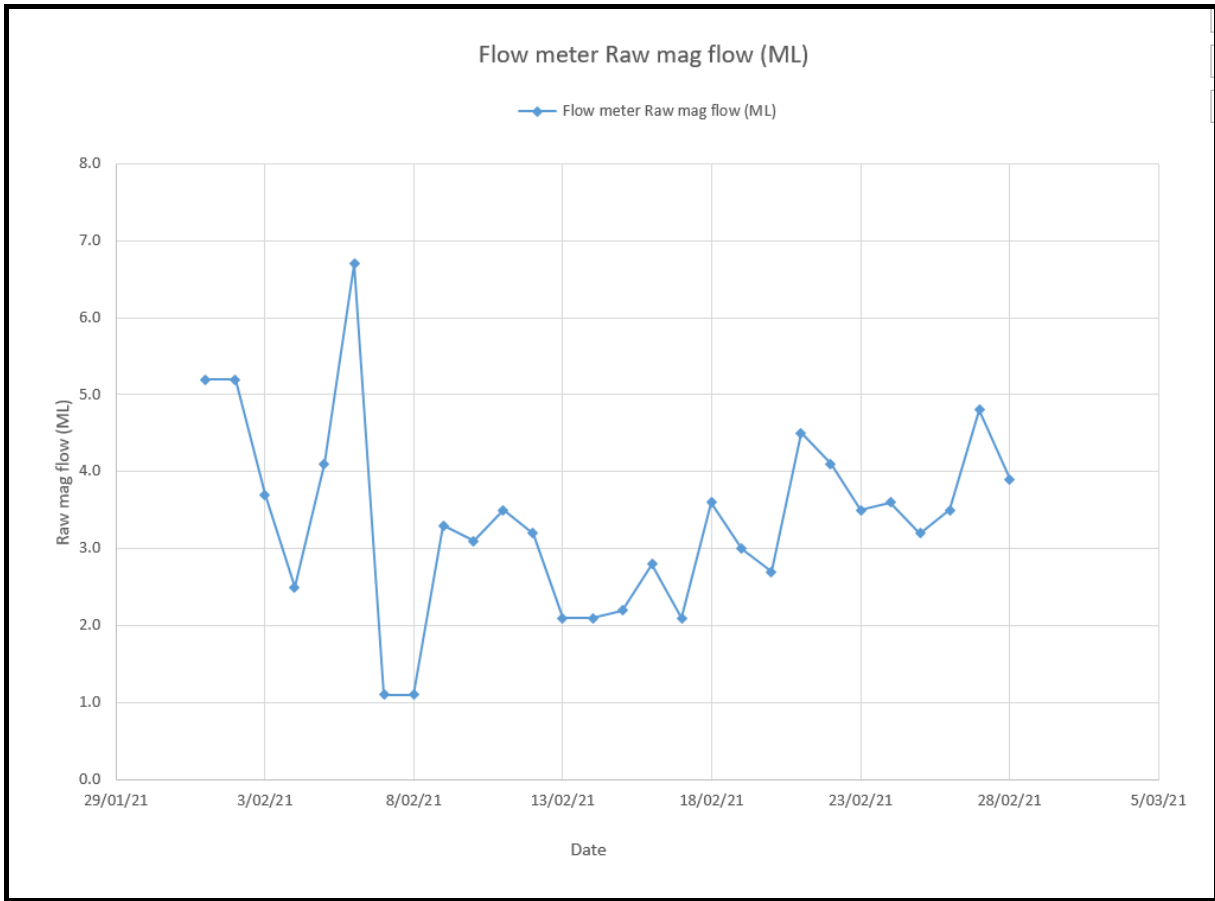
PARKS & GARDENS – Terry Rankmore, Team Leader	
Location	Work Carried Out
<b>General</b>	All parks & sporting grounds gardens, regular mowing & maintenance carried out. Sporting grounds facilities cleaned & maintained. Public toilets cleaned & maintained. Clean facilities. General graffiti removal carried out on Council facilities.
<b>Small Plant</b>	Maintenance & service carried out on all ground plant.
<b>Works Requests</b>	Actioned & ongoing.
<b>1 Tudor St</b>	General maintenance carried out.
<b>Wharf</b>	General maintenance carried out. Prepare for Easter Weekend.
<b>Council Office</b>	General maintenance carried out.
<b>Renshaw Complex</b>	Grounds, facilities cleaned & maintained. Prepare grounds for gun club. Prepare for Easter Weekend.
<b>Coolican Oval</b>	General maintenance carried out. Prepare grounds for Junior Rugby Union Training.
<b>Davidson Oval</b>	General maintenance carried out. Prepare grounds for Junior and Senior Cricket. Prepare grounds for Senior Rugby Union training.
<b>Central Park</b>	Skate Park - regular mowing & maintenance carried out, graffiti removal. Prepare for Literacy for Life Foundation
<b>Villages</b>	Mow grounds, facilities cleaned & maintained.
<b>Airport</b>	Mowed airstrip.
<b>Staff Training</b>	Nil

<b>TOWN SERVICES – Troy Hayman, Team Leader</b>	
<b>Location</b>	<b>Work Carried Out</b>
<b>Work Requests</b>	Actioned & ongoing
	Weekly sand footpaths
	Weekly Town mowing
	Relieving Staff in garbage truck
	Daily-Main street programme
	Daily airport Inspections
	Monthly airport inspections Louth & Wanaaring
<b>Cemetery</b>	Prepare graves:- 03/02/2021
<b>Rest Areas</b>	Weekly rubbish removal & cleaning along road side, Remove car on Sydney Road
	Mow & poison Sydney Road rest areas
<b>Staff Training</b>	SmartSpray
<b>General</b>	Remove Jacaranda trees from Sturt Street
	Remove rubbish from Council Property
	Patch hole in driveway, Darling Street
	Remove dead trees from Mitchell and Sturt Streets
	Plant new trees in Mitchell and Sturt Streets
	Prune trees at Golf Course for new fence
	Remove dead animal from Adelaide Street
	Patch hole in Tudor Street
	Mow Catholic Compound
	Load blocks for men’s shed
	Finish mowing airport
	Crane men’s shed to put blocks in
	Deliver crusher dust to Pool
	Remove trees from boat ramp
	Mowing western end of town
	Remove overhanging tree branch at Rotary Park
	Forklift at depot for rocks
	Slashing airstrip at Louth
	Remove branches CWA footpath
	Gravel washout at fishing reserve
	Crane at Central Park for Blocks
	Put tree guards around new trees in Mitchell and Sturt Streets
	Crane at Exhibition Centre to erect shades
	Remove Christmas Tree from Main Street
	Mow and whipper snip North Bourke new sub division
	Unload new trees for tree programme
	Remove rubbish from wash bay at Renshaw Complex
	Bring tractors back from Louth, mowing airstrip
Bridge truck and crane, Wanaaring Road, move container for bore	
Mow Tancred Drive	

	Remove dead trees from showground
	Mow Highway approaches, Cobar Road
	Mow old gun club near golf club
	Mulch and dirt for new trees stock pile
	Patch hole in drive way, Mertin Street
	Crane-Plumbers at Renshaw Complex
	Mix up soil for new trees
	Start tree project planting trees on footpaths
	Remove tree branch from laneway North Bourke
	Pull down torn shade in Main Street
	Forklift depot, move block for sandstone work
	Crusher dust and sand for
	Crusher dust and sand for Main Street Upgrade Program

