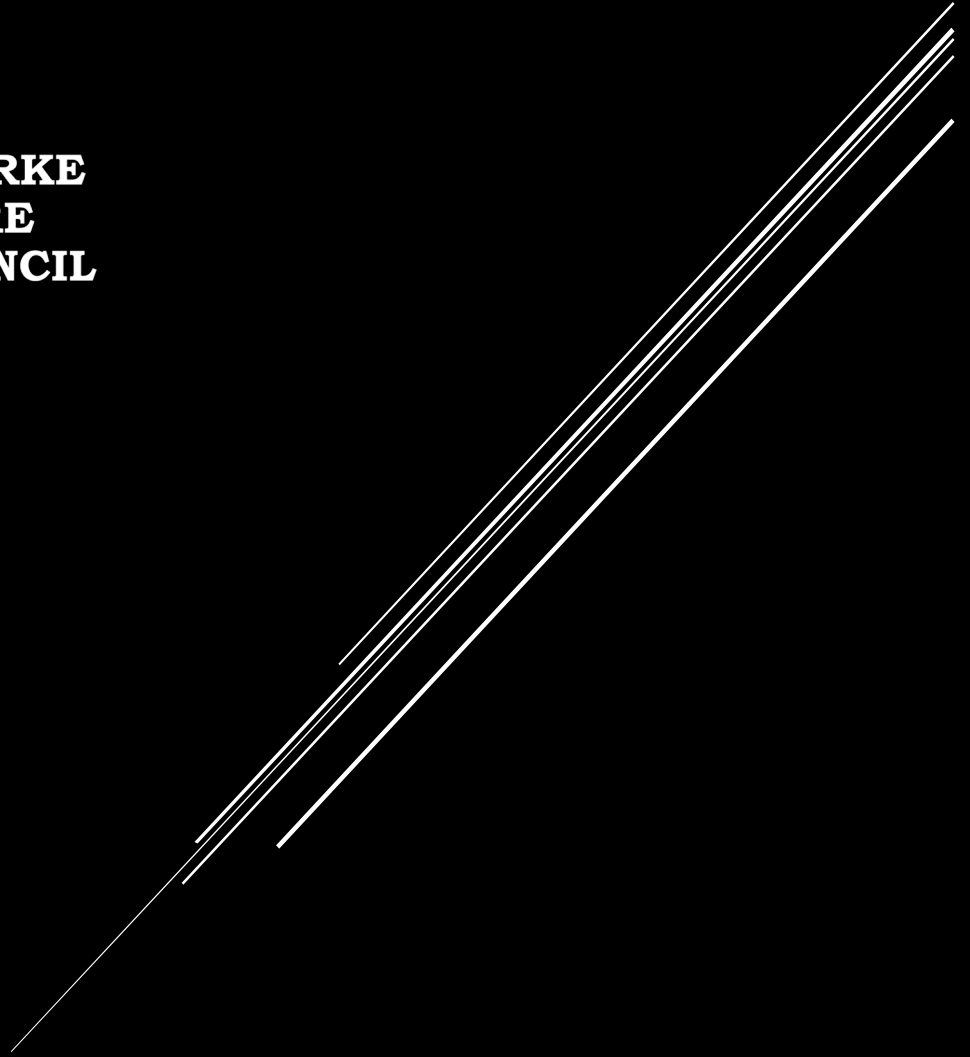




**BOURKE
SHIRE
COUNCIL**



DRAFT OPERATIONAL PLAN

1 JULY 2025 – 30 JUNE 2026

ACKNOWLEDGEMENT OF COUNTRY

In the spirit of reconciliation, Bourke Shire Council acknowledges the traditional custodians of Bourke and country throughout Australia and their connections to land, sea and community.

We pay our respect to our Elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

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FOREWORD

On behalf of Bourke Shire Council, I am pleased to introduce the 2025/2026 Operational Plan. This plan addresses Council's commitment to the goals outlined in the recently developed Bourke Community Strategic Plan 2035, detailing priorities, projects, and financial planning for the upcoming financial year.

Council's total operating expenditure in 2025/2026 is projected at \$35 million, increasing to approximately \$80 million with capital grant funding. Over the past five years, Council has successfully secured external funding, significantly enhancing service delivery for our community.

The Operational Plan presents a balanced budget and represents Council's ongoing dedication to a prosperous, sustainable, and liveable Bourke community. It reflects a collaborative effort among Council, staff, and community stakeholders, ensuring transparency and effective governance.



Cr Lachlan Ford
Mayor

INTEGRATED PLANNING AND REPORTING (IP&R)

The IP&R framework, introduced in 2009, provides a structured approach for local councils in NSW to develop, document, and report on their plans for the future. It integrates financial, asset, and workforce planning, ensuring alignment between Council's long-term vision and practical implementation. This Operational Plan sits within that framework as a one-year action plan, linked to the Delivery Program, which spans a four-year period. Together, these plans enable Council to maintain a strong connection with the community, responding to evolving needs and challenges while ensuring accountability and transparency in decision-making.

The IP&R framework ensures alignment between long-term community goals and Council's service delivery:

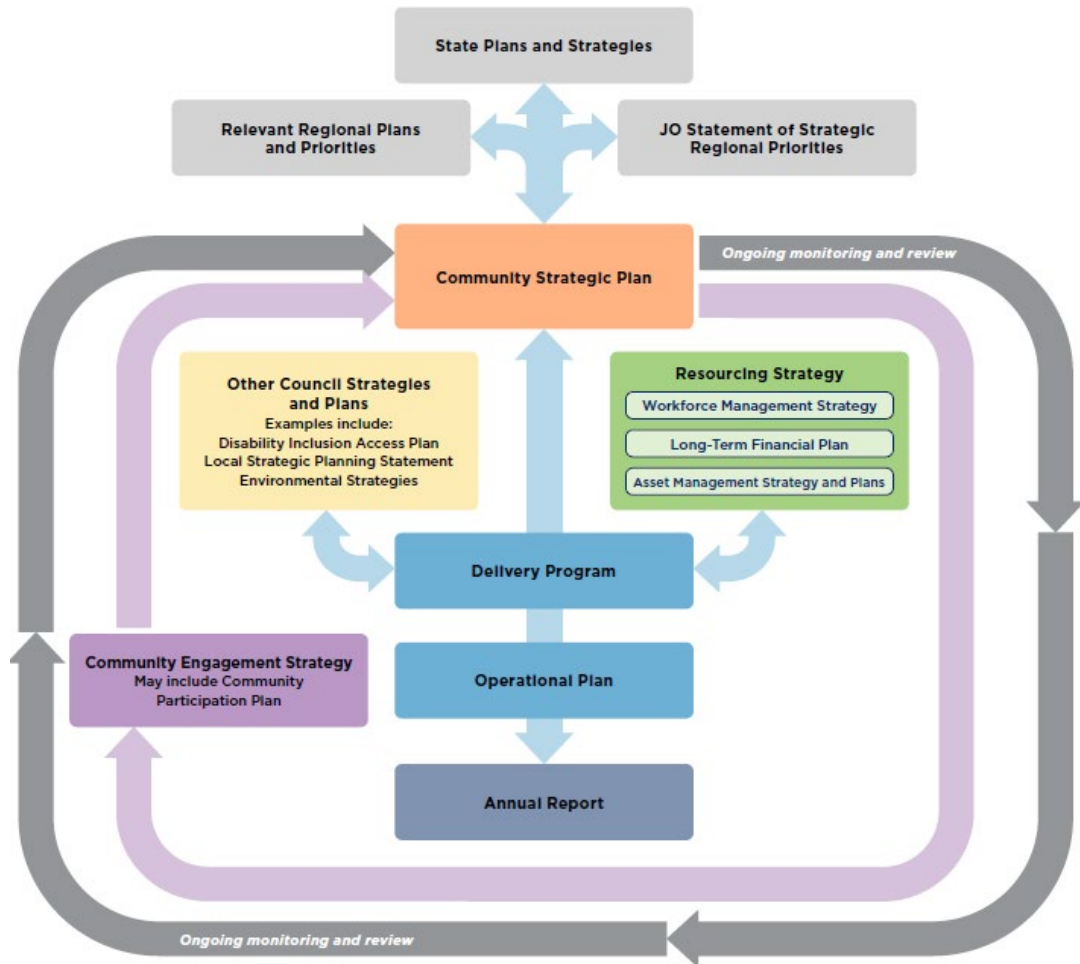


Figure: Integrated Planning & Reporting Framework (Source: The Office of Local Government)

- **Community Strategic Plan (2025/2035)** – A 10-year vision, this is the highest level of strategic planning undertaken by a council for the next 10 years and beyond, reflecting the community's long-term vision.
- **Delivery Program (2025/2029)** – A four-year plan outlining how the Council will achieve the outcomes set in the Community Strategic Plan (CSP). It reflects the Council's commitment to the community to fulfill the goals of the CSP during its term in office.
- **Operational Plan (2025/2026)** – A yearly plan that outlines the detail of individual projects and activities the council undertakes in a given year. It contains the council's budget and Statement of Revenue Policy for that particular year.
- **Resourcing Strategy** – A strategy that indicates the way in which the council will resource its strategic priorities, as determined by IP&R. It consists of three interconnected components:
 - Long-Term Financial Planning
 - Workforce Management Planning and
 - Asset Management Planning.

LINKING COMMUNITY OUTCOMES TO ACTION

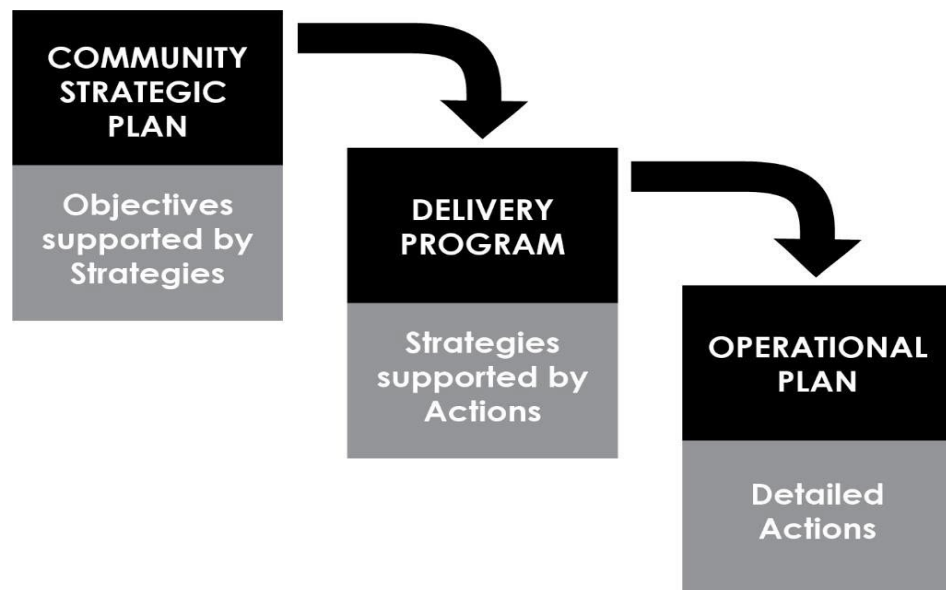
The Community Strategic Plan embodies the long-term vision for the community developed by the community. The review undertaken in 2025 has found that the five (5) key areas identified for action are as they were identified in the previous plan.

The Community Strategic Plan outlines five key focus areas:

1. **Environmental Sustainability** – Enhancing Bourke's natural environment.
2. **Vibrant & Liveable Community** – Improving social infrastructure and services.
3. **Economic Prosperity** – Supporting local business and employment.
4. **Governance & Organisational Performance** – Ensuring transparency and efficiency.
5. **Infrastructure** – Investing in roads, water, sewerage, and essential services.

The four key areas focus on the quadruple bottom line of:

- Environment
- Social
- Governance
- Economics



YOUR COUNCIL

Bourke Shire Council has a strong commitment to collaborating with local businesses, visitors, and residents to build a vibrant, sustainable community. Council seeks to provide services that improve daily living by listening to our people and understanding their requirements. Even though we might not have direct control over every problem that affects our Local Government Area (LGA), we are proud to represent the interests of our community and make sure that Bourke LGA continues to remain a vibrant and supportive place to live, work, and visit.

The Council's Vision, Mission and Motto are as below.



What we want our future community to be

(Our Vision)

Bourke Shire will continue to grow as an iconic, outback, regional community, and destination, which is united and productive, thriving on practical access to all modern services.

Our primary purpose and focus

(Our Mission)

To provide leadership and initiative in maintaining and improving services and opportunities that meet the needs of the communities in the Shire, through proactive Councillor representation, responsible asset management and efficient, effective service delivery by staff.