<b>Water &amp; Wastewater – Shane Hopley, Team Leader</b>	
<b>Water Supply Planned Maintenance for February 2021</b>	
Mooculta Street	Sewer Choke
Depot	Sewer Choke Install new 50mm raw water service, Parks and Gardens shed
18 Becker Street	Sewer Choke
15 Hope Street	Sewer Choke
36 Hope Street	Sewer Choke
160 Anson Street	Sewer Choke
7 Oxley Street	Sewer Choke
3 Coomah Street	Sewer Choke
1 Oxley Street	Sewer Choke
38 Darling Street	Sewer Choke
22 Meek Street	Sewer Choke
20 Meek Street	Sewer Choke
6 Harris Street	Sewer Choke
110 Hope Street	Sewer Choke
12 Short Street	Sewer Choke dug sewer cleared choke
4 Darling Street	Repair leaking filtered water service
71 Mitchell Street	Repair leaking filtered water service
116 Hope Street	Repair leaking filtered water service
North Bourke	Install new 20mm filtered service
87 Mitchell Street	Repair leaking 20mm filtered water service
5 Yanda Street	Dug 100mm filtered water main, repaired main
3 Warrego Street	Dug 100mm filtered water main, repaired main
44 Anson Street	Dug 100mm filtered water main, repaired service
Yandaroo	Repair leaking toilets
Wanaaring	Repair leaking toilets
Office	Installed new garden taps
PCYC	Fixed leak behind wall
Renshaw Complex	Install septic on new toilets
Back O' Bourke Exhibition Centre	Pipe and power locations Back O Bourke Centre Install new 100mm raw water service for sprinkler system
Pool	Repair Leaking 50mm filtered water service
1-3 Short Street	Replace sewer line
4 Wilson Street	Low raw water pressure, blow and clear
66 Short Street	Dug 100mm raw water main and repaired main
41 Anson Street	Dug 100mm raw water main and repaired main
58 Darling Street	Dug 100mm raw water main and repaired 25mm service
18 Warraweena Street	Dug 150mm raw water main and repaired main
34 Hope Street	Repair leaking raw water service
19 Richard Street	Repair leaking raw water service
Sewer Sampling	COVID-19 sewer sample and monthly sewer sample
Airport	Dug 100mm raw water main and repair main

New Water Treatment Plant	Remove power cable and tray from RO plant, bypass water and power around filtered water pump shed
Alice Edwards Village	Routine maintenance & monitoring as per ACP Management Plan
Clara Hart Village	Routine maintenance & monitoring as per ACP Management Plan
Training	SmartSpray



Month	Raw water ML	Filter magflow pump 1 ML	Filter magflow pump 2 ML	Plant magflow kL	Raw Water North Bourke KL	Filter Water North Bourke KL	Raw-filtered ML	Filtered-Plant ML
January 2020	132	-	51	46,898	38,021	2,135	82	4
February 2020	108	-	40	35,254	6,213	2,230	68	4
March 2020	102	-	44	45,633	5,210	2,102	58	2
April 2020	77	-	35	36,731	3,532	2,365	42	2
May 2020	47	-	35	4,500	3,654	2,250	12	31
June 2020	69	-	38	28,375	3,201	2,623	31	10
May 2020	47	-	35	4,500	3,654	2,250	12	31
June 2020	69	-	38	28,375	3,201	2,623	31	10
July 2020	69	-	38	35,222	9,365	2,125	30	3
August 2020	62	-	36	32,395	10,211	2,255	26	4
September 2020	91	-	36	32,506	15,446	1,973	55	3
October 2020	117	-	35	33,058	22,505	2,387	82	2
November 2020	138	-	37	34,889	29,000	2,087	102	2
December 2020	121	-	39	36,892	30,355	2,031	82	2
January 2021	134	-	43	46,142	31,255	2,013	91	4
February 2021	94	-	39	-	30,110	2,145	56	-

Process	Parameter	Minimum	Average	Maximum	Lower critical lim	Upper critical lim	No. of samples
Rainfall	Rainfall	-	3.86	48.00			28
River level	River level (425003 )	4.18	4.19	4.19	3.9		2
Raw Water	pH	7.70	8.00	8.50			28
Raw Water	turbidity	237.00	362.64	587.00			28
Raw Water	Conductivity	287.00	330.43	370.00			28
Filtered water	pH	7.60	7.83	8.00	6.5	8.7	28
Filtered water	Conductivity	289.00	355.89	403.00			28
Clarifier	Turbidity	0.40	0.51	0.60	0.0	4.0	28
Tower	Free Cl2	1.30	2.09	3.10	0.2	5.0	28
Clarifier	Free Cl2	2.00	3.18	3.80	0.2	5.0	28
Filtered water	Free Cl2	2.00	3.26	4.00	1.0	5.0	28
Filtered water	Turbidity	0.20	0.23	0.30	0.0	1.2	28
Bourke High School	Free chlorine	0.90	1.23	1.80	0.2	4.0	3
Bourke High School	pH	7.50	7.77	7.90	6.5	8.5	3
Bourke High School	Turbidity	0.15	0.18	0.20	0.0	0.5	3
WTP	Free chlorine	1.50	1.50	1.50	0.2	4.0	1
WTP	pH	8.00	8.00	8.00	6.5	8.5	1
WTP	Turbidity	0.15	0.15	0.15	0.0	0.5	1
Bourke Primary School	Free chlorine	1.30	1.30	1.30	0.2	4.0	1
Bourke Primary School	pH	7.80	7.80	7.80	6.5	8.5	1
Bourke Primary School	Turbidity	0.19	0.19	0.19	0.0	0.5	1
Meadows Rd	Free chlorine	1.50	1.50	1.50	0.2	4.0	1
Meadows Rd	pH	8.12	8.12	8.12	6.5	8.5	1
Meadows Rd	Turbidity	0.20	0.20	0.20	0.0	0.5	1
Mitchell St	Free chlorine	1.00	1.10	1.20	0.2	4.0	2
Mitchell St	pH	7.90	8.05	8.20	6.5	8.5	2
Mitchell St	Turbidity	0.20	0.20	0.20	0.0	0.5	2
Alice Edwards Villa	Free chlorine	0.40	0.40	0.40	0.2	4.0	1
Alice Edwards Villa	pH	8.10	8.10	8.10	6.5	8.5	1
Alice Edwards Villa	Turbidity	0.40	0.40	0.40	0.0	0.5	1
Kidman Camp	Free chlorine	1.00	1.05	1.10	0.2	4.0	2
Kidman Camp	pH	8.40	8.45	8.50	6.5	8.5	2
Kidman Camp	Turbidity	0.20	0.23	0.25	0.0	0.5	2



No	CCP	Monitoring Parameter	Location	Frequency	Target	Adjustment Level	Critical limit
CCP 1	Clarification	Turbidity	After clarifier	Daily grab sample	<1 NTU	4 NTU	>4 NTU
CCP 2 *	Filtration	Turbidity	After Filters	Daily grab sample	0.4 NTU	1 NTU	>1.2 NTU
CCP 3	Disinfection	Chlorine residual	Filtered Water	Daily grab sample	1.5-2 mg/L	<1.5 mg/L for more than 3 days	<0.5 mg/L or > 5 mg/L
CCP 4	Fluoridation	Fluoride concentration	After filters	Daily grab sample	1.0 mg/L	<0.95 mg/L	<0.9 mg/L for > 72 hours
						or	Or
						>1.0 mg/L	>1.5 mg/L
CCP 5	Reservoirs	Reservoir Integrity	Reservoirs	Weekly	Integrity maintained	Signs of integrity breach	Unable to rectify breaches

**Treatment Plant EPA Licence Compliance**

Record of Effluent Analysis

Pollutant	Unit Of Measure	Licence 100 Percentile Concentration Limit	Dec 2020 TEST	Jan 2021 TEST	Feb 2021 TEST	Mar 2021 TEST	Apr 2021 TEST
Oil & Grease	mg/L	10	3	4		<2	
pH		6.5-8.5	9.82	9.38		10.1	
Nitrogen (total)	mg/L	15	5.8	10.3		11.7	
Phosphorus (total)	mg/L	10	1.67	1.30		1.10	
Total suspended solids	mg/L	20	79	36		102	
Biochemical oxygen demand	mg/L	15	15	12		18	

Council notes the provisions of clause L2.5 (a) and (b) of its licence conditions of a chlorophyll exemption due algal growth, which also exempts the above exceedances.

- Rainfall in Bourke for February 2021 was 45 mm
- Hottest day for February 2021 was 39.8 degrees
- Coldest day for February 2021 was 15.8 degrees

**Recommendation**

That Council note the information in the Engineering Services Department Activity Reports as presented to Council on Monday, 22 March 2021 be noted.

**21.3 ENVIRONMENTAL SERVICES DEPARTMENT - ACTIVITY REPORT**

**File Number:** D31-A11.1-A8.1-S10.1  
**Author:** Dwayne Willoughby, Manager Environmental Services  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

Activity report from the Department of Environmental Services, which includes Developments Approved, Building Services and Animal Control for the month of March 2021.

**Current Situation**

Development Approvals			
Delegated Authority or Council	Consent Type & Consent No.	Subject Land	Nature of Development
Nil			

Total value of Approved works for March 2021	= \$0
No. of Development Application Approvals for March 2021	= 0
No. of Complying Development Application Approvals for March 2021	= 0

Building Services Report	
Location	Work Carried Out
Work Requests	Actioned and ongoing
Risk Assessments	Completed with every job
Training	First Aid
Office	Monthly check and test Emergency Generator
Contractors	Maintenance works completed as required Upgrade works completed as per Operational Plan
Buildings	Maintenance works completed as required
Airport	Maintenance works completed as required

<b>Animal Control</b>		
<b>Bourke Shire Council Holding Facility</b>	<b>Dogs</b>	<b>Cats</b>
Animals in Pound beginning of Month	2	0
Seized	2	6
Surrendered	7	0
Handed in by members of the public	0	0
<b>Total</b>	<b>11</b>	<b>6</b>
Euthanased	0	6
Returned to Owner	0	0
Released from Pound	0	0
Re-housed	9	0
Died in Pound	0	0
Escaped from Pound	0	0
Animals Remaining at End of Month	2	0
<b>Total</b>	<b>11</b>	<b>6</b>
Stock Rested in Stock Yards	373	

- Attended complaints in regards to dogs causing trouble to the general public
- Ongoing patrols of the township enforcing the Companion Animal Act
- Water sampling for the township, villages and Darling river
- Patrols of Councils Reserves.

<b>Splash Park Attendance</b>	
<b>Adults</b>	28
<b>Children (2+)</b>	23
<b>Children (&lt;2)</b>	29
<b>Pensioners</b>	0
<b>School Groups</b>	0
<b>Total for Month</b>	80

**Financial Implications**

Nil

**Recommendation**

**That the information in the Environmental Services Activity Report as presented to Council on Monday, 22 March 2021 be received and noted.**

**21.4 GENERAL MANAGER'S ACTIVITIES REPORT**

**File Number:** G2.1  
**Author:** Mark Riley, General Manager  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** Nil

**Background**

Activities carried out by the Acting General Manager and General Manager since the last Ordinary Meeting of Council held on Monday, 22 February 2021.

**Current Situation****18 February 2021****THE LATE FRED HOLLOWES**

Last Wednesday, 10 February 2021 was the 28<sup>th</sup> anniversary of the passing of Fred Hollows back in 1993. An active campaigner for the health of Aboriginal and Torres Strait Islander Australians, Fred Hollows worked incredibly hard in the field to bring sight to so many people suffering from avoidable blindness. Buried at the Bourke Cemetery, and recognised locally by way of the "Vision Way", the work of Fred goes on through the Fred Hollows Foundation. The Foundation has worked in 25 countries and restored sight to millions of people. In the past six years it has trained a staggering 308,000 eye health workers – 1,145 surgeons, 4,295 clinic support staff, and 302,716 community health workers.

**STATE FUNERAL**

The NSW Government has announced that former Mayor of Cobar, the late Lilliane Brady, OAM is to be honoured with a State Funeral to be held tomorrow, Friday 19<sup>th</sup> February 2021, commencing at 11.00am in Drummond Park (Linsley Street), Cobar. It would be understood that the park has been chosen as the funeral site to allow as many people as possible to attend. Council will be represented at the Funeral.

**EASTER FESTIVAL**

My first meeting that I attended last week as General Manager that involved members of the community was a meeting to discuss plans for this year's Bourke Easter Festival. Yes, the Festival is going ahead and planning is well underway. Once again there will be a myriad of activities over the weekend ranging from Easter Church Services through to markets, street parade, wool bale rolling, art exhibitions and Picnic Races, to name but some of the activities. Each event will have its own COVID Plan to meet statutory requirements. Councils Manager of Tourism and Events, Fran Carter and Ben Nott will be heading up the planning for the weekend. Don't hesitate to contact Fran or Ben at the Back O' Bourke Exhibition Centre on 02 68721321 should you wish to be part of the weekends program.

**COMMUNITY MEETINGS:**

Following this week's initial Community Meeting held in Bourke at the Back O' Bourke centre on Monday, Tuesday saw the Mayor, various Councillors and Council staff "hit the road" and travel to

Louth and Wanaaring for meetings in the western sector of the Shire. Next week will see the remaining meetings held, as follows:

Village/Town	Date	Day	Time	Venue
Byrock	23/02/2021	Tuesday	12.30pm - 2.30pm	Mulga Creek Motel
Enngonia	24/02/2021	Wednesday	8.30am - 10.30am	CWA Hall
Fords Bridge	24/02/2021	Wednesday	12.30pm - 2.30pm	Warrego Hotel

Whilst the meetings provide an opportunity for residents to have input into the development of Councils 2021/2022 Operational Plan (budget), an overview and update of Council's current operations and proposed works schedule will be provided

To those residents at Byrock, Enngonia and Fords Bridge and surrounds, I invite you to come along and have your say.

### **WESTERN WEIRS PROGRAM**

Council representatives received a briefing last week as to the status of work by the State Government regarding the Western Weirs Program. Aimed at improving water security for far west region towns serviced by the Barwon Darling and Lower Darling River systems, the Program is a comprehensive and extensive parcel of work by Government for the Western Region. At the meeting information was provided as to the progress in preparing the Strategic Business Case for the river system. The rigour being brought to the project is comprehensive and whilst all in attendance would have liked an outcome by now, all appreciated the need for a robust business case to inform funding decisions. It is anticipated that a further briefing will be held mid-year and it is expected that the Strategic Business Case will be completed in the latter months of 2021.

### **ROTARY PARK TOILET BLOCK**

Construction of new accessible toilet block in Rotary Park Bourke is essentially complete. Funded by the Commonwealth Government through the Local Roads and Community Infrastructure Fund at a cost of some \$90,000, the new facility replaces the dark green toilet of old.