Our guiding operating principle

(Our Motto)

Building a strong united community, proud of our past and committed to our future.

COUNCIL ELECTED REPRESENTATIVES

Mayor: Cr. Lachlan Ford

Deputy Mayor: Cr. Sally Davis

Councillors: Cr Sarah Barton, Cr Patricia Bates-Canty, Cr Kylie Baty, Cr Frank Kerr, Cr Scott McAdam, Cr Maxime Nina, Cr Sam Rice, Cr Robert Stutsel

Term of Office

Council members are generally elected for a term of four (4) years. The next general election for Council will be held on Saturday, 9 September 2028.

Council Meetings

Council meetings are generally held on the fourth Monday of each month, commencing at 10.15am. The Council's Code of Meeting Practice deals with all matters associated with Council's meeting procedure.

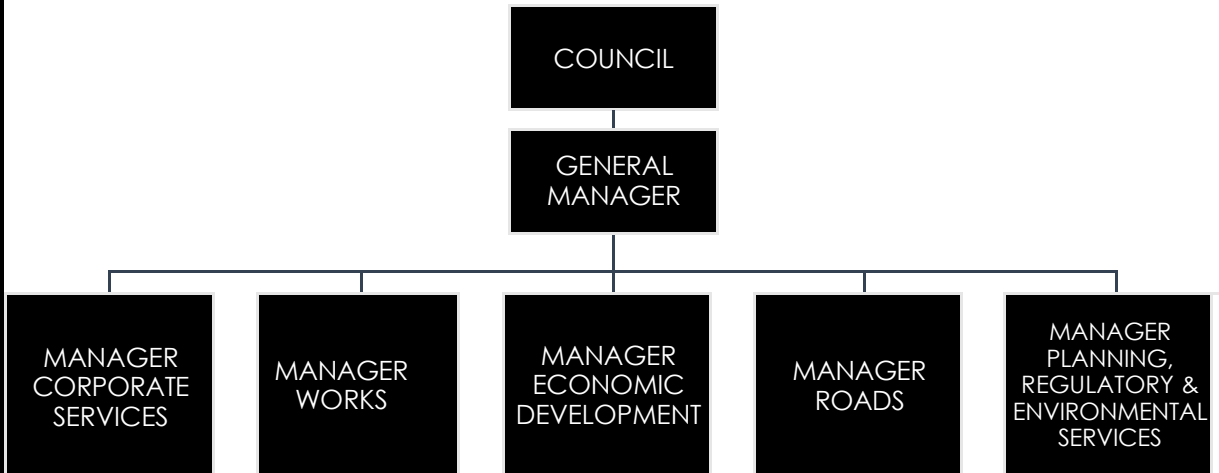
Councillors elected to serve the term September 2024 – September 2028



Left to Right Back Row: Cr. Robert Stutsel, Cr. Scott McAdam, Cr. Sam Rice, Cr. Patricia Bates-Canty, and Cr. Maxime Nina.

Left to Right Front Row: Cr. Kylie Baty, Cr. Sally Davis (Deputy Mayor), Cr Lachlan Ford (Mayor), Cr. Frank Kerr, and Cr. Sarah Barton.

ORGANISATIONAL STRUCTURE



Executive Leadership Team

Leonie Brown
Ang Pasang Rai
Dwayne Willoughby

Melanie Milgate
Paul Flanagan
Peter Brown

General Manager
Manager Corporate Services
Manager Planning, Regulatory & Environmental Services
Manager Economic Development
Manager Roads
Manager Works

Auditor

Audit Office of NSW
Level 16
1 Margaret Street
Sydney NSW 2000

Council Offices

Council Chambers:	29 Mitchell Street, Bourke NSW 2840
Office Hours:	8.00am to 4.30pm, Monday to Friday
Postal Address:	PO Box 21, Bourke NSW 2840
Telephone:	02 6830 8000
E-mail:	bourkeshire@bourke.nsw.gov.au
Web:	www.bourke.nsw.gov.au

OPERATIONAL PLAN SUMMARY

Background

Bourke Shire Council's Operational Plan 2025/2026 sets out the key projects and actions Council will undertake during the year to deliver on the goals identified in the Community Strategic Plan (CSP). Developed under the Integrated Planning and Reporting (IP&R) framework, the Operational Plan ensures that Council's activities remain aligned with the community's long-term vision, while upholding the principles of financial sustainability and responsible resource management. It acts as a practical guide for how Council will provide services, allocate funds, and support community priorities over the next 12 months.

Budget Overview

The total operating expenditure of Council in 2025/2026 is just over \$34.74m with the total budget when Capital Expenditure is included rising to \$44.99m depending on the success of grant applications and the level of incomplete capital works at 30 June 2025, as subsequently revoked by Council to the 2025/2026 financial year.

After adding back depreciation, the proposed budget achieves a balanced position for the General Fund. This result required a great deal of work and cooperation from all Managers to cut spending in their respective areas. Due to limited revenue raising capacity, the majority of capital projects rely on grant or loan funding, with very little capital spending coming from general revenue. A number of budgetary items are conditional, meaning they won't proceed until grants are approved.

DETAILS IN RELATION TO THE 2025/2026 OPERATIONAL PLAN FORMAT

Councils Annual Financial Statements are prepared on a consolidated basis, meaning they incorporate all Councils functions including water and sewer services.

Whilst the overall numbers are aggregated, the Annual Financial Statements also provide a breakdown by each fund. The Operational Plan is aligned with this and reports the financial result of each fund separately and accurately.

It is crucial to recognise that every fund functions on its own.

Financial Overview

The 2025/2026 budget is structured as follows:

Fund	(Surplus)/Deficit
General Fund	\$0
Water Fund	(\$2,000)
Sewer Fund	(\$29,500)
Total	(\$31,500) {excluding depreciation}

OPERATING EXPENDITURES

Loan Principal Repayments

- In the 2025/2026 budget the capital expenditure for General Fund relating to the repayment of loan principal is \$1,114,000 which is a reduction of \$25,500.
- Council needs to monitor its ongoing loan liability in line with the recommendations of the Office of Local Government.
- The total principal repayment for Water Fund \$56,000 and Sewer Fund is \$7,500.
- There are no new loans anticipated at this stage for the Water and Sewer funds.

Loan Interest Payment

Interest expenses on loans in the General Fund total \$274,000, Water Fund \$9,000 and Sewer Fund \$4,000, giving a combined total of \$287,000. This represents an increase of \$36,500 from last year.

Adopted workforce structure maintained

Council ensures that the adopted workforce structure remains stable and aligned with service delivery needs. This is crucial for maintaining operational efficiency, retaining institutional knowledge and supporting business continuity. The budget provides for the adopted staff structure.

Workers Compensation

The Council is required by law to uphold a workers' compensation policy in order to protect it from the financial strain of workers' compensation claims and to give employees access to compensation for illnesses or injuries sustained on the job.

Council's workers compensation premium is expected to increase in 2025/2026 due to increases in the inflation rate. The premium is dependant primarily on the level of wages and the claims history and an ongoing emphasis on safety, education and claims management will be required to minimise the effect on Council's Budget.

Superannuation

Under the *Superannuation Guarantee (Administration) Act 1992 (Cth)*, Council is required to contribute superannuation guarantee contributions (SGC) for eligible employees.

The superannuation rate will increase to 12.0% effective from 1 July 2025. It is anticipated that contributions will be \$1,026,500 for 2025/2026. Council is still required to provide a loading on contributions as paid to employees covered by Defined Benefit Superannuation Schemes.

Depreciation

Council has reviewed depreciation levels in accordance with the Asset Management Plan. As per standard practice for Bourke Shire Council, depreciation has been added back into the budget; however, it is not added back in the Annual Financial Reports.

Net Cost of Services Provided

The table below outlines the operating expenses and net costs for various Council activities. It highlights that some services are fully funded by the Council, while others operate on a full cost recovery basis.

Service	Operating Expenditure	Net Cost	Percentage Council Subsidy in 2024/2025	Percentage Council Subsidy in 2025/2026
Parks and Gardens	\$569,000	\$569,000	100%	100%
Swimming pool	\$454,000	\$454,000	100%	100%
Street cleaning	\$275,000	\$275,000	100%	100%
PCYC	\$93,500	\$93,000	100%	100%
Ovals	\$420,500	\$420,500	100%	100%
Airports	\$259,500	\$259,500	100%	100%
Animal control	\$215,000	\$215,000	100%	100%
Cemeteries	\$269,500	\$227,500	97%	84%
Library	\$419,500	\$345,000	81%	82%
Street lighting	\$101,000	\$66,000	61%	65%

Town and Village streets excluding lighting	\$742,500	\$742,500	100%	100%
Noxious Plant Control	\$124,000	\$62,000	48%	50%
Back O' Bourke Centre, Jandra and Crossley Engine. incl. economic affairs, Information Centre and tourism	\$3,341,000	\$1,495,000	51%	45%
Waste Management	\$636,000	Nil	Full cost recovery	Full cost recovery
Road Services excluding streets and airports	\$13,362,500	Nil	Full cost recovery	Full cost recovery
Water Supplies	\$3,337,000	Nil	Full cost recovery	Full cost recovery
Sewerage Services	\$1,242,500	Nil	Full cost recovery	Full cost recovery

SOURCE OF FUNDING

Bourke Shire Council relies on a mix of funding sources to deliver community services and its operations. The primary source of funding is rates and annual charges, collected from property owners under the *Local Government Act 1993*. However, being a small Council, it heavily depends on grants and subsidies from the New South Wales and Australian governments, including Financial Assistance Grants (FAGs) and specific grant funding for infrastructure, roads, bridges and community programs.

Additionally, the Council also generates revenue through user fees and charges for services such as waste management, development applications, and facility hire and interest earned by way of investment income from its available surplus funds. Effectively managing these financing sources ensures the community's long-term financial viability and service provision.

General Fund Rates and Charges

In 2025/2026, General Fund Rates and Charges overall have increased by the allowable rate peg increase of 5%. Council has been advised of an excess provision amount of \$3,682 in rates. As part of the IPART determination this amount has been added to the calculations for the 2025/2026 rating year based on the rate peg amount.

Water and Sewer Funds Charges

Water and Sewer Funds are expected to be fully self-funding and to this end all monies raised on behalf of these funds must be spent on works within each discrete fund. Due to the additional works undertaken by Council including the new bores to drought proof the town, the pipeline to the abattoir and the renewal of the Water Treatment Plant, the water fund has had a significant increase in the depreciation expense. The additional expense is not provided for in the budget, making the water fund unable to achieve full cost recovery.

For the 2025/2026 period, water supply access charges and usage charge have been increased by 5% with the filtered water price per kilolitre increasing to \$2.63.

All rates and charges in the sewer fund have been increased by 5.0%.

Grants and Subsidies

No increase in the Financial Assistance Grant over the 2025/2026 adjusted estimate has been provided for. Should an increase in the Financial Assistance Grant be forthcoming, the excess funds will be transferred to the Infrastructure Renewal Reserve.

New Loan Schedule

A new proposed borrowings totalling \$919,000 for new plant is provided for in 2025/2026.

Plant Details	Total Cost
Cemetery Rigid truck	\$110,000.00
Moore Tri-axle Tipper	\$130,000.00
2015 Moore Tandem Axle Dolly	\$30,000.00
Franna Crane	\$165,000.00
Mahindra 3525 2WD Tractor	\$21,000.00
Mahindra 3525 Tractor-Slasher	\$21,000.00
Mahindra 4025 Tractor + Canopy	\$21,000.00
Mahindra Tractor + Front End Loader	\$21,000.00
Isuzu Bitumen Truck	\$120,000.00
Kenworth Prime Mover	\$280,000.00
Total	\$919,000.00

Apportionment of Costs and Income

As in the previous years' contributions by the Domestic Waste Fund, Water Fund and Sewer Fund to the General Fund were reviewed and reflect an apportionment of administration and governance costs based on expenditure.

As a result, a contribution of \$627,500 in total will be received in General Fund from the Water, Sewer and Domestic Waste Funds.

Source of Fund	Amount
Domestic Waste	\$30,000.00
Sewer	\$387,000.00
Water	\$210,500.00
Total	\$627,500.00

Ongoing Budgetary Control

Recognising the importance of prudent financial management, every Manager and Team Leader is fully aware of the constraints within the adopted budget and remains committed to:

- Identifying and implementing efficiency improvements to optimise resource allocation while maintaining service quality.
- Aligning financial management practices with Council's Resourcing Strategy, ensuring compliance with legislative requirements and best-practice financial governance.