### **COVID INFECTION CONTROL COURSES**

It is apparent that COVID-19 is not going away any time soon with associate professor at the Australian National University's medical school and Infectious diseases physician, Sanjaya Senanayake, saying that it could take up to six (6) years for the world to be vaccinated against COVID-19. To assist business, it has recently come to my attention that the Illawarra Business College has received Government funding for Fee Free Online Courses for Infection Control to assist in this current Coronavirus Pandemic. The courses have been identified as being required in a number of industries, such as Retail, Health, Community Services, Cultural and Recreational Services, Food Handling, Transport and Logistics. Taking between 6-18 hours to complete, the courses are open to all NSW residents aged 15 plus. The courses are Certified NSW Government Courses and Expressions of Interest must be received by COB today, 18<sup>th</sup> February 2021. For further details go to:

[www.tibc.nsw.edu.au/covid-19](http://www.tibc.nsw.edu.au/covid-19)

**WATER TREATMENT PLANT**

Work on the new Bourke Water Treatment facility continues successfully and is on target for completion in May 2021. This is an exciting and major project for Bourke. Councillors and staff were to undertake an inspection of the facility today in the company of the Construction Contractors, Laurie Curran Water (LCW) and Councils Project Managers, NSW Public Works Advisory. LCW are a Victorian based company and due to this week's five (5) day Victorian lockdown, it has been necessary to reschedule the inspection. Despite the many difficulties that have arisen over the past 12 months due to numerous border restrictions, all parties involved in the project have worked together to successfully progress the project. I look forward to the rescheduled inspection.

**UPGRADE OF DISPLAYS AT THE BACK O' BOURKE EXHIBITION CENTRE**

Council staff will be overseeing the installation of a new presentation in the theatre at the Back O' Bourke Exhibition Centre during the next week. The presentation, titled 'Lifeblood', has been in production for over a year with Nick Tory from Ample Projects undertaking the development.

'Lifeblood' is a film about our history and ancient identity and was written in collaboration with Auntie Dot Martin and Phil Sullivan. Over the period of development more than thirty-five artists, technicians, designers, animators, photographers and illustrators have worked on the project. The crew included a group of 16 animation students from the Design Department of the University of Technology Sydney, who took part in an internship program, created to be a genuine part of the production process.

The installation is the final component of a broader project funded between Bourke Council, the Far North West Joint Organisation and the NSW State Government. Other elements have included the completion of the Yaama Garden, expansion of the Visitors Centre and construction of the new Café. Bourke Shire Council again thanks the NSW State Government for their funding support of various tourism projects over the past several years.

**ALGAL ALERTS**

On 12 February 2021, Water NSW advised that the Darling River at Bourke was now on an Amber Alert in respect of Blue-Green Algae. Water NSW advises that where an Amber Alert is applicable, "blue-green algae may be multiplying and the water may have a green tinge and musty or organic taste and odour. The water should be considered as unsuitable for potable use and alternative supplies or prior treatment of raw water for domestic purposes should be considered. The water may also be unsuitable for stock watering. The water is generally suitable for water sports, however people are advised to exercise caution in these areas, as blue-green algal concentrations can rise to red alert levels quickly under warm, calm weather conditions".

These alert levels apply to non-human consumptive or recreational contact and stock alert warnings. Drinking water safety thresholds are much more stringent. For further information go to the Water NSW Algal Website [www.watnsw.com.au/water-quality/algae](http://www.watnsw.com.au/water-quality/algae) or call the NSW Algae hotline 1800 999 457.

**QUOTE OF THE WEEK!**

*"If anyone has any superlatives that haven't been used yet, you know how to get in touch with me. My reservoir is bone dry".*

*American CBS announcer Jim Nantz, commenting on Tom Brady after he led the Tampa Bay Buccaneers to an American Super Bowl title at the Age of 43.*

**25 February 2021****February Council Meeting:**

Council's initial Ordinary Council meeting for 2021 was held on Monday this week. Given that there was no meeting in January, due to the holiday period, there were quite a few items of business to transact. At this point, there is still no access for the public to attend monthly meetings of Council.

The temporary changes that the NSW Government introduced in March last year in response to the COVID Pandemic expire 25 March 2021. Pending any future Public Health Orders, I would expect that Government will shortly issue further advice whereby Councils will be required to reintroduce the public to the Chamber for meetings under social distancing conditions and remote access to meetings by Councillors will longer be permitted.

**Village Meetings:**

Council's program of Village Meetings for this year have now concluded. It was great to get out and about, not just to meet village residents and receive feedback on issues, but also to witness the massive positive change in the countryside when compared with travel to last year's meetings, which occurred prior to the general rain in late February 2020.

Following a well-attended Bourke meeting at the Back O' Bourke Centre on the evening of Monday, 15 February, it was off to Louth early Tuesday morning to be greeted by bacon and egg rolls at the Louth Hall for the Mayor, Councillors and staff in attendance. The breakfast was much appreciated by all in attendance and thank you to Kim and her daughter Cody of Louth for their cooking prowess. Following good discussions at the meeting we then travelled to Wanaaring for a quick lunch at the Village Shop, thank you to Col and Kathy at the Store for their catering, and then onto the meeting at the local hall.

The major issue at the Wanaaring meeting was the Levee Bank that Council installed in March last year in anticipation of a 3.9m river flow and the desire of village residents to now see that section of the levee that crosses Vicary Street removed. Residents were most complimentary of Council in respect of the ongoing sealing of the Wanaaring Road. Council has as a funding priority the sourcing of further funds from Government, who to date have been most helpful in providing funding, to complete the sealing of this most important link road. Eleven (11) residents from Wanaaring attended the meeting and I thank them for doing so.

This week Councillors and staff have attended meetings in Byrock, Enngonia and Ford's Bridge.

**Regional Development Australia (RDA) – Orana**

In the company of Mayor Barry, Corporate Services Manager, Leonie Brown and Councils Grants Officer, Belinda Colless, I spent time last week with Megan Dixon, Director of Regional Development with the federally funded Regional Development Australia (Orana). We discussed economic development matters relating to Bourke and the Region and took the opportunity to

show Megan the Back O' Bourke Centre and show her the location of the walkway to North Bourke and proposals for the restoration of the North Bourke Bridge, which is a high priority for Council in terms of funding. Megan was most impressed with Councils vision and the progress in the town, especially the works undertaken in the main street.

### **Domestic & Trade Waste Collection Times**

Residents of Bourke are reminded of Domestic and Trade Waste Collection Times. Domestic garbage collection times are Monday, Tuesday, Wednesday & Friday between the hours of 3:00am – 11:00am only. In respect of trade Waste, garbage collections times are - Tuesdays and Fridays between the hours of 3.00am -11:00am. To avoid your bin not being collected, unless you are a very early riser, bins are best placed on the kerb for collection the night before your scheduled bin collection day. The assistance of residents in adhering to these times would be greatly appreciated.

### **Drone Inspections**

Water NSW have advised that as part of the Western Weirs Project, they are planning to conduct a drone survey at town weir sites between Mungindi and Pooncarrie commencing from 24 February 2021. The drone survey will involve flying a drone over each town weir site and up to 500m upstream and downstream of each weir location. To factor in any unforeseen logistics or weather conditions that may arise, Water NSW are proposing a 4-day timeframe for each weir location. It is scheduled to fly over:

- Bourke Town Weir between 26 February 2021 and 1 March 2021, and
- Louth's Weir between 27 February 2021 and 2 March 2021.

WaterNSW has engaged a CASA licenced pilot and the drone survey will be conducted in compliance with the Australian and NSW drone regulations. Should residents require further information please call the WaterNSW Helpdesk on 1300 662 077 or visit [waternsw.com.au](http://waternsw.com.au).

### **Tour de OROC**

I was speaking with the former Mayor of Dubbo, and my previous boss, Mathew Dickerson, during the week in respect of the Tour de OROC cycling event. The Tour was Mathew's inception and in talking with him he was most complimentary of the high level of support that he and his organising committee had received from the Bourke community for past events. I was able to assure Mathew that from Councils perspective that high level of support would continue should a 2021 event proceed. Interestingly I was able to relay to Mathew my experience in the last week where I had spoken to both a mother to be, and an unrelated father to be, who had told me of travelling to Dubbo, in readiness for their and their wife's delivery, some two (2) weeks prior to the due date and staying in Dubbo at the Macquarie Homestay. This fantastic home away from home facility is where all funding proceeds from the Tour de OROC have been directed. Mathew and his team of workers and supporters should be justifiably proud of their significant contribution to both Homestay and to the visitors from the Far West of the State who utilise the facility.