PROPOSED CAPITAL WORKS

CAPITAL WORKS PROJECTS IDENTIFIED BY COUNCIL

Council has a limited ability to generate its own revenue independently, which directly impacts its capacity to fund capital projects. As a result, the Capital Works Program relies heavily on external funding sources, including government grants, loans, and transfers from both internal and external reserves. Due to these financial limitations, only a small number of capital projects can be funded directly from the Council's general revenue each year. This dependence on external funding presents an ongoing challenge in maintaining and upgrading infrastructure, as securing sufficient financial resources is often uncertain and competitive.

Plant Replacement Schedule

Plant No.	Plant to Sell /Trade/Purchase	Year	Replacement Value	Trade/Sell	Budget Required
32	Cemetery Rigid Truck	2011	\$130,000.00	\$20,000.00	\$110,000.00
76	Moore Tri-axle Tipper	2004	\$180,000.00	\$50,000.00	\$130,000.00
111	Moore Tandem Axle Dolly	2016	\$45,000.00	\$15,000.00	\$30,000.00
144	Franna Crane	2005	\$220,000.00	\$55,000.00	\$165,000.00
292	Mahindra 3525 2WD Tractor	2012	\$25,000.00	\$4,000.00	\$21,000.00
293	Mahindra 3525 Tractor-Slasher	2012	\$25,000.00	\$4,000.00	\$21,000.00
294	Mahindra 4025 Tractor + Canopy	2013	\$25,000.00	\$4,000.00	\$21,000.00
295	Mahindra Tractor + Front End Loader	2015	\$25,000.00	\$4,000.00	\$21,000.00
172	Isuzu Bitumen Truck	2017	\$250,000.00	\$130,000.00	\$120,000.00
505	Kenworth Prime Mover	2018	\$390,000.00	\$110,000.00	\$280,000.00
Total			\$1,315,000.00	\$396,000.00	\$919,000.00

Major projects to be undertaken in 2025/2026 are as follows:

General Fund Projects 2025/2026	Expenditure Amount	Source of Fund
IT Equipment	\$45,000	General Revenue
Office Equipment	\$15,000	General Revenue
Heavy Plant Upgrade	\$919,000	Loan
Light Plant Upgrade	\$200,000	General Revenue
Roads to Recovery	\$1,920,000	Grant
Library Books	\$25,000	General Revenue
Jandra Motor upgrade	\$150,000	Grant
Children's Playground	\$500,000	Grant
Upgrade to display Exit display	\$50,000	Grant
Pedestrian Path from Dump Point to function Centre Ramp	\$1,000,000	Grant
LED Lights under sails	\$40,000	Grant
Signage - Entrance signs at boundary and directional signage	\$500,000	Grant
Cultural Building 5	\$12,000,000	Grant
North Bourke Bridge Approaches	\$6,000,000	Grant
Tour Coach	\$150,000	Grant
Replace Decking walkway and function centre BOB	\$200,000	Grant
New Depot Building	\$9,000,000	Grant
Depot Other Assets	\$90,000	General Revenue
RERRF Project	\$500,000	Grant
Cuttaburra Bridge Construction	\$2,818,500	Grant
MR 405 - Cuttaburra Realignment	\$704,500	Grant
Wanaaring Road Sealing	\$2,617,500	Grant
Council Contribution Wanaaring Road Sealing	\$654,500	Grant
Airport cottage Kitchen Upgrade	\$35,000	General Revenue
Allied Health Centre internal Paint	\$50,000	Grant
Medical centre re-pier	\$120,000	Grant
Medical Centre Generator	\$80,000	Grant
Medical Centre internal Paint	\$30,000	Grant
CWA Hall Engonnia Guttering/Facia	\$15,000	Grant
CWA Hall Internal paint	\$15,000	Grant
Engonnia Hall windows upgrade	\$25,000	Grant
Louth Tennis Courts sand	\$20,000	Grant
Louth Park Furniture	\$24,000	Grant
Wanaaring Hall electrical upgrades	\$15,000	Grant
Wanaaring Hall internal ceiling	\$35,000	Grant
Yantabulla hall toilets and showers	\$120,000	Grant
70 Mertin Bathroom upgrade	\$50,000	General Revenue

70 Mertin internal paint living area	\$30,000	General Revenue
70 Mertin Carport	\$20,000	General Revenue
External Paint PCYC	\$50,000	Grant
Internal Paint PCYC entrance	\$10,000	Grant
PCYC Nets	\$80,000	Grant
Town Drainage	\$400,000	Grant
Main Street Program	\$100,000	Grant
Levee Pump Replacement	\$10,000	General Revenue
Curb And Gutter Replacement	\$100,000	Grant
Fig Tree Removal	\$60,000	General Revenue
Storm Water Improvement	\$1,000,000	Grant
Footpath Replacements	\$200,000	Grant
Total – General Fund	\$42,793,000.00	

Loan Repayment	Expenditure Amount	Source of Fund
Loan No. 226	45,500	General Revenue
Loan No. 227	29,500	General Revenue
Loan No. 237	6,500	General Revenue
Loan No. 250	12,000	General Revenue
Loan No. 254	13,000	General Revenue
Loan No. 255	45,000	General Revenue
Loan No. 256	120,500	General Revenue
Loan No. 257	341,000	General Revenue
Loan No. 258	147,500	General Revenue
Loan No. 259	188,500	General Revenue
Loan No. 260	165,000	General Revenue
Total – Loan Repayment	\$1,114,000	

Transferred to Restricted Asset	
North Bourke Bridge Reserve	50,000
Airport Reseal - Capital Expenditure	20,000
Jandra Slipping Costs	21,000
Rehabilitation of Gravel Pits	30,000
New Tip Construction	50,000
PCYC Sinking Fund	10,000
Sub-Total - Transferred to Restricted Asset	181,000

Water Fund Projects 2025/2026	Expenditure Amount	Source of Fund
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Loan Repayment - Loan 229	\$56,000	Water Revenue
Telemetry	\$50,000	Water Revenue
Hydraulic Study Bourke and North Bourke	\$150,000	Water Revenue
Raw Water Pump Shed	\$120,000	Water Revenue
Total – Water Fund	\$376,000.00	

Sewer Fund Projects 2025/2026	Expenditure Amount	Source of Fund
Loan Repayment - Loan 233	\$7,500	Sewer Revenue
Boundary Trap Replacement	\$20,000	Sewer Revenue
Manhole Replacement	\$50,000	Sewer Revenue
Sewer Relining	\$400,000	\$200K Grant and \$200K Sewer Reserve
Telemetry	\$50,000	Sewer Revenue
Total – Sewer Fund	\$527,500.00	

All Funds Grand Total	44,991,500
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Major projects to be undertaken in 2026/2027 are as follows:

General Fund Projects 2026/2027	Expenditure Amount	Source of Fund
IT Equipment	22,500	General Revenue
Office Equipment	10,000	General Revenue
Library Books	20,000	General Revenue
Cemetery Upgrade	70,000	Grant
Bourke Waste Depot - Road Reseal	24,000	General Revenue
Bourke Waste Depot - Water Storage Tank	3,000	General Revenue
Bourke Waste Depot - Fence	120,000	Grant
Swimming Pool - Equip Chlorinator	3,000	General Revenue
Swimming Pool - Drink Station	5,000	Grant
Pool Furniture	5,000	General Revenue
Waterslide & Runout Pool	450,000	Grant
Bourke Waste Depot - New Cell	170,000	Reserve
Waste Depot New Cell - Enngonia	10,000	Reserve
New Tip Construction	30,000	Reserve Buildup -
PCYC Sinking Fund	10,000	Not Asset
Council Depot Buildings Upgrade	50,000	General Revenue
Town Street Reseal (inc. Shoulders)	240,000	Grant
Roads 2026 plus 3%	948,000	Grant
Heavy Plant Upgrade	460,000	New Loan
Light Plant Upgrade	180,000	General Revenue
Kerb & Guttering	50,000	General Revenue
Nth Bourke Bridge Reserve	50,000	General Revenue
Airport Reseal - Capital Expenditure	20,000	General Revenue
Rehabilitation of Gravel Pits	30,000	General Revenue
Levee Pump	10,000	General Revenue
Enngonia Sports Complex - Irrigation System - Pump	5,000	Grant
Enngonia Playground - Fencing Front of Hall	3,500	Grant
Percy Hobson Park - Signage "Gateway to real Outback	10,000	Grant
Louth Sports Area - Fencing	8,000	Grant
Renshaw Complex - Road Resheeting	100,000	General Revenue
Renshaw Complex - Race Track Fence	10,000	General Revenue
Nth Bourke Playground - Softfall	10,000	Grant
Central Park Playground - Softfall	12,000	Grant
Waters Park - Fencing	65,000	Grant
Bourke Parks/Recreation	50,000	Grant
Villages Parks/Recreation	50,000	Grant
Dry Lake Oval Shed	6,000	Grant

Staff Housing - Upgrade	44,700	General Revenue
Levee Pump	10,000	General Revenue
Town - Security System	430,000	Grant
Crossley Engine - Upgrade	70,000	Grant
Boat Ramp - Road	70,000	General Revenue
Boat Ramp - BBQ	15,000	Grant
Percy Hobson - Furniture	3,600	Grant
Railway Station Grounds - Furniture	5,400	Grant
Railway Station Play Equip & Sofffall	20,000	General Revenue
Community Halls	10,000	Grant
Louth Spots Area - Furniture	3,600	General Revenue
Reserves - Signage	10,000	General Revenue
Coolican Oval - Fencing 1.8m Chainwire	48,000	General Revenue
Davidson Oval Lights - Upgrade	90,000	Grant
Sports Ovals & Parks	50,000	General Revenue
Community Halls	50,000	General Revenue
Community Halls	6,000	Grant
Byrock Community Hall	6,000	Grant
New Staff House	400,000	New Loan
Total – General Fund	4,662,300	

Water Fund Projects 2026/2027	Expenditure Amount	Source of Fund
Raw Water - Enngonia Bore 1 4.5kW	14,000	Water Reserve
Raw Water - Louth Pumping Station 7.5kW	30,900	Water Reserve
Raw Water - Louth WPS Secondary Bore 2.2kW	50,000	Water Reserve
WTP Security System	28,000	Water Reserve
Mains Replacement Program - Filtered - 50mm PVC	200,000	Water Reserve
Raw Water - Enngonia Mains	70,000	Water Reserve
Raw Water - Enngonia WPS Shed	7,500	Water Reserve
Total – Water Fund	400,400	

Sewer Fund Projects 2026/2027	Expenditure Amount	Source of Fund
Boundary Trap Replacement	20,000	Sewer Reserve
Manhole Replacement	50,000	Sewer Reserve
Sewer Relining	400,000	Sewer Reserve
Telemetry	50,000	Sewer Reserve
Pumping Station SPS 5 Adams St Submersible 25 Head	140,000	Sewer Reserve
Ancillary SPS 1 - Warraweena St	8,000	Sewer Reserve
Ancillary SPS 2 - Becker St	8,000	Sewer Reserve
Ancillary SPS 4 - Anson St	8,000	Sewer Reserve
Gorrell Ave Switchboard	25,000	Sewer Reserve
Total – Sewer Fund	709,000	

All Funds Grand Total	5,771,700
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Major projects to be undertaken in 2027/2028 are as follows:

General Fund Projects 2027/2028	Expenditure Amount	Source of Fund
IT Equipment	22,500	General Revenue
Office Equipment	10,000	General Revenue
Library Books	20,000	General Revenue
Pool Furniture	5,000	General Revenue
Swimming Pool Shade Structure Blue frame and roof	30,000	General Revenue
Swimming Pool Shade Structure 3 around pool - roofs	100,000	General Revenue
Fords Bridge Cemetery Fencing	3,000	Grant
New Tip Construction	30,000	Reserve Buildup -
PCYC Sinking Fund	10,000	Not Asset
Council Depot Fence	100,000	General Revenue
Depot Buildings Upgrade	11,000	General Revenue
Town Street Reseal (inc Shoulders)	240,000	Grant
Roads 2027 plus 3%	976,000	Grant
Heavy Plant Upgrade	860,000	New Loan
Light Plant Upgrade	180,000	General Revenue
Kerb & Guttering	50,000	General Revenue
Nth Bourke Bridge Reserve	50,000	Grant
Airport Reseal - Capital Expenditure	20,000	Grant
Rehabilitation of Gravel Pits	30,000	New Loan
Bourke Airport Fencing - Airside 1.8m Chainwire	250,000	Grant
Bourke Airport - Reseal	350,000	Grant
Bourke Aerodrome - Linemarking	40,000	Grant
Wanaaring Aerodrome - Lighting	55,000	General Revenue
BOB - Display Upgrade	230,000	Grant
BOB - Shade Sails Upgrade	1,224,000	Grant
BOB Upgrade	455,000	Grant
Parks & Ovals Furniture	12,000	Grant
Levee Pump	10,000	General Revenue
RFS HQ Upgrade	20,000	Grant
Central Park Tennis Clubhouse Upgrade	17,000	Grant
Swimming Pool Kiosk Upgrade	25,000	Grant
Council Houses Upgrade	24,000	General Revenue
Medical/Dental Upgrade	74,000	General Revenue
Squash Courts Upgrade	60,000	Grant
Recreation/Parks	10,000	General Revenue
Total – General Fund	5,603,500	

Water Fund Projects 2027/2028	Expenditure Amount	Source of Fund
Mains Replacement Program - Filtered - 50mm PVC	200,000	Water Reserve
Total – Water Fund	200,000	

Sewer Fund Projects 2027/2028	Expenditure Amount	Source of Fund
Boundary Trap Replacement	20,000	Sewer Reserve
Manhole Replacement	50,000	Sewer Reserve
Sewer Pump Station Upgrade - Anson SPS	6,000	Sewer Reserve
Sewer Pumping Stations	82,000	Sewer Reserve
Total – Sewer Fund	158,000	

All Funds Grand Total	5,961,500
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Major projects to be undertaken in 2028/2029 are as follows:

General Fund Projects 2028/2029	Expenditure Amount	Source of Fund
IT Equipment	22,500	General Revenue
Office Equipment	10,000	General Revenue
Library Books	20,000	General Revenue
Pool Furniture	5,000	General Revenue
Bourke Waste Depot - Gatehouse & Awning & Signage	10,000	General Revenue
Village Cemeteries	10,000	General Revenue
New Tip Construction	30,000	Reserve Buildup -
PCYC Sinking Fund	10,000	Not Asset
Town Street Reseal (inc Shoulders)	240,000	Grant
Roads 2028 plus 3%	1,005,000	Grant
Heavy Plant Upgrade	650,000	New Loan
Light Plant Upgrade	180,000	General Revenue
Kerb & Guttering	50,000	General Revenue
Nth Bourke Bridge Reserve	50,000	General Revenue
Airport Reseal - Capital Expenditure	20,000	General Revenue
Rehabilitation of Gravel Pits	30,000	General Revenue
Alice Edwards Village Shared Path - Reseal	20,000	General Revenue
Truck Stop - Reseal	30,000	General Revenue
RFS Buildings – Air conditioners	20,000	General Revenue
Recreation Villages	50,000	General Revenue
Percy Hobson Signage - "Real Gateway."	10,000	General Revenue
PCYC Toilet Upgrade	35,000	General Reserve
Enngonia Community Hall	10,000	Grant
Parks/Sport - Buildings	10,000	Grant
Parks/Sport - Other Structures	25,000	Grant
Total – General Fund	2,552,500	

Water Fund Projects 2028/2029	Expenditure Amount	Source of Fund
Mains Replacement Program - Filtered - 50mm PVC	200,000	Water Reserve
Enngonia Pump	20,000	Water Reserve
Fords Bridge Pump	15,000	Water Reserve
North Bourke Pump	30,000	Water Reserve
Total – Water Fund	265,000	

Sewer Fund Projects 2028/2029	Expenditure Amount	Source of Fund
Boundary Trap Replacement	20,000	Sewer Reserve
Manhole Replacement	50,000	Sewer Reserve
6 Pump Stations - (Adams, Anson, Ren Beck, Gorrell)	175,000	Sewer Reserve
Lagoon Mechanical	40,000	Sewer Reserve
Total – Sewer Fund	285,000	

All Funds Grand Total 3,102,500

SALE OF ASSETS TO BE CONDUCTED BY COUNCIL

Section 403, Local Government Act 1993.

PLANT SALE

Bourke shire Council proposes the following sales of assets in 2025/2026.

Trade ins for plant and vehicles including net cost for replacement.

Plant No.	Plant to Sell /Trade/Purchase	Year	Replacement Value	Trade/Sell
32	Cemetery Rigid truck	2011	\$130,000.00	\$20,000.00
76	Moore Tri-axle Tipper	2004	\$180,000.00	\$50,000.00
111	Moore Tandem Axle Dolly	2016	\$45,000.00	\$15,000.00
144	Franna Crane	2005	\$220,000.00	\$55,000.00
292	Mahindra 3525 2WD Tractor	2012	\$25,000.00	\$4,000.00
293	Mahindra 3525 Tractor-Slasher	2012	\$25,000.00	\$4,000.00
294	Mahindra 4025 Tractor + Canopy	2013	\$25,000.00	\$4,000.00
295	Mahindra Tractor + Front End Loader	2015	\$25,000.00	\$4,000.00
172	Isuzu Bitumen Truck	2017	\$250,000.00	\$130,000.00
505	Kenworth Prime Mover	2018	\$390,000.00	\$110,000.00
Total			\$1,315,000.00	\$396,000.00

PROPOSED LAND SALE

Detailed below are a number of properties, including vacant land and developed land owned by Council. Staff have identified these properties as no longer being required by Council. A strategy is proposed to be developed to allow the progressive disposal of these properties, some of which may have special conditions attached.

Reg No	Property	Address	Land Type	Zoning	Title	Leased
7	Vacant	19 Adelaide St, Bourke	Operational	R 1 General Residential	Lot 1DP 562523	No
8	Vacant	13 Adelaide St, Bourke	Operational	R 1 General Residential	Lot 2, Sec 95 DP 758144	No
9	Vacant	20 Adelaide St, Bourke	Operational	R 1 General Residential	Lot 1, DP 392429	No
17	VRA Shed	69 Darling St, Bourke	Operational	R 1 General Residential	Lot 2 DP 510411	Yes
24	Vacant	6 Yanda St. Bourke	Operational	R 1 General Residential	Lot 2, DP 508326	No
27	Vacant	10 Meek St, Bourke	Operational	R 1 General Residential	Lot 1, DP 506438	No
32	Vacant	5 Mertin St, Bourke	Operational	R 1 General Residential	Lot 1, DP 387739	No
36	Vacant	105 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 14, DP 36335	No
37	Vacant	103 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 13 DP 36335	No
38	Vacant	101 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 12 DP 36335	No
39	Vacant	99 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 11, DP 36335	No
40	Vacant	97 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 10, DP 36335	No
41	Vacant	95 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 9, DP 36335	No
42	Vacant	93 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 8, DP 35739	No
43	Vacant	91 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 7, DP 35739	No
47	Vacant	78 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 1, DP 35797	No
48	Vacant	80 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 2, 35797	No
49	Vacant	82 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 3, DP 35797	No
50	Vacant	84 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 4, DP 35797	No
51	Vacant	88 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 6, DP 35797	No
52	Vacant	90 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 7, DP 35797	No
53	Vacant	92 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 8, DP 35797	No

Reg No	Property	Address	Land Type	Zoning	Title	Leased
54	Vacant	94 Mitchell St, Bourke	Operational	R 1 General Residential	Lot 9, DP 35797	No
55	Vacant	96 Mitchell St, Bourke	Operational	R1 General Residential	Lot 10, DP 35797	No
70	Vacant	Bourke St, Byrock	Operational	RU 5 Village	Lot 1, DP 183201	No
74	Vacant	Aubrey Street, Fords Bridge	Operational	RU1 Primary Production	Lot 7, Sec 30 DP 758419	No
76	Vacant	Howard St Fords Bridge	Operational	RU1 Primary Production	Lot 7&8, Sec 29 DP 758419	No
77	Vacant	Howard St Fords Bridge	Operational	RU1 Primary Production	Lot 9&10 Sec 44 DP 758419	No
78	Vacant	Ross St Fords Bridge	Operational	RU1 Primary Production	Lot 18, 19 & 20, Section 43 DP 758419	No
97	Vacant	2 Tudor St, Bourke	Operational	R 1 General Residential	Lot 1&2, DP 390952	No
112	Vacant	49 Mooculta St., Bourke	Operational	SP 3 Tourism	Lot 152 DP 1068536	No
113	Vacant	4 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 11, DP 1041841.	No
114	Vacant	6 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 100, DP 1049207	No
115	Vacant	8 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 8, DP 1181421	No
116	Vacant	10 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 7, DP 1181421	No
117	Vacant	12 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 6, DP 1181421	No
118	Vacant	14 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 5, DP 1181421	No
119	Vacant	16 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 4, DP 1181421	No
120	Vacant	18 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 3, DP 1181421	No
121	Vacant	20 Peter Bryant Way, North Bourke	Operational	IN 1 Industrial	Lot 2, DP 1181421	No



Draft Budget 2025-2026

Bourke Shire Council

Draft Estimate 2025/2026 - Combined Funds Summary

	Income					Expenditures				
	December Review	Estimates	Estimate	Estimate	Estimate	December Review	Estimates	Estimate	Estimate	Estimate
	Estimates	Estimates	Estimate	Estimate	Estimate	Estimates	Estimates	Estimate	Estimate	Estimate
	2024/25	2025/26	2026/27	2027/28	2028/29	2024/25	2025/26	2026/27	2027/28	2028/29
Governance	0	0	0	0	0	392,000	384,000	404,000	424,500	446,000
Administration	(685,500)	(497,500)	(522,500)	(548,000)	(574,500)	3,474,000	3,716,500	3,904,500	4,099,500	4,304,500
Public Order & Safety	(278,000)	(285,000)	(299,000)	(313,500)	(329,000)	1,024,000	1,061,000	1,114,000	1,169,500	1,227,500
Health	(147,000)	(154,500)	(162,500)	(170,500)	(179,000)	815,000	835,000	877,000	920,000	966,000
Environment	(1,565,000)	(981,000)	(1,029,000)	(1,079,000)	(1,132,000)	2,322,500	1,707,500	1,750,500	1,837,500	1,928,000
Community Services & Education	(65,000)	(65,000)	(68,500)	(72,000)	(75,500)	357,500	369,500	387,500	406,500	426,500
Housing & Community Amenities	(249,500)	(252,500)	(265,500)	(278,500)	(292,000)	1,038,500	968,000	1,016,500	1,067,500	1,121,000
Water	(2,849,500)	(2,624,000)	(2,755,500)	(2,893,500)	(3,038,000)	3,513,000	3,337,000	3,504,000	3,680,000	3,865,000
Sewer	(1,250,500)	(1,306,500)	(1,273,500)	(1,337,000)	(1,404,000)	1,262,500	1,242,500	1,304,000	1,369,000	1,437,000
Recreation & Culture	(96,500)	(97,500)	(102,000)	(106,500)	(111,500)	3,467,500	3,382,500	3,553,000	3,731,500	3,917,500
Mining, Manufacturing & Construction	(11,500)	(11,500)	(12,000)	(12,500)	(13,000)	33,000	34,500	36,000	38,000	40,000
Transport & Communication	(14,021,500)	(10,613,500)	(11,145,000)	(11,702,500)	(12,288,000)	17,307,500	14,364,500	14,961,000	15,707,000	16,490,000
Economic Affairs	(1,094,000)	(1,495,000)	(1,570,000)	(1,648,500)	(1,730,500)	2,928,500	3,341,000	3,511,000	3,689,000	3,876,000
General Purpose Revenues	(9,621,500)	(9,554,500)	(10,032,000)	(10,533,000)	(11,060,500)					
Sub-Total	(31,935,000)	(27,938,000)	(29,237,000)	(30,695,000)	(32,227,500)	37,935,500	34,743,500	36,323,000	38,139,500	40,045,000
Capital Grant - General	(18,633,000)	(42,213,000)	0	0	0	21,339,500	44,088,000	0	0	0
Capital Grant - Water	(200,000)	0	0	0	0	522,500	376,000	0	0	0
Capital Grant - Sewer	(70,000)	(200,000)	0	0	0	301,500	527,500	0	0	0
Sub-Total	(18,903,000)	(42,413,000)	0	0	0	22,163,500	44,991,500	0	0	0
TOTAL	(50,838,000)	(70,351,000)	(29,237,000)	(30,695,000)	(32,227,500)	60,099,000	79,735,000	36,323,000	38,139,500	40,045,000
Combined Funds										
Operating Result	6,000,500	6,805,500	7,086,000	7,086,000	7,086,000	Dec Quarter	Original			
Depreciation Add Back	9,415,500	9,415,500				Review	Estimate			
Sub-Total	(3,415,000)	(2,610,000)	7,086,000	7,086,000	7,086,000	0	0			
Capital Result	3,260,500	2,578,500	0	0	0	(105,000)	(2,000)			
						(49,500)	(29,500)			
Result for Year Excluding Depreciation	(154,500)	(31,500)	7,086,000	7,086,000	7,086,000	(154,500)	(31,500)			