### **Riverview Golf Course**

Council's Manager of Corporate Services, Leonie Brown, was recently telling me an interesting story in regard to the former Riverview Golf Course here in Bourke. In this regard Leonie was recently contacted by Bruce Gray. Bruce was a Manager at Council for many years and retired in July 2012 and now resides on a small farm near Bathurst with his wife Marina. To keep himself busy, Bruce is currently undertaking a project on the history of the Golf Clubs in Bourke.



Of particular interest is the old Riverview Golf Course that that was formed in 1929. The course consisted of nine (9) holes amongst river gums and gullies on the opposite side of the river from the Bourke Wharf. It was described by many as being both very picturesque and challenging. Access to the course was via a punt near the current wharf. Bruce is also researching another two golf clubs in Bourke. There was a course on the showground land and of course the current course, home to the Darling River Golf Club. Should residents have photos or information, particularly in regard to the Riverview Golf Course that could assist Bruce with his research, he would appreciate the contribution to include with his historical project. If you have stories and photos please drop them into Leonie at the Council or email Leonie at [lbrown@bourke.nsw.gov.au](mailto:lbrown@bourke.nsw.gov.au) and she will ensure Bruce receives the information.

### **Graffiti Removal Day**

The 2021 Graffiti Removal Day is scheduled for Sunday, 28 March 2021.

Bourke Shire will be working with Bourke Rotary Club in the coordination of the day which is a state wide initiative which has attracted a great deal of corporate sponsorship including the supply of graffiti removal kits free of charge so that all that is needed is manpower on the day.

Bourke Shire will also dedicate resources to the day and in the week leading up to the day and it is hoped that other groups will consider joining in to assist in ridding the town of this unsightly vandalism in time for the Easter weekend.

### **Quote of the Week**

*"It's the little details that are vital. Little things make big things happen." John Wooden.*

### **4 March 2021**

#### **OCHRE HEALTH**

Monday this week saw the changeover from the Rural and Remote Medical Service (RaRMS) to Ochre Health as the provider of medical services to the Bourke Community. Council has previously formally thanked RaRMS for its contribution to the Bourke community during its term as the health service provider.

To Ochre, a warm welcome back is expressed. I say welcome back because Ochre previously held the health services contact in Bourke, as I understand, till 2016. Interestingly, the story of Ochre began "around a kitchen table" in Bourke in 2002, when doctors Hamish Meldrum and Ross Lamplugh worked in the town. Challenged by the need for quality locum doctors in rural Australia, Ross and Hamish established 'Australian Outback Locums', promoting the family-friendly, outback Australian lifestyle to like-minded and capable doctors.

Ochre Health has grown since those early days to being a provider of healthcare to rural, regional and urban communities around Australia. It operates a network of over 40 medical centres across five states and territories and they partner with more than 250 doctors. Ochre also works with hospitals and medical practices throughout Australia and New Zealand to source and place locum and permanent doctors across a wide range of specialties.

Ochre is quite a success story and from Councils perspective we look forward to their contribution of quality health services to the Bourke community.

**WELCOME TO NEW RESIDENTS EVENT**

In terms of welcomes it was also great to see a crowd of some 80 people in attendance at the Back O' Bourke Exhibition Centre last Wednesday evening for Councils annual New Residents Welcome to Bourke function. With Councillors, community members and local community and sporting groups in attendance to greet and interact with new residents, the night was a great success. In welcoming participants Mayor Barry Hollman encouraged new residents to get involved with the community and enjoy what Bourke has to offer. A big thank you to all attendees, whether a new or current resident, for being part of this important annual event.

**VILLAGE COMMUNITY MEETINGS**

Councils 2021 round of Village Community Meetings concluded last Wednesday, and I take this opportunity to thank all attendees for their hospitality and engagement with Council representatives. During the various meetings, Leticia Tiffen of Council was busily taking notes and Leticia is currently in the process of collating the matters raised such that these issues can be actioned as required.

**COUNCIL ELECTIONS**

One of the matters that has been raised at each of the Village Community Meetings is the upcoming Ordinary Local Government General Elections to be held on Saturday 4 September 2021. In raising the issue, both Mayor Barry and I have encouraged interested residents to step forward and put their hand up. As I have said at the meetings, elected Councillors don't do it for the money, but rather, they do it to give back and assist the community.

The NSW Office of Local Government has developed comprehensive information about becoming and being a councillor, including eligibility and the nomination process. This guide has been prepared as an introduction to the role of councillors and the operation of councils. It is a starting point to help you decide whether you would like to run in the next council election. A link to this information is:

<https://www.olg.nsw.gov.au/public/about-councils/become-a-councillor/information-for-candidates/>

**WESTERN WATER & WEIR STRATEGIES**

Staff from the NSW Government will be undertaking Aboriginal community consultation sessions in relation to the Western Regional Water Strategy and the Western Weirs Strategy in Bourke on Friday, 12 March 2021, from 10.00am to 12:00pm at Diggers on the Darling, 23-25 Sturt Street Bourke.

This consultation relates to:

- The Western Regional Water Strategy

This Strategy is one of 12 regional water strategies being developed across the state. One of the objectives for this strategy is to recognise and protect Aboriginal rights, interests and access to water. At the information session the Government Staff in attendance will discuss water management in NSW and the community's aspirations and opportunities for water in the region.

- Western Weirs Strategy

A Strategic Business Case for the management and operation of the weirs along the Barwon Darling and Lower Darling river systems aimed at improving town water, is also being developed.

**FAR WEST COACHES NETWORK**

The aim of the Far West Coaches Network is to connect ALL sport coaches of the west with each other and with national and international coaches.

To progress this aim, there will be a free webinar tonight from 6.00pm – 7.00pm for sports coaches with the guest speaker being Brad Donald who is the current Australian Rugby League Women's Coach. Brad has significant experience coaching both Men's and Women's Rugby League teams at the highest levels which sees him having a wealth of experience from community level through to high performance, athlete and team development. If you are interested in joining in, access the following Facebook address to join the Far West Coach Support which will have all the details.

[www.facebook.com/groups/3561509333895416/](https://www.facebook.com/groups/3561509333895416/)

**RONNY GIBBS 7's BOURKE**

The 2021 Ronnie Gibb's 7's Rugby League and Netball Tournament will be held at Davidson Oval in Bourke on Wednesday 25th August 2021 in Bourke.

Whilst the event is some months away yet, 2021 is the 25<sup>th</sup> Anniversary of the 7's with both rugby league and the netball having two age divisions (U14's and Opens) with games being played in 7-minute halves (subject to change depending on nominations).

It is hoped to have as many schools as possible participate in Bourke on the day to continue the success of this well recognised event.

**ALGAE ALERT**

Water NSW in its latest Algae Alerts Report for the Far West Region, dated 26 February 2021, issued a Green Alert for the Darling River at Louth. No alerts are applicable at the Darling River at Bourke. A Green Alert is where Blue-green algae is occurring naturally at low numbers. At these concentrations, algae would not normally be visible, however some species may affect taste and odour of water even at low numbers and does not pose any problems for recreational, stock or household use.