Bourke Shire Council

Draft Estimate 2025/2026 - General Fund Summary

	Income					Expenditure				
	December Review					December Review				
	Estimates	Estimates	Estimate	Estimate	Estimate	Estimates	Estimates	Estimate	Estimate	Estimate
	2024/25	2025/26	2026/27	2027/28	2028/29	2024/25	2025/26	2026/27	2027/28	2028/29
Governance	0	0	0	0	0	392,000	384,000	404,000	424,500	446,000
Administration	(685,500)	(497,500)	(522,500)	(548,000)	(574,500)	3,474,000	3,716,500	3,904,500	4,099,500	4,304,500
Public Order & Safety	(278,000)	(285,000)	(299,000)	(313,500)	(329,000)	1,024,000	1,061,000	1,114,000	1,169,500	1,227,500
Health	(147,000)	(154,500)	(162,500)	(170,500)	(179,000)	815,000	835,000	877,000	920,000	966,000
Environment	(1,565,000)	(981,000)	(1,029,000)	(1,079,000)	(1,132,000)	2,322,500	1,707,500	1,750,500	1,837,500	1,928,000
Community Services & Education	(65,000)	(65,000)	(68,500)	(72,000)	(75,500)	357,500	369,500	387,500	406,500	426,500
Housing & Community Amenities	(249,500)	(252,500)	(265,500)	(278,500)	(292,000)	1,038,500	968,000	1,016,500	1,067,500	1,121,000
Recreation & Culture	(96,500)	(97,500)	(102,000)	(106,500)	(111,500)	3,467,500	3,382,500	3,553,000	3,731,500	3,917,500
Mining, Manufacturing & Construction	(11,500)	(11,500)	(12,000)	(12,500)	(13,000)	33,000	34,500	36,000	38,000	40,000
Transport & Communication	(14,021,500)	(10,613,500)	(11,145,000)	(11,702,500)	(12,288,000)	17,307,500	14,364,500	14,961,000	15,707,000	16,490,000
Economic Affairs	(1,094,000)	(1,495,000)	(1,570,000)	(1,648,500)	(1,730,500)	2,928,500	3,341,000	3,511,000	3,689,000	3,876,000
General Purpose Revenues	(9,621,500)	(9,554,500)	(10,032,000)	(10,533,000)	(11,060,500)					
Sub-Total	(27,835,000)	(24,007,500)	(25,208,000)	(26,464,500)	(27,785,500)	33,160,000	30,164,000	31,515,000	33,090,500	34,743,000
Capital	(18,633,000)	(42,213,000)				21,339,500	44,088,000			
TOTAL	(46,468,000)	(66,220,500)				54,499,500	74,252,000	31,515,000	33,090,500	34,743,000
General Fund										
Operating Result	5,325,000	6,156,500	6,307,000	6,626,000	6,957,500					
Depreciation Add Back	8,031,500	8,031,500								
Sub-Total	(2,706,500)	(1,875,000)	6,307,000	6,626,000	6,957,500					
Capital Result	2,706,500	1,875,000								
Result for Year Excluding Depreciation	0	0	6,307,000	6,626,000	6,957,500					

December Review Estimates 2024/25	GOVERNANCE	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
	CIVIC ACTIVITIES				
	Operating Expenditure				
9,000	Election Expenses	9,500	10,000	10,500	11,000
30,500	Mayoral Fees	32,000	33,500	35,000	37,000
55,000	Mayoral Travel & Subsistence Expenses	40,000	42,000	44,000	46,000
138,500	Councillors Fees	145,500	153,000	160,500	168,500
5,500	Councillors Travel & Subsistence Exp	6,000	6,500	7,000	7,500
44,000	Delegates Expenses	46,000	48,500	51,000	53,500
8,500	Councillors Meeting Expenses	6,000	6,500	7,000	7,500
41,000	Councillors and Officer Insurance	43,000	45,000	47,500	50,000
20,000	Contributions to FNWJO	21,000	22,000	23,000	24,000
40,000	Subscription Local Government NSW	35,000	37,000	39,000	41,000
392,000	Total Expenditure	384,000	404,000	424,500	446,000
0	Governance Total Income	0	0	0	0
392,000	Governance Total Expenditure	384,000	404,000	424,500	446,000
392,000	(Net Surplus)/Deficit	384,000	404,000	424,500	446,000

December
Review
Estimates
2024/25

ADMINISTRATION

Estimates
2025/26

Estimates
2026/27

Estimates
2027/28

Estimates
2028/29

ADMINISTRATION & CORPORATE SUPPORT

Income

(119,000)	Service NSW Agency Fees	(127,500)	(134,000)	(140,500)	(147,500)
(6,500)	Certificates - Sec 603	(7,000)	(7,500)	(8,000)	(8,500)
(12,500)	Legal Costs Recovered	(13,000)	(13,500)	(14,000)	(14,500)
(37,500)	Insurance Claim Recoveries	(39,500)	(41,500)	(43,500)	(45,500)
(2,000)	Sundry Sales & Services	(2,000)	(2,000)	(2,000)	(2,000)
(16,000)	Administration Sundry Income	(17,000)	(18,000)	(19,000)	(20,000)
(500)	GIPA Application Fees	(500)	(500)	(500)	(500)
(1,500)	Energy Saving Certificates	(1,500)	(1,500)	(1,500)	(1,500)
(500)	Regional Procurement Bonus	(1,000)	(1,000)	(1,000)	(1,000)
(21,500)	Grant - Emergency Service Fund	0	0	0	0
(10,000)	Employment Scheme Subsidy	(10,500)	(11,000)	(11,500)	(12,000)
(12,000)	Grant - National Aust Day Council	(12,000)	(12,500)	(13,000)	(13,500)
(2,500)	Subsidy - LIRS	(2,500)	(2,500)	(2,500)	(2,500)
(114,000)	Grant - IPCIC 10 & 11	0			
(356,000)	Total Income	(234,000)	(245,500)	(257,000)	(269,000)

Operating Expenditure

27,000	Bank Fees & Charges	26,500	28,000	29,500	31,000
304,500	Interest on Loans	274,000	287,500	302,000	317,000
36,000	Administration Legal Expenses	38,000	40,000	42,000	44,000
247,000	Administration Insurance Premiums	267,000	280,500	294,500	309,000
10,000	Insurance Claims Expenses	10,000	10,500	11,000	11,500
26,500	Council Admin Electricity Charges	18,000	19,000	20,000	21,000
44,500	Admin Telephone & Comms Charges	40,000	42,000	44,000	46,000

December Review Estimates 2024/25	ADMINISTRATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
60,000	Donations to Community Organisations	60,000	63,000	66,000	69,500
8,000	Council Admin Rates & Charges	6,500	7,000	7,500	8,000
17,500	Sundry Administration Expenses	18,500	19,500	20,500	21,500
60,000	Advertising Expenses	63,000	66,000	69,500	73,000
33,500	Printing & Stationery	25,000	26,500	28,000	29,500
6,000	Postage Charges	5,000	5,500	6,000	6,500
15,000	Office Equipment Maintenance Expense	10,000	10,500	11,000	11,500
2,500	Council Office Operating Costs	2,500	2,500	2,500	2,500
134,000	Council Admin Building Maintenance	106,000	111,500	117,000	123,000
11,000	Administration Subscriptions	11,000	11,500	12,000	12,500
20,000	Valuation Fees	21,000	22,000	23,000	24,000
100,000	Audit Fees	105,000	110,500	116,000	122,000
15,000	Audit Risk Improvement Committee	16,000	17,000	18,000	19,000
10,000	Internal Audit Functions	10,500	11,000	11,500	12,000
40,000	Service Review	42,000	44,000	46,000	48,500
357,000	Other Admin Consulting Services	375,000	394,000	413,500	434,000
195,000	Software Maintenance Charges	225,000	236,500	248,500	261,000
45,000	Cyber Security	47,500	50,000	52,500	55,000
4,000	Debtors Amounts Written Off	4,000	4,000	4,000	4,000
70,000	State Award Clause 17(xviii) Additional Award Payment	82,000	86,000	90,500	95,000
12,000	National Australia Day Council Grant	12,000	12,500	13,000	13,500
(368,500)	Contributions from Water Supply	(387,000)	(406,500)	(427,000)	(448,500)
(200,500)	Contributions from Sewerage Services	(210,500)	(221,000)	(232,000)	(243,500)
(28,500)	Contributions from Domestic Waste	(30,000)	(31,500)	(33,000)	(34,500)
58,500	Admin Office Equipment Depreciation	58,500	61,500	64,500	67,500

December Review Estimates 2024/25	ADMINISTRATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
14,000	Admin Furniture & Fittings Depreciation	14,000	14,500	15,000	16,000
183,000	Council Admin Building Depreciation	183,000	192,000	201,500	211,500
1,500	Council Admin Other Depreciation	1,500	1,500	1,500	1,500
18,000	Lease Amortisation Expense	18,000	19,000	20,000	21,000
1,588,500	Total Expenditure	1,793,500	1,884,500	1,978,500	2,077,000
1,232,500	(Net Surplus)/Deficit	1,559,500	1,639,000	1,721,500	1,808,000
OTHER COUNCIL PROPERTY					
	Income				
<u>(20,000)</u>	Council Property NEI Rental	<u>(21,500)</u>	<u>(22,500)</u>	<u>(23,500)</u>	<u>(24,500)</u>
(20,000)	Total Income	(21,500)	(22,500)	(23,500)	(24,500)
	Operating Expenditure				
9,500	Council Property NEI Insurances	8,000	8,500	9,000	9,500
2,500	Property NEI Electricity	2,500	2,500	2,500	2,500
222,500	Council Property NEI Rates & Charges	170,000	178,500	187,500	197,000
12,000	Council Property NEI Operating Costs	2,000	2,000	2,000	2,000
4,500	Council Property NEI Maintenance	7,000	7,500	8,000	8,500
251,000	Total Expenditure	189,500	199,000	209,000	219,500
231,000	(Net Surplus)/Deficit	168,000	176,500	185,500	195,000
ADMIN EMPLOYMENT, TRAINING & WHS					
(16,000)	Lease Rental Council Vehicles	(17,000)	(18,000)	(19,000)	(20,000)

December Review Estimates 2024/25	ADMINISTRATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
(120,000)	Accident Pay Recouped	(35,000)	(37,000)	(39,000)	(41,000)
(28,000)	Safety and Wellbeing Incentive	(28,000)	(29,500)	(31,000)	(32,500)
(164,000)	Total Income	(80,000)	(84,500)	(89,000)	(93,500)
	Operating Expenditure				
2,289,000	Admin Staff Salaries & Allowances	2,383,500	2,502,500	2,627,500	2,759,000
34,500	Admin Staff Gratuities	20,000	21,000	22,000	23,000
13,000	Council Provided Staff Uniforms	13,500	14,000	14,500	15,000
120,500	Accident Pay	35,000	37,000	39,000	41,000
90,000	Fringe Benefits Tax	94,500	99,000	104,000	109,000
60,000	Staff Travelling Expenses	84,000	88,000	92,500	97,000
100,000	Staff Training Expenses	105,000	110,500	116,000	122,000
20,000	Staff Recruitment Expenses	21,000	22,000	23,000	24,000
44,000	Safety, Wellbeing & Protective Clothing	60,000	63,000	66,000	69,500
13,000	Sick Leave Insurance	5,000	5,500	6,000	6,500
2,784,000	Total Expenditure	2,821,500	2,962,500	3,110,500	3,266,000
2,620,000	(Net Surplus)/Deficit	2,741,500	2,878,000	3,021,500	3,172,500
ONCOSTS & OVERHEAD RECOVERIES					
(678,000)	Overhead Recovery - Administration	(645,000)	(677,500)	(711,500)	(747,000)
(640,500)	Overhead Recovery - Annual Leave	(568,500)	(597,000)	(627,000)	(658,500)
640,500	Annual Leave Expense	568,500	597,000	627,000	658,500
(408,500)	Overhead Recovery - Sick Leave	(426,500)	(448,000)	(470,500)	(494,000)
408,500	Sick Leave Expense	426,500	448,000	470,500	494,000
(265,000)	Overhead Recovery - Long Service Leave	(218,000)	(229,000)	(240,500)	(252,500)