Information on identifying algae blooms can be found at: <https://www.waternsw.com.au/water-quality/algae/identifying-algal-blooms>

**STURT STREET – TREE PLANTINGS**

Well done to Councils Town Services, Parks and Gardens and Water and Wastewater teams for their work to date in the planting of trees in Sturt St, Bourke as part of Councils Street Tree Replacement Program. Over the years it has been necessary for many trees in Bourke to be removed. Whilst some of the trees were large shade trees, when in their prime, they had died due to either vandalism, drought or having caused damage to property due to their size and being of an inappropriate species, or again, been an inappropriate species located under power lines and have had to be removed. Such required removal of trees has left gaps in both the streetscape and in passive recreation areas in Bourke.

Council has been provided with grant funding of \$90,000 through the NSW Drought Communities Fund to undertake tree plantings throughout the urban area of Bourke. Given this funding a Tree Planting Staging Plan for Bourke, comprising five (5) stages, has been developed. Stage One (1) of

the Plan, which is now underway, comprises plantings along, from the south, along Sturt Street, along Mitchell Street and then north along Moculta/ Warraweena Streets.

The Stage One (1) plantings comprise of bottle brush under the power lines and bottle trees where there are no power lines, with a total of 240 trees to be purchased and planted to begin Stage 1 at a total cost of \$90,000. It is considered that these trees will have a considerable positive impact on the urban amenity of Bourke, and I look forward to the growth and development of these important community assets.

### **QUOTE OF THE WEEK!**

*"Life moves pretty fast. If you don't stop and look around once in a while, you could miss it."*

*Ferris Bueller- From the Movie, " Ferris Buellers Day Off."*

### **11 March 2021**

#### **COVID-19 VACCINE ROLLOUT**

Australia's COVID-19 Vaccination Program rollout is now well underway.

Mayor Barry and I were fortunate last week to talk, via teleconference, with our Federal Member and Minister for Regional Health, Regional Communications and Local Government, the Hon Mark Coulton, MP, with one of the matters discussed being the COVID-19 vaccine rollout in Bourke.

With the first doses of the Pfizer/BioNTech vaccine being rolled out to priority groups including aged care and disability care residents and workers, frontline healthcare workers, and quarantine and border workers, in metropolitan areas, Phase 1a of the rollout is expected to take six (6) weeks.

In talking with Mark, he urged people in Bourke to remain patient and that Bourke's turn will come. The point that Mark was very keen for Bourke residents to hear was that they will not have to travel outside of Bourke to receive the vaccine as it will be administered in Bourke. This was most pleasing.

Residents can be 'vaccination ready' by linking their myGov and Medicare digital accounts with further information about the COVID-19 vaccine rollout being available at: [www.health.gov.au](http://www.health.gov.au)

#### **MARCH COUNCIL MEETING**

Council's March Meeting will be held on 22 March 2021 commencing at 9.15am. At this point, the temporary COVID changes that relate to the holding of Council Meetings expire on 25 March 2021. My understanding is that following this date public attendance will be permissible under social distancing conditions. This will enable Public Forums to recommence. I further understand that remote access during meetings for Councillors will no longer be permitted. Whilst the latter has not been an issue at Bourke with Councillors attending meetings in person, it will be pleasing to again see the public accessing meetings and arrangements for the April 2021 meeting will be advised accordingly.

#### **ATTENDANCE AT SCHOOL**

I received a copy this week of the Newsletter as distributed by the Bourke Public School (BPS). The School provided some interesting information in the Newsletter regarding attendance at school by students, noting that the NSW Government is targeting improved school attendance from 2021. This target has now been included as a focus in the Bourke Public School Plan for 2021. The school will be judged on the number of students who attend school greater than 90% of the time. In the

article, BPS advise that there are a large number of children where attendance over recent years has been between 85-89%.

The information that I found most interesting was that even at 95% attendance rate throughout school, students are still missing the equivalent of two (2) weeks of learning each and every school year. This two (2) week gap in learning adds up to half a year of schooling by the time students finish year 10. Obviously the best schooling outcomes are achieved where attendance is as close to 100% as possible.

It's an interesting thought and I thank BPS Principal, Ben Smith and BPS AEO, Anne-Maree Riches for allowing me to reproduce this information.

### **NORTH BOURKE BRIDGE**

Council this week will lodge a grant funding application, as part of the Commonwealth Governments Building Better Regions Fund (Round 3), for the restoration of the North Bourke Bridge. With an estimated restoration figure of \$4M, Councils application will be for \$3M with Council having accumulated \$1M to go towards this important project.

Opened in May 1883, the near 138 year old North Bourke Bridge is the oldest moveable span bridge in Australia and the only remaining example in NSW. The bridge was designed and constructed at the height of the River Trade Era when the principal mode of transport for Western NSW and the Riverina District was some 200 paddle steamer-barge combinations operating on the Murray-Darling River system.

The one-lane and speed-limited bridge was mothballed in 1997 when the new 'Gateway Bridge' was constructed, however unfortunately the wooden approaches to this significant, historical, technical, social and aesthetically pleasing bridge are suffering from decay such that the bridge has been barricaded from public access for some years. It is deserving of extensive refurbishment works to restore it to its former glory and become a jewel in the heritage, recreational and tourism inventory of Bourke Shire and Western NSW.

Council, on behalf of the Bourke Community, is the custodian of this significant historical structure. Its restoration has been identified as a priority in the Bourke Shire Community Strategic Plan. Previous applications have been submitted by Council for grant funding, however to date these have been unsuccessful. North Bourke Bridge stands as a monument to the history of Western NSW and in submitting its application for funding, Council looks to restore this monument to both its former splendour and make again safe and accessible to residents and visitors alike.

### **COUNCIL ELECTIONS**

I mentioned last week the upcoming 2021 Local Government Elections to be held on 4 September 2021. At a Forum of General Managers from the west and north-west of the State held in Nyngan last week, information was provided that Candidate Information Sessions will be delivered by both the NSW Electoral Commission and Local Government NSW. It is anticipated that such sessions will be delivered via webinars.

There are legislated responsibilities of candidates and councillors around the election itself, such as nominating and the rules around campaigning. These responsibilities require candidates to get a full understanding of the processes, their obligations in relation to nomination and other laws

that apply to candidates. Candidates should find the sessions both useful and informative and I will provide further advice as information comes to hand.

### **2021 ROTARY CLUB OF DUBBO SOUTH TOYOTA TOUR DE OROC – IT'S ON!**

I received advice during last week that planning for Toyota Tour de OROC is about to start for the 2021 event which is proposed to run over 6 days from Monday 4 October through to Saturday 9 October 2021. The distance will again be over 1,000 kilometres with the new committee to decide on the exact route. The 2021 event will be the fifth edition of the biennial Tour de OROC.

With the Tour raising almost half a million dollars for the Macquarie Home Stay Regional Patient and Family Accommodation facility in Dubbo, event organiser Mathew Dickerson has put a 'shout out' for members of the public and any members of Rotary who want to be involved with any aspect of the event. Macquarie Homestay has been of great benefit to residents of Bourke. For young and old, involvement in organising the Tour is a great way to give back to Homestay. If you're interested, please send an email with your details to [info@tourdeoroc.bike](mailto:info@tourdeoroc.bike) or call Mathew Dickerson on 0418 628 439.

### **SUPER RUGBY AND NRL**

This weekend is Round 4 of the ten (10) round 2021 Super Rugby AU Competition whilst tonight, the 2021 National Rugby League (NRL) Competition kicks off with last year's premiers, the Melbourne Storm, playing the South Sydney Rabbitohs.

As a long-term fan of both the Waratahs and the St George Dragons, I fear it's going to be a long season for both these teams, and us fans! For the Waratahs its nil from three in terms of wins, with much having been written by Sports Journalists as to the Waratahs performances to date. When they went down 61-10 to the Brumbies in Round 2, nine-tries-to-one, Sydney Morning Herald journalist Tom Decent described the performance as "shambolic". Ouch.