December Review Estimates 2024/25	ADMINISTRATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
265,000	Long Service Leave Expense	218,000	229,000	240,500	252,500
(272,500)	Overhead Recovery - Public Holiday	(284,000)	(298,000)	(313,000)	(328,500)
272,500	Public Holiday Expense	284,000	298,000	313,000	328,500
(1,015,500)	Overhead Recovery - Superannuation	(1,026,500)	(1,078,000)	(1,132,000)	(1,188,500)
1,015,500	Superannuation Expense	1,026,500	1,078,000	1,132,000	1,188,500
(254,500)	Overhead Recovery - Workers Comp	(240,000)	(252,000)	(264,500)	(277,500)
224,000	Workers Comp Expense	240,000	252,000	264,500	277,500
(10,500)	Overhead Recovery - Stores	(20,000)	(21,000)	(22,000)	(23,000)
10,500	Domestic Violence Leave Expense	5,000	5,500	6,000	6,500
16,000	Special Leave Expense	10,000	10,500	11,000	11,500
0	Bereavement Leave Expense	5,000	5,500	6,000	6,500
(692,500)	Total Expenditure	(645,000)	(677,000)	(710,500)	(745,500)
ENGINEERING TECHNICAL SUPPORT					
530,000	Engineering Staff Salaries	489,000	513,500	539,000	566,000
100,000	Engineering Staff Travel Expenses	100,000	105,000	110,500	116,000
120,500	Engineering Staff Training	120,000	126,000	132,500	139,000
21,000	Engineering Telephone & Comms Expense	23,000	24,000	25,000	26,500
15,000	Engineering Office Sundry Expenses	15,000	16,000	17,000	18,000
20,000	Engineering Instruments Maintenance	10,000	10,500	11,000	11,500
50,000	Other Engineering Consulting Service	50,000	52,500	55,000	58,000
856,500	Total Expenditure	807,000	847,500	890,000	935,000
WORKS STAFF					
48,000	Duty Officer On Call Allowance	40,000	42,000	44,000	46,000
0	Engineering Staff Recruitment Cost	3,000	3,000	3,000	3,000

December Review Estimates 2024/25	ADMINISTRATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
60,000	Asset Inspections General Expense	60,000	63,000	66,000	69,500
108,000	Total Expenditure	103,000	108,000	113,000	118,500
PLANT OPERATIONS					
	Income				
(1,000)	Sundry Plant Income	(1,000)	(1,000)	(1,000)	(1,000)
(105,000)	Diesel Fuel Rebate Tax Credits	(120,000)	(126,000)	(132,500)	(139,000)
(106,000)	Total Income	(121,000)	(127,000)	(133,500)	(140,000)
	Operating Expenditure				
165,000	Plant & Vehicles Insurance	183,500	192,500	202,000	212,000
3,055,000	Plant Running Expenses	3,208,000	3,368,500	3,537,000	3,714,000
65,000	Small Plant & Tools Expenses	65,000	68,500	72,000	75,500
(6,200,000)	Plant Hire Income Charged to Works	(6,300,000)	(6,615,000)	(6,946,000)	(7,293,500)
960,000	Road Plant & Vehicles Depreciation	960,000	1,008,000	1,058,500	1,111,500
(1,955,000)	Total Expenditure	(1,883,500)	(1,977,500)	(2,076,500)	(2,180,500)
(2,061,000)	(Net Surplus)/Deficit - Plant Operation	(2,004,500)	(2,104,500)	(2,210,000)	(2,320,500)
DEPOT & STORES					
	Income				
(22,000)	Inspection Reports - Pink Slip	(23,000)	(24,000)	(25,000)	(26,500)
(17,500)	Rental RMS Inspection Station	(18,000)	(19,000)	(20,000)	(21,000)

December Review Estimates 2024/25	ADMINISTRATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
(39,500)	Total Income	(41,000)	(43,000)	(45,000)	(47,500)
	Operating Expenditure				
175,000	Depot & Store Wages & Salaries	140,000	147,000	154,500	162,000
16,000	Depot & Workshop Insurance Expense	18,000	19,000	20,000	21,000
15,000	Depot Electricity Charges	16,000	17,000	18,000	19,000
4,500	Depot Telephone & Comms Charges	4,500	4,500	4,500	4,500
17,000	Depot Rates and Charges	18,000	19,000	20,000	21,000
60,000	Registration Checks (Blue/Pink Slips)	65,000	68,500	72,000	75,500
80,000	Depot & Workshop Operating Expense	105,000	110,500	116,000	122,000
60,000	Depot Maintenance Expenses	63,000	66,000	69,500	73,000
6,000	Stocktake Variance Unaccounted For	1,000	1,000	1,000	1,000
97,000	Depot Buildings Depreciation	97,000	102,000	107,000	112,500
3,000	Depot Other Depreciation	3,000	3,000	3,000	3,000
533,500	Total Expenditure	530,500	557,500	585,500	614,500
494,000	(Net Surplus)/Deficit - Depot & Store	489,500	514,500	540,500	567,000
(685,500)	Administration Total Income	(497,500)	(522,500)	(548,000)	(574,500)
3,474,000	Administration Total Expenditure	3,716,500	3,904,500	4,099,500	4,304,500
2,788,500	(Net Surplus)/Deficit	3,219,000	3,382,000	3,551,500	3,730,000

December Review Estimates 2024/25	PUBLIC ORDER & SAFETY	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
	FIRE SERVICES				
	Income				
(125,000)	RFS Hazard Reduction Contributions	(125,000)	(131,500)	(138,000)	(145,000)
(147,000)	RFS Subsidy M&R	(154,000)	(161,500)	(169,500)	(178,000)
(272,000)	Total Income	(279,000)	(293,000)	(307,500)	(323,000)
	Operating Expenditure				
50,500	Contribution NSW Fire Brigades	53,000	55,500	58,500	61,500
188,000	Contribution Rural Fire Services	197,500	207,500	218,000	229,000
1,500	Fire Centres Operating Expenses	1,500	1,500	1,500	1,500
0	Fire Centre Maintenance Expenses	14,000	14,500	15,000	16,000
2,000	RFS Training Costs	2,000	2,000	2,000	2,000
10,000	RFS Insurance Premiums	10,500	11,000	11,500	12,000
20,000	RFS Electricity Charges	21,000	22,000	23,000	24,000
1,500	RFS Telephone & Comms Charges	1,500	1,500	1,500	1,500
3,000	RFS Sundry Office Expenses	3,000	3,000	3,000	3,000
500	Fire Services Postage	500	500	500	500
2,500	RFS Operations Vehicle Running Expense	2,500	2,500	2,500	2,500
72,500	Bourke HQ Equipment Maintenance	76,000	80,000	84,000	88,000
10,000	RFS Fuel and Oil	10,500	11,000	11,500	12,000
17,500	RFS Brewarrina Council Expenses	18,500	19,500	20,500	21,500
7,500	RFS Bourke Fire Shed Maintenance	8,000	8,500	9,000	9,500
125,000	RFS Hazard Reduction Expenses	125,000	131,500	138,000	145,000
512,000	Total Expenditure	545,000	572,000	600,000	629,500

December Review Estimates 2024/25	PUBLIC ORDER & SAFETY	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
240,000	(Net Surplus)/Deficit-Fire services	266,000	279,000	292,500	306,500
STATE EMERGENCY SERVICES					
Operating Expenditure					
11,000	Emergency Services Insurance Expense	7,000	7,500	8,000	8,500
7,000	Contributions To Emergency Services	7,500	8,000	8,500	9,000
6,000	SES Operating Expenses	7,500	8,000	8,500	9,000
11,500	SES Building Maintenance Expenses	13,500	14,000	14,500	15,000
94,500	Emergency Services Buildings Depreciation	94,500	99,000	104,000	109,000
500	Emergency Services Other Depreciation	500	500	500	500
130,500	Total Expenditure	130,500	137,000	144,000	151,000
130,500	(Net Surplus)/Deficit-State Emergency Services	130,500	137,000	144,000	151,000
ANIMAL CONTROL					
Income					
(3,000)	Animal Registration Fees	(3,000)	(3,000)	(3,000)	(3,000)
(2,500)	Impounding Charges	(2,500)	(2,500)	(2,500)	(2,500)
(500)	Animal Control - Sundry Sales	(500)	(500)	(500)	(500)
(6,000)	Total Income	(6,000)	(6,000)	(6,000)	(6,000)
Operating Expenditure					
151,500	Ranger Salaries	158,500	166,500	175,000	184,000
31,000	Ranger Travelling Expenses	25,000	26,500	28,000	29,500
1,500	Animal Pound Insurance Expenses	1,500	1,500	1,500	1,500
14,500	Dog Impounding & Pound Expenses	12,000	12,500	13,000	13,500
1,000	Animal Pound Electricity Expenses	1,000	1,000	1,000	1,000

December Review Estimates 2024/25	PUBLIC ORDER & SAFETY	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
14,500	Other Companion Animal Reg Expenses	17,000	18,000	19,000	20,000
214,000	Total Expenditure	215,000	226,000	237,500	249,500
208,000	(Net Surplus)/Deficit	209,000	220,000	231,500	243,500
OTHER LAW ORDER & PUBLIC SAFETY					
	Operating Expenditure				
26,500	Security Camera Maintenance	28,000	29,500	31,000	32,500
26,500	Security Camera Operations	28,000	29,500	31,000	32,500
114,500	Community Safety Depreciation	114,500	120,000	126,000	132,500
167,500	Total Expenditure	170,500	179,000	188,000	197,500
167,500	(Net Surplus)/Deficit	170,500	179,000	188,000	197,500
(278,000)	Public Order & Safety Total Income	(285,000)	(299,000)	(313,500)	(329,000)
1,024,000	Public Order & Safety Total Expenditure	1,061,000	1,114,000	1,169,500	1,227,500
746,000	(Net Surplus)/Deficit	776,000	815,000	856,000	898,500

December Review Estimates 2024/25	HEALTH	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
HEALTH ADMINISTRATION					
Income					
(11,000)	Health Licences & Fees	(11,500)	(12,000)	(12,500)	(13,000)
(2,000)	Health Services Fines & Costs	(2,000)	(2,000)	(2,000)	(2,000)
(5,500)	Sundry Health Income	(6,000)	(6,500)	(7,000)	(7,500)
(8,000)	Section 68 Approval Fees	(8,500)	(9,000)	(9,500)	(10,000)
(26,500)	Total Income	(28,000)	(29,500)	(31,000)	(32,500)
Operating Expenditure					
430,500	Health Salaries & Allowances	450,000	472,500	496,000	521,000
41,500	Health Staff Travelling Expenses	51,500	54,000	56,500	59,500
46,000	Health Services Training Costs	49,000	51,500	54,000	56,500
5,000	Health Legal Costs & Prosecutions	5,000	5,500	6,000	6,500
0	Health Services Insurance Expenses	15,000	16,000	17,000	18,000
16,500	Health Sundry Office Expenses	17,500	18,500	19,500	20,500
11,000	Environmental Consulting Costs	11,500	12,000	12,500	13,000
3,000	Health Services Food Shop Inspections	3,500	3,500	3,500	3,500
3,000	Health Services Water Sampling	3,000	3,000	3,000	3,000
556,500	Total Expenditure	606,000	636,500	668,000	701,500
530,000	(Net Surplus)/Deficit	578,000	607,000	637,000	669,000
MEDICAL & ALLIED HEALTH SERVICES					
Income					
(120,500)	Health Services Rentals	(126,500)	(133,000)	(139,500)	(146,500)
(120,500)	Total Income	(126,500)	(133,000)	(139,500)	(146,500)

December Review Estimates 2024/25	HEALTH	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
	Operating Expenditure				
2,500	Dental Clinic Insurance Expenses	2,500	2,500	2,500	2,500
2,000	Dental Clinic Electricity	2,000	2,000	2,000	2,000
10,500	Medical Centre Rates and Charges	10,500	11,000	11,500	12,000
22,000	Health Services Operating Costs	6,000	6,500	7,000	7,500
113,000	Health Services Maintenance	99,500	104,500	109,500	115,000
99,500	Health Services Building Depreciation	99,500	104,500	109,500	115,000
9,000	Health Services Other Depreciation	9,000	9,500	10,000	10,500
258,500	Total Expenditure	229,000	240,500	252,000	264,500
138,000	(Net Surplus)/Deficit	102,500	107,500	112,500	118,000
(147,000)	Health Total Income	(154,500)	(162,500)	(170,500)	(179,000)
815,000	Health Total Expenditure	835,000	877,000	920,000	966,000
668,000	(Net Surplus)/Deficit	680,500	714,500	749,500	787,000

December Review Estimates 2024/25	ENVIRONMENT	Estimates	Estimates	Estimates	Estimates
		2025/26	2026/27	2027/28	2028/29
NOXIOUS PLANT CONTROL					
Income					
(52,000)	Noxious Plants Subsidy	(52,000)	(54,500)	(57,000)	(60,000)
(10,000)	Noxious Weeds Grant - Box Thorn	(10,000)	(10,500)	(11,000)	(11,500)
(62,000)	Total Income	(62,000)	(65,000)	(68,000)	(71,500)
Operating Expenditure					
94,500	Noxious Weeds Salaries and Wages	58,500	61,500	64,500	67,500
19,000	Noxious Weeds- Staff Travelling Exp	19,000	20,000	21,000	22,000
5,000	Noxious Plants Control Expenses	5,500	6,000	6,500	7,000
67,000	Noxious Plants Weed Action Program	41,000			
185,500	Total Expenditure	124,000	87,500	92,000	96,500
123,500	(Net Surplus)/Deficit	62,000	22,500	24,000	25,000
OTHER ENVIRONMENT PROTECTION					
Operating Expenditure					
1,000	Telephone Charges	1,000	1,000	1,000	1,000
250,000	Street & Gutter Cleaning Expenses	275,000	289,000	303,500	318,500
251,000	Total Expenditure	276,000	290,000	304,500	319,500
251,000	(Net Surplus)/Deficit	276,000	290,000	304,500	319,500
DOMESTIC WASTE MANAGEMENT					
Income					
8,000	Pensioner Charges Abandoned - DWM	9,000	9,500	10,000	10,500
(379,500)	Domestic Waste Annual Charges	(403,000)	(423,000)	(444,000)	(466,000)
(4,000)	Pensioner Rates Subsidies DWM	(4,500)	(4,500)	(4,500)	(4,500)

December Review Estimates 2024/25	ENVIRONMENT	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
(375,500)	Total Income	(398,500)	(418,000)	(438,500)	(460,000)
	Operating Expenditure				
111,000	Waste Collection Wages Costs	121,500	127,500	134,000	140,500
2,500	Waste Services Electricity	2,500	2,500	2,500	2,500
4,000	Waste Collection Special Clean-up	4,000	4,000	4,000	4,000
119,000	Waste Vehicle Running Expenses	119,000	125,000	131,500	138,000
25,000	Waste Collection Other Operating Exp	31,000	32,500	34,000	35,500
261,500	Total Expenditure	278,000	291,500	306,000	320,500
(114,000)	(Net Surplus)/Deficit	(120,500)	(126,500)	(132,500)	(139,500)
VILLAGE TIPS					
	Income				
(17,500)	Waste Charges - Villages	(18,500)	(19,500)	(20,500)	(21,500)
(17,500)	Total Income	(18,500)	(19,500)	(20,500)	(21,500)
	Operating Expenditure				
500	Waste Depot Insurance Expenses	500	500	500	500
21,000	Other Waste Disposal Expenses	21,500	22,500	23,500	24,500
75,500	Waste Plant & Equip Maintenance	78,500	82,500	86,500	91,000
191,000	Waste Depot Operating Expenses	218,000	229,000	240,500	252,500
2,000	Waste Buildings Maintenance	2,000	2,000	2,000	2,000
28,500	Waste Contribution to Administration	31,000	32,500	34,000	35,500
5,500	Waste Buildings Depreciation	5,500	6,000	6,500	7,000
8,500	Waste Services Other Depreciation	8,500	9,000	9,500	10,000
20,000	Village Tips Maintenance Expenses	25,000	26,500	28,000	29,500

December Review Estimates 2024/25	ENVIRONMENT	Estimates	Estimates	Estimates	Estimates
		2025/26	2026/27	2027/28	2028/29
352,500	Total Expenditure	390,500	410,500	431,000	452,500
335,000	(Net Surplus)/Deficit	372,000	391,000	410,500	431,000
TRADE & OTHER WASTE SERVICES					
Income					
(154,500)	Trade Waste Charges	(164,500)	(172,500)	(181,000)	(190,000)
(60,000)	Waste Tipping Fees	(75,000)	(79,000)	(83,000)	(87,000)
(50,000)	Sale of Recycled Materials	(50,000)	(52,500)	(55,000)	(58,000)
(3,000)	Waste Recovery Shop Income	(3,000)	(3,000)	(3,000)	(3,000)
(267,500)	Total Income	(292,500)	(307,000)	(322,000)	(338,000)
Operating Expenditure					
3,000	Waste Recycling Operations	3,000	3,000	3,000	3,000
6,000	Street Bin Service Expenses	6,000	6,500	7,000	7,500
9,000	Total Expenditure	9,000	9,500	10,000	10,500
(258,500)	(Net Surplus)/Deficit	(283,500)	(297,500)	(312,000)	(327,500)
(660,500)	Total Income - Domestic Waste	(709,500)	(744,500)	(781,000)	(819,500)
623,000	Total Expenditure - Domestic Waste	677,500	711,500	747,000	783,500
(37,500)	(Net Surplus)/Deficit - Domestic Waste	(32,000)	(33,000)	(34,000)	(36,000)
DRAINAGE & FLOOD MITIGATION					
Income					
5,000	Pensioner Charge Abandoned - Drainage	5,500	6,000	6,500	7,000
(202,500)	Urban Drainage Charges	(212,500)	(223,000)	(234,000)	(245,500)
(2,500)	Drainage Charges Pensioner Subsidy	(2,500)	(2,500)	(2,500)	(2,500)
(200,000)	Total Income	(209,500)	(219,500)	(230,000)	(241,000)

December Review Estimates 2024/25	ENVIRONMENT	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
	Operating Expenditure				
9,000	Urban Drainage Electricity Expenses	9,500	10,000	10,500	11,000
87,500	Urban Drainage Maintenance Expenses	90,000	94,500	99,000	104,000
99,000	Town Drainage Depreciation	99,000	104,000	109,000	114,500
195,500	Total Expenditure	198,500	208,500	218,500	229,500
(4,500)	(Net Surplus)/Deficit	(11,000)	(11,000)	(11,500)	(11,500)
	LEEVE				
	Income				
(642,500)	Category D- AGRN 1030 &1034 Grant	0	0	0	0
(642,500)	Total Income	0	0	0	0
	Operating Expenditure				
33,500	Levee Banks Maintenance Expenses	40,000	42,000	44,000	46,000
391,500	Levee Banks Depreciation	391,500	411,000	431,500	453,000
642,500	Category D- AGRN 1030 &1034 Grant Exp	0	0	0	0
1,067,500	Total Expenditure	431,500	453,000	475,500	499,000
425,000	(Net Surplus)/Deficit	431,500	453,000	475,500	499,000
(1,565,000)	Environment Total Income	(981,000)	(1,029,000)	(1,079,000)	(1,132,000)
2,322,500	Environment Total Expenditure	1,707,500	1,750,500	1,837,500	1,928,000
757,500	(Net Surplus)/Deficit	726,500	721,500	758,500	796,000

December Review Estimates 2024/25	COMMUNITY SERVICE & EDUCATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
EDUCATION					
Income					
(24,000)	Preschool Services Income	(26,000)	(27,500)	(29,000)	(30,500)
(24,000)	Total Income	(26,000)	(27,500)	(29,000)	(30,500)
Operating Expenditure					
14,000	Preschool Insurance Expenses	15,000	16,000	17,000	18,000
10,000	Preschool Buildings Maintenance	10,000	10,500	11,000	11,500
105,500	Preschool Buildings Depreciation	105,500	111,000	116,500	122,500
129,500	Total Expenditure	130,500	137,500	144,500	152,000
105,500	(Net Surplus)/Deficit	104,500	110,000	115,500	121,500
BOURKE COMMUNITY CENTRE					
Operating Expenditure					
2,000	Senior Citizens Insurance Expenses	2,500	2,500	2,500	2,500
7,500	Senior Citizens Operating Costs	4,500	4,500	4,500	4,500
22,000	Senior Citizens Building Maintenance	21,500	22,500	23,500	24,500
3,000	Senior Citizens Week Grant Expense	3,000	3,000	3,000	3,000
16,000	Senior Citizens & Aged Care Depreciation	16,000	17,000	18,000	19,000
50,500	Total Expenditure	47,500	49,500	51,500	53,500
50,500	(Net Surplus)/Deficit	47,500	49,500	51,500	53,500
YOUTH & OTHER COMMUNITY SERVICES					
Income					

December Review Estimates 2024/25	COMMUNITY SERVICE & EDUCATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
(8,500)	Grant - Community Development Program	(9,000)	(9,500)	(10,000)	(10,500)
(21,000)	Grant - Regional School Holiday Program	(22,000)	(23,000)	(24,000)	(25,000)
(29,500)	Total Income	(31,000)	(32,500)	(34,000)	(35,500)
	Operating Expenditure				
32,500	Youth & Community Services Program Grant	34,000	35,500	37,500	39,500
34,500	Other Community Buildings Depreciation	34,500	36,000	38,000	40,000
67,000	Total Expenditure	68,500	71,500	75,500	79,500
37,500	(Net Surplus)/Deficit	37,500	39,000	41,500	44,000
ABORIGINAL CULTURAL CENTRE					
	Income				
(11,500)	Cultural Centre Rental	(8,000)	(8,500)	(9,000)	(9,500)
(11,500)	Total Income	(8,000)	(8,500)	(9,000)	(9,500)
	Operating Expenditure				
5,000	Aboriginal Cultural Centre Insurances	5,000	5,500	6,000	6,500
1,000	Aboriginal Cultural Centre Electricity	1,000	1,000	1,000	1,000
3,000	Aboriginal Cultural Centre Rates & Charges	3,000	3,000	3,000	3,000
2,000	Aboriginal Cultural Centre Operating	2,500	2,500	2,500	2,500
5,000	Aboriginal Cultural Centre Maintenance Costs	8,000	8,500	9,000	9,500
16,000	Total Expenditure	19,500	20,500	21,500	22,500
4,500	(Net Surplus)/Deficit	11,500	12,000	12,500	13,000
CERAMIC CENTRE					
	Operating Expenditure				
1,500	Ceramic Centre Insurances	1,500	1,500	1,500	1,500

December Review Estimates 2024/25	COMMUNITY SERVICE & EDUCATION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
1,500	Ceramic Centre Electricity	1,500	1,500	1,500	1,500
2,000	Ceramic Centre Operating Costs	2,500	2,500	2,500	2,500
5,000	Ceramic Centre Maintenance Costs	5,000	5,500	6,000	6,500
10,000	Total Expenditure	10,500	11,000	11,500	12,000
10,000	(Net Surplus)/Deficit	10,500	11,000	11,500	12,000
PCYC OPERATIONS					
	Operating Expenditure				
20,000	PCYC Insurances	21,000	22,000	23,000	24,000
15,000	PCYC Electricity Charges	17,000	18,000	19,000	20,000
13,000	PCYC Rates & Charges	14,000	14,500	15,000	16,000
3,500	PCYC Operating Costs	3,000	3,000	3,000	3,000
33,000	PCYC Maintenance Expenses	38,000	40,000	42,000	44,000
84,500	Total Expenditure	93,000	97,500	102,000	107,000
84,500	(Net Surplus)/Deficit	93,000	97,500	102,000	107,000
(65,000)	Comm Serv & Education Total Income	(65,000)	(68,500)	(72,000)	(75,500)
357,500	Comm Serv & Education Total Expenditure	369,500	387,500	406,500	426,500
292,500	(Net Surplus)/Deficit	304,500	319,000	334,500	351,000

December Review Estimates 2024/25	HOUSING & COMMUNITY AMENITIES	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
PUBLIC CEMETERIES					
Income					
(2,000)	Cemetery Reservation Fees	(5,000)	(5,500)	(6,000)	(6,500)
(58,000)	Cemetery Burial Fees	(30,000)	(31,500)	(33,000)	(34,500)
(2,500)	Cemetery Monument Fees	(3,000)	(3,000)	(3,000)	(3,000)
0	Niche and Memorial Wall Plaques	(4,000)	(4,000)	(4,000)	(4,000)
(62,500)	Total Income	(42,000)	(44,000)	(46,000)	(48,000)
Operating Expenditure					
267,500	Cemeteries Maintenance Expenses	269,500	283,000	297,000	312,000
17,500	Cemeteries Depreciation	17,500	18,500	19,500	20,500
285,000	Total Expenditure	287,000	301,500	316,500	332,500
222,500	(Net Surplus)/Deficit	245,000	257,500	270,500	284,500
PUBLIC CONVENIENCES					
Operating Expenditure					
32,000	Public Conveniences Maintenance	33,500	35,000	37,000	39,000
30,000	Public Conveniences Cleaning	31,500	33,000	34,500	36,000
42,000	Public Conveniences Depreciation	42,000	44,000	46,000	48,500
104,000	Total Expenditure	107,000	112,000	117,500	123,500
104,000	(Net Surplus)/Deficit	107,000	112,000	117,500	123,500
STREET LIGHTING					
Income					
(35,000)	Street Lighting Subsidy	(35,000)	(37,000)	(39,000)	(41,000)
(35,000)	Total Income	(35,000)	(37,000)	(39,000)	(41,000)