In a similar vein, the Dragons pre-season has been less than inspiring. In their major pre-season game, the Dragons were defeated 48-16 by the South Sydney Rabbitohs in their Annual Charity Shield match, this year held at Glen Willow Oval in Mudgee. The win by the Rabbitohs was their ninth straight Charity Shield. I had contemplated going to Mudgee to watch this game. I'm glad I didn't! I know Grand Finals aren't won in February or March but both sides need major improvement to be any show in 2021 and avoid that long season.

If you enjoy your rugby league, don't forget that the Rabbitohs are playing the Panthers at Apex Oval in Dubbo on Sunday, 23 May 2021. Might be worth a road trip!

### **QUOTE OF THE WEEK!**

*"Education is the most powerful weapon you can use to change the world."*

*- Nelson Mandela*

### **18 March 2021**

#### **New video presentation**

Last week saw a preview screening of a new video presentation which will be shown in the theatre at the Back O' Bourke Exhibition Centre. The presentation titled, 'Lifeblood', has been in production for over a year with Nick Tory from Ample Projects undertaking the development.

'Lifeblood' is a film about Bourke's history and its ancient identity and was written in collaboration with Aunty Dot Martin and Uncle Phil Sullivan. Over the period of development more than thirty-five artists, technicians, designers, animators, photographers and illustrators worked on the project.

The crew included a group of 16 animation students from the Design Department of the University of Technology Sydney, who took part in an internship program, created to be a genuine part of the production process.

Aunty Dot, Uncle Phil and Linda Edwards were invited to see the film last Thursday prior to its official launch this week and they were extremely pleased with the final product.

### **Back O' Bourke Exhibition Centre – Open Day**

'Lifeblood', as mentioned above, is the final component of a broader project funded between Council, the Far North Western Joint Organisation and the NSW State Government. Other elements have included the completion of the Yaama garden, expansion of the Visitors Centre and construction of the new Café.

To showcase these various improvements, the Exhibition Centre will be holding an Open Day this Sunday, 21 March 2021 from 9.00am to 3.00pm for local residents, with a free sausage sizzle also available on the day from 11.00am to 2.00pm.

This is a perfect opportunity for old and new residents to view what the Exhibition Centre has to offer and further view the fantastic Function Centre. The Exhibition Centre is more than just an information centre!

With tourism being such an important component of Bourke's economy, the vision shown by Council in creating this Centre is to be applauded. Council again thanks both the Federal and NSW Governments for their financial support of various tourism projects in Bourke as we head into what is expected to be a most busy tourism season for Bourke.

### **Story Telling**

In last week's column, I wrote about the North Bourke Bridge and commented about the stories it could tell given its near 138-year-old history. Like the Bridge, we as individuals also have a story. Unfortunately, many of these stories are simply lost and often narrowed down to just 10 – 15 minutes as part of a eulogy at a funeral.

This week I was advised of a special regional project that involves members of the community being invited to get involved to tell their story. Outback Arts, the arts and cultural development organisation working in the seven (7) local government areas of Bourke, Brewarrina, Coonamble, Cobar, Walgett, Bogan and Warren Shires are working with a firm called Signal Creative on a regional audio storytelling project titled Outback Outloud.

The project involves free workshops and a community story booth, designed to collect stories from and about people in the remote NSW, Outback Arts region. Outback Outloud encourages full community participation and through the support of local organisations, people can come to a familiar and comfortable location to take part.

For the workshops, participants are asked to bring their smartphone, or use one of the provided iPads, to learn to interview and record sound. A series of fun activities to build confidence on the mic as well as some tricks and tips to getting the best recording you can, will be held.

In addition, the story booth is available to have your story recorded or you can bring along a family member or friend to tell a story.

Outback Outloud will be happening in Bourke on Saturday 27 March, 11 am - 1 pm at Diggers on the Darling and then on Monday 29 March, 11 am - 1 pm at the Maranguka Community Hub. Further information is available by contacting Outback Arts on 02 6822 2484 or by emailing them at [admin@outbackarts.com.au](mailto:admin@outbackarts.com.au) if you have any questions.

### **Cooee**

I was privileged last week to meet and talk with the Bishop of the Forbes-Wilcannia Catholic Diocese, the Most Reverend Columba Macbeth-Green. I have to admit that my perception of a stereotypical Bishop is very different to what I found with the energetic, engaging and humorous Bishop Columba.

His passion for the far west of the state was very obvious. The Bishop was in Bourke for the opening of the "Cooee for Coffee Café" located next to the Crossley Engine/ Wally Mitchell Wharf Precinct, and for a meeting of the Catholic Care Board of the Diocese.

Also at the opening of the Café was the Parish Priest of the Holy Spirit Parish in Bourke, Reverend Ravi Muvvala who has recently been appointed to the Bourke Parish. I previously met Rev Ravi when he attended Councils recent New Residents- Welcome to Bourke Event.

### **Carp Muster**

It's great to hear that the annual Carp Muster is back on again this year with Bourke's A'int Caught Nuffin' Fishing Club and Local Land Services, combining to host this family fun event.

The Muster allows the community to be involved in looking after the Darling River by removing carp, which are classified as pests, from the river. The event is set down for Saturday 24 April 2021 with many prizes on offer for all participants. Registration for the event is free, with details of the event being available on the Facebook site for Bourke's Ain't Caught Nuffin' Fishing Club.

### **River Height.**

As of Monday this week, the height of the Darling River at Bourke had increased to 4.24 meters resulting in approximately 1000 megalitres flowing over the weir in the 24 hours to 9.00 am Monday. Last Thursday, water was essentially trickling over the weir wall, with a river height of 4.01 metres. Under Councils Drought Management Plan, at a river height of 3.9 metres, which is effectively when water ceases to flow over the weir, the township proceeds to level one (1) water restrictions.

With the current and further expected flows, Bourke will avoid water restrictions, for the immediate future at least.

The unfortunate issue for our township is the amount of water that has flowed past Bourke in the last 12 months and how little of this Bourke is able to store. In this regard, Bourke can only store what is held in the weir pool and that is why Council is so keen to see additional water storage for the Bourke Community as part of the Western Weirs Strategy that is currently being developed by



the NSW Government. Council anxiously awaits the completion of the development of the Strategy and ultimately, implementation of plans such that the towns' water storage capacity is increased.

**Census.**

Australia's next national Census will be held on Tuesday, 10 August 2021. The Census is a snapshot of who we are and tells the story of how we are changing. It provides data on important topics such as populations, rents, mortgages, incomes, religion, languages, housing and more and is used to inform many things, from planning schools, healthcare and roads to local services for individuals, families and communities.

Whilst the date for the 2021 Census may appear to be still some time away, planning is obviously well underway. This week, staff from the Australian Bureau of Statistics met with Council officers to discuss how the ABS can best engage members of the Bourke community, such that each and every person in Bourke on that August day, is accounted for and included in the data for our town.

As most people would appreciate, planning for and conducting the Census is a massive undertaking. Held every five (5) years, which is a quinquennial basis, the census is the largest peacetime logistical effort in Australia. It includes surveying around 10 million households and 25 million people.

I will provide further information as Census Day approaches.

**QUOTE OF THE WEEK!**

*"You don't learn to walk by following rules. You learn by doing, and by falling over."*

*Richard Branson*

**Recommendation**

**That the information in General Manager's Activity Report as presented to Council on Monday, 22 February 2021 be noted.**

**21.5 LIBRARY MANAGER'S - ACTIVITY REPORT**

**File Number:** L4.1  
**Author:** Jodi Hatch, Library Manager  
**Authoriser:** Leonie Brown, Manager of Corporate Services  
**Attachments:** Nil

**Background**

The following items for the 2020/21 period are presented for your information:

**Current Situation**

Item	February 2020	February 2021
Loans	757	562
New Members	6	12

- Over 40 boxes of books were sent to James Bennett this month to be either re-housed or recycled. We had a large backlog of books due to the fact we have been unable to hold a book sale. This has now been cleared, and our hallways are now free of boxes of books.
- The Summer Reading Club continued through January with children logging reading and activities online through Beanstack.

**Recommendation**

**That the information in the Library Manager’s Activity Report as presented to Council on Monday, 22 March 2021 be noted.**

**21.6 TOURISM & EVENTS MANAGER'S ACTIVITY REPORT**

**File Number:** T4.3  
**Author:** Fran Carter, Manager Tourism & Events  
**Authoriser:** Mark Riley, General Manager  
**Attachments:** 1. Easter Weekend Activities

**Background**

The Bourke Shire Councils Tourism and Events Manager's activity report provides Council with an updated status report for February, relating to its tourism teams activities through visual data including graphs and statistic to allow for the measurement of the team progress and performance.

**Current Situation****Welcome to Bourke**

The Welcome to Bourke function was successfully held on 24 February 2021 at the Back O' Bourke Exhibition Centre with over 80 people (around 20 new residents) in attendance. There were 65 organisations invited from the community including the Bourke Historic Vehicle Club that had vintage cars on display at the event.

**Easter Festival**

In a little over a fortnight the Back O' Bourke Easter Festival for 2021 will kick-off what is planning to be an enjoyable weekend of Easter activities.

February update sees the;

- ↳ 5 km **Colour Run**- beginning the weekend's activities on Good Friday at 10.00am from the Wharf precinct. St Ignatius are working with Council in organising the event with registrations to be available from the Back O' Bourke Exhibition Centre or alternately registrations will still be available on the day from the Wharf.
- ↳ Also on Friday from 4.00pm, **Acoustic Sessions** will be held at the Back O' Bourke Exhibition Centre in the Café gardens. Live performances featuring Neil Murray- who is well known for his singing-songwriter will be the feature act. He was a founding member of the well-known Warumpi band in the 80's, and wrote song of the year in 1995 "My Island home" performed by Christine Anu. Other performances will include Sarah Carroll, Beloved Abe, Chris Rogers, Hully and the Yabbie Traps.
- ↳ The Back O' Bourke Cafe will be operating along with a licensed bar and other food outlets. A bus will be available to drop off attendees.
- ↳ Easter Saturday commences with Parkrun at the Renshaw at 8.00am and then the **Street Parade** from 9.30am. This year's parade, along with vintage cars and fine historic machinery, will feature the famous Guinness Bourke of Records - world record holder- Bowden's Mack truck known for towing the longest ever road train of 29 stock trailers and 28 dollies. The parade will then move into Oxley Street to participate in the Back O' Bourke Markets for viewing to the general public.

- ↳ The **Back O' Bourke Markets** will commence from 8.00am with a variety of stalls. Similar to the Christmas markets we anticipate these to be very popular with a lot of enquiries being made at the Exhibition Centre for an application form.
- ↳ The Bourke Picnic Race Club is staging an Easter Meeting on Sunday.

Easter Monday although no major events are being held still has a long list of attractions and activities to do.

- ↳ Over the weekend the **Jandra Paddleboat** is scheduled to operate Good Friday 9.00am, 12.00pm and 2.30pm, Easter Saturday 9.00am, 12.00pm, 2.30pm and a sunset cruise at 6.00pm. Easter Sunday- 2 hour cruise- 9.00am to 11.00am and Easter Monday 9.00am, 12.00pm and 2.30pm. Paul Roe will also be aboard to commentate on the history of the boat on the 12.00pm cruise Friday, Saturday and Monday.
- ↳ New events and activities to this year's program include local historian Paul Roe's **Cemetery Tours**. Operating over the weekend from 9.00am, this tour is a very personal experience that details the lives of some of the characters buried in the Bourke cemetery. Paul will also be conducting tours through the **Back O' Bourke Exhibition Centre** 3.00pm daily Friday, Saturday and Sunday.

The promotion of the festival has included TV, 2WEB radio, Facebook, Western Herald newspaper and the delivery of programs to all visitor stands in Bourke. Mail drops to other villages and towns will occur closer to the date.

**Regional Promotion**

**Kidman Way Promotional Committee**

This month Bourke appears in the **Australian Traveller** magazine as part of a Kidman Way promotional activity. The Australian Traveller magazine has a print run of 30,000 copies and distributed nation-wide.

**Urban Enterprise**

Following on from the instructions of the Far North West Joint Organisation, we have been working closely with Urban Enterprise in preparing a tourism marketing strategy for the Councils of Bourke, Cobar and Walgett.

The aim of the project has been to establish a shared vision and direction for the Far North West region as a visitor destination, and to guide future tourism development initiatives marketing activities.

Workshops were conducted on the 11<sup>th</sup> February with local tourism operators from the three (3) shires in an online industry workshop to contribute to the preparation of the strategy.



Discussions involved local and regional tourism strengths, as well as issues and opportunities in relation to tourism development and destination marketing.

The plan is scheduled to be delivered to the next Far North West Joint Organisation meeting in March.

### General Activities

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>Jan</b>		448	560	325	326	302	348	386	782	1109	816
<b>Feb</b>		157	397	271	373	391	220	282	1043	386	648
<b>Mar</b>	810	570	1500	1051	1342	1612	1245	1274	1021	412	
<b>April</b>	2507	2144	3103	3146	3849	3118	3114	4024	3166	0	
<b>May</b>	2656	2891	3758	3988	4602	4073	3983	4770	3693	0	
<b>June</b>	2952	3216	4492	4275	5437	5199	4754	5634	4490	993	
<b>July</b>	4362	4643	5173	6241	6002	5941	5982	7614	6834	2570	
<b>Aug</b>	4187	4162	4410	4793	5078	4951	5051	5548	4052	1898	
<b>Sept</b>	4295	5074	4275	4764	4489	4532	4246	4676	3601	3325	
<b>Oct</b>	2674	3067	2383	2486	2370	2475	2463	3574	2222	5246	
<b>Nov</b>	1012	930	789	671	610	1031	876	1014	1220	1989	
<b>Dec</b>	386	347	207	242	272	281	255	630	860	1194	
<b>Total</b>	<b>25841</b>	<b>27649</b>	<b>31044</b>	<b>32253</b>	<b>34750</b>	<b>33906</b>	<b>32537</b>	<b>39454</b>	<b>32984</b>	<b>19122</b>	

- Visitor numbers for February were 648 compared to 816 in January.
- Email enquiries for February were 387 compared to 238 in January.
- PV Jandra has not run this year, with maintenance continuing in preparation for cruises next month to start on the 22<sup>nd</sup> March.
- Exhibition Centre tickets sold in February were up 121% on 2020.
- Cultural walk will recommence on the 15 March 2021.
- Mt Oxley tickets sold were up 278% on 2020.
- Café was closed for the month of February and re-opened 10 March 2021.

### Recommendation

**That the information in the Tourism and Events Manager's Activity Report as presented to Council on Monday, 22 March 2021 be noted.**

## 22 CLOSED SESSION

### Recommendation

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

#### **22.1 \*\*\* Construction of New Charles Street Water Tower**

This matter is considered to be confidential under Section 10A(2) - (d)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

#### **22.2 \*\*\* Contract Management of the Bourke War Memorial Olympic Swimming Pool**

This matter is considered to be confidential under Section 10A(2) - (c) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.