December Review Estimates 2024/25	HOUSING & COMMUNITY AMENITIES	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
	Operating Expenditure				
90,000	Street Lighting Electricity Charges	100,000	105,000	110,500	116,000
1,000	Street Lighting Maintenance	1,000	1,000	1,000	1,000
91,000	Total Expenditure	101,000	106,000	111,500	117,000
56,000	(Net Surplus)/Deficit	66,000	69,000	72,500	76,000
TOWN PLANNING					
	Income				
(25,000)	Development Application Fees	(26,500)	(28,000)	(29,500)	(31,000)
(12,000)	Certificates Sec 10.7	(12,500)	(13,000)	(13,500)	(14,000)
(37,000)	Total Income	(39,000)	(41,000)	(43,000)	(45,000)
	Operating Expenditure				
85,000	Town Planning Expenses	85,000	89,500	94,000	98,500
85,000	Total Expenditure	85,000	89,500	94,000	98,500
48,000	(Net Surplus)/Deficit	46,000	48,500	51,000	53,500
COUNCIL HOUSING					
	Income				
(54,000)	Housing Rental Income	(56,500)	(59,500)	(62,500)	(65,500)
(61,000)	Council Housing - Staff	(80,000)	(84,000)	(88,000)	(92,500)
(115,000)	Total Income	(136,500)	(143,500)	(150,500)	(158,000)
	Operating Expenditure				
25,000	Housing Insurance Expenses	26,500	28,000	29,500	31,000
2,000	Housing Electricity Charges	1,500	1,500	1,500	1,500
22,000	Housing Rates & Charges	23,000	24,000	25,000	26,500

December Review Estimates 2024/25	HOUSING & COMMUNITY AMENITIES	Estimates	Estimates	Estimates	Estimates
		2025/26	2026/27	2027/28	2028/29
10,000	Housing Operating Costs	0	0	0	0
256,500	Housing Maintenance Expenses	179,000	188,000	197,500	207,500
157,500	Housing Depreciation	157,500	165,500	174,000	182,500
500	Housing Other Structures Depreciation	500	500	500	500
473,500	Total Expenditure	388,000	407,500	428,000	449,500
358,500	(Net Surplus)/Deficit	251,500	264,000	277,500	291,500
(249,500)	Housing & Comm Amenities Total Income	(252,500)	(265,500)	(278,500)	(292,000)
1,038,500	Housing & Comm Amenities Total Expenditure	968,000	1,016,500	1,067,500	1,121,000
789,000	(Net Surplus)/Deficit	715,500	751,000	789,000	829,000

Bourke Shire Council

Draft Estimate 2025/2026 - Water Fund Summary

	Income					Expenditure				
	December Review					December Review				
	Estimates 2024/25	Estimates 2025/26	Estimate 2026/27	Estimate 2027/28	Estimate 2028/29	Estimates 2024/25	Estimates 2025/26	Estimate 2026/27	Estimate 2027/28	Estimate 2028/29
Operating	(2,849,500)	(2,624,000)	(2,755,500)	(2,893,500)	(3,038,000)	3,513,000	3,337,000	3,504,000	3,680,000	3,865,000
TOTAL	(2,849,500)	(2,624,000)	(2,755,500)	(2,893,500)	(3,038,000)	3,513,000	3,337,000	3,504,000	3,680,000	3,865,000
Capital	(200,000)	0				522,500	376,000			
Water Fund										
Operating Result	663,500	713,000	748,500	786,500	827,000					
Depreciation Add Back	1,091,000	1,091,000								
Sub-Total	(427,500)	(378,000)	748,500	786,500	827,000					
Capital Result	322,500	376,000	0	0	0					
Result for Year Excluding Depreciation	(105,000)	(2,000)	748,500	786,500	827,000					

December Review Estimates 2024/25	WATER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
WATER ADMINISTRATION					
Income					
(345,000)	Water Access Charges- Filtered Water	(361,000)	(379,000)	(398,000)	(418,000)
(878,000)	Water Access Charges - Raw Water	(923,000)	(969,000)	(1,017,500)	(1,068,500)
(157,500)	Water Access Charges - Villages	(166,000)	(174,500)	(183,000)	(192,000)
40,000	Charges Transferred to Doubtful Debts	42,000	44,000	46,000	48,500
10,000	Pensioner Rates Abandoned - Water	10,500	11,000	11,500	12,000
(27,500)	Extra Charges Water Charges	(29,000)	(30,500)	(32,000)	(33,500)
(10,000)	Water Connection Fees	(10,500)	(11,000)	(11,500)	(12,000)
(929,000)	Water Consumption Charges	(975,500)	(1,024,500)	(1,075,500)	(1,129,500)
(190,000)	Interest on Investments	(110,000)	(115,500)	(121,500)	(127,500)
(2,000)	Other Sales of Water	(2,000)	(2,000)	(2,000)	(2,000)
(5,500)	Pensioner Rate Subsidy - Water Access	(6,000)	(6,500)	(7,000)	(7,500)
(168,000)	SSWP 272 IWCM Grant - DPE Funding	0	0	0	0
(2,662,500)	Total Income	(2,530,500)	(2,657,500)	(2,790,500)	(2,930,000)
Operating Expenditure					
12,500	Interest on Loans	9,000	9,500	10,000	10,500
3,000	Legal Costs - Water Supply	3,000	3,000	3,000	3,000
5,000	Water Supply Insurances	5,000	5,500	6,000	6,500
4,000	Water Supply Telephone & Comms Charges	4,000	4,000	4,000	4,000
60,000	Contribution to LMWUA	35,000	37,000	39,000	41,000
20,500	Rates & Charges	20,000	21,000	22,000	23,000
5,500	Water Supply Sundry Expenses	6,000	6,500	7,000	7,500
168,000	Grant Program Expenditure	0	0	0	0

December Review Estimates 2024/25	WATER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
368,500	Water Contribution to Administration	387,000	406,500	427,000	448,500
34,500	Water Supply Vehicles & Plant Depreciation	34,500	36,000	38,000	40,000
42,500	Water Supply Buildings Depreciation	42,500	44,500	46,500	49,000
5,500	Water Other Depreciation	5,500	6,000	6,500	7,000
1,008,500	Water Supply Network Depreciation	1,008,500	1,059,000	1,112,000	1,167,500
30,000	Asset Management	31,500	33,000	34,500	36,000
1,768,000	Total Expenditure	1,591,500	1,671,500	1,755,500	1,843,500
(894,500)	(Net Surplus)/Deficit	(939,000)	(986,000)	(1,035,000)	(1,086,500)
WATER EMPLOYMENT & WHS					
	Operating Expenditure				
90,000	Water Supply Salaries & Wages	100,000	105,000	110,500	116,000
20,000	Water Employees Staff Training	20,000	21,000	22,000	23,000
0	Water - Staff Recruitment	1,000	1,000	1,000	1,000
110,000	Total Expenditure	121,000	127,000	133,500	140,000
110,000	(Net Surplus)/Deficit	121,000	127,000	133,500	140,000
ABORIGINAL COMM WATER & SEW PROG					
	Income				
(187,000)	Aboriginal Comm W&S Program	(93,500)	(98,000)	(103,000)	(108,000)
(187,000)	Total Income	(93,500)	(98,000)	(103,000)	(108,000)
	Operating Expenditure				
187,000	Aboriginal Comm W&S Program	93,500	98,000	103,000	108,000
187,000	Total Expenditure	93,500	98,000	103,000	108,000
0	(Net Surplus)/Deficit	0	0	0	0

December Review Estimates 2024/25	WATER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
WATER MAINS - RAW SYSTEM					
Operating Expenditure					
203,000	Raw Water Mains Maintenance Costs	223,000	234,000	245,500	258,000
60,000	Village Bore Mains Maintenance Costs	63,000	66,000	69,500	73,000
263,000	Total Expenditure	286,000	300,000	315,000	331,000
WATER MAINS - FILTERED SYSTEM					
Operating Expenditure					
155,000	Potable Water Mains Maintenance Cost	144,000	151,000	158,500	166,500
155,000	Total Expenditure	144,000	151,000	158,500	166,500
RESERVOIRS - RAW SYSTEM					
Operating Expenditure					
5,000	Raw Water Reservoirs Maintenance Costs	5,000	5,500	6,000	6,500
5,000	Total Expenditure	5,000	5,500	6,000	6,500
VILLAGE BORE TANKS					
Operating Expenditure					
6,500	Village Bores Tanks Maintenance Cost	7,000	7,500	8,000	8,500
6,500	Total Expenditure	7,000	7,500	8,000	8,500
RESERVOIRS - FILTERED SYSTEM					
Operating Expenditure					
3,500	Potable Water Reservoirs Maintenance Costs	5,000	5,500	6,000	6,500
3,500	Total Expenditure	5,000	5,500	6,000	6,500
WATER PUMPING STATIONS - RAW					
Operating Expenditure					

December Review Estimates 2024/25	WATER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
60,000	Raw Water Pumping Electricity	63,000	66,000	69,500	73,000
30,000	Raw Water Pumping Maintenance Costs	59,000	62,000	65,000	68,500
90,000	Total Expenditure	122,000	128,000	134,500	141,500
VILLAGE BORE PUMPING STATION					
	Operating Expenditure				
60,000	Pumping Electricity	50,000	52,500	55,000	58,000
26,000	Pumping Maintenance Costs	27,500	29,000	30,500	32,000
86,000	Total Expenditure	77,500	81,500	85,500	90,000
WATER PUMPING STATIONS - FILTERED					
	Operating Expenditure				
120,000	Filtered Water Pumping Electricity	144,000	151,000	158,500	166,500
111,500	Filtered Water Pumping Maintenance Costs	117,000	123,000	129,000	135,500
231,500	Total Expenditure	261,000	274,000	287,500	302,000
WATER TREATMENT - RAW					
	Operating Expenditure				
27,500	Water Supply Safety Audit	29,000	30,500	32,000	33,500
27,500	Total Expenditure	29,000	30,500	32,000	33,500
WATER TREATMENT - FILTERED					
	Operating Expenditure				
63,000	Water Treatment Insurance Expenses	63,000	66,000	69,500	73,000
110,000	Water Plant Chemical Costs	120,000	126,000	132,500	139,000
242,000	Water Plant Treatment Maintenance Costs	260,000	273,000	286,500	301,000

December Review Estimates 2024/25	WATER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
415,000	Total Expenditure	443,000	465,000	488,500	513,000
OTHER OPERATIONS & MNTCE - RAW					
	Operating Expenditure				
69,000	Raw Water Services Costs	80,000	84,000	88,000	92,500
69,000	Total Expenditure	80,000	84,000	88,000	92,500
OTHER OPERATIONS & MNTCE - FILTERED					
	Operating Expenditure				
66,000	Potable Water Services Costs	40,000	42,000	44,000	46,000
66,000	Total Expenditure	40,000	42,000	44,000	46,000
OTHER OPERATIONS & MNTCE RO PLANT					
	Operating Expenditure				
30,000	Potable Water Telemetry	31,500	33,000	34,500	36,000
30,000	Total Expenditure	31,500	33,000	34,500	36,000
(2,849,500)	Water Total Income	(2,624,000)	(2,755,500)	(2,893,500)	(3,038,000)
3,513,000	Water Total Expenditure	3,337,000	3,504,000	3,680,000	3,865,000
663,500	Total (Net Surplus)/Deficit	713,000	748,500	786,500	827,000

Draft Estimate 2025/2026 - Sewer Fund Summary

	Income					Expenditures				
	December Review					December Review				
	Estimates 2024/25	Estimates 2025/26	Estimate 2026/27	Estimate 2027/28	Estimate 2028/29	Estimates 2024/25	Estimates 2025/26	Estimate 2026/27	Estimate 2027/28	Estimate 2028/29
Operating	(1,250,500)	(1,306,500)	(1,273,500)	(1,337,000)	(1,404,000)	1,262,500	1,242,500	1,304,000	1,369,000	1,437,000
TOTAL	(1,250,500)	(1,306,500)	(1,273,500)	(1,337,000)	(1,404,000)	1,262,500	1,242,500	1,304,000	1,369,000	1,437,000
Capital	(70,000)	(200,000)				301,500	527,500			
Sewer Fund										
Operating Result	12,000	(64,000)	30,500	32,000	33,000					
Depreciation Add Back	293,000	293,000								
Sub-Total	(281,000)	(357,000)	30,500	32,000	33,000					
Capital Result	231,500	327,500	0	0	0					
Result for Year Excluding Depreciation	(49,500)	(29,500)	30,500	32,000	33,000					

December Review Estimates 2024/25	SEWER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
ADMINISTRATION					
Income					
(1,028,000)	Sewerage Access Charges	(1,077,500)	(1,131,500)	(1,188,000)	(1,247,500)
11,000	Charges Transferred to Doubtful Debts	11,500	12,000	12,500	13,000
8,500	Pensioner Rates Abandoned - Sewer	9,000	9,500	10,000	10,500
(16,500)	Extra Charges	(17,500)	(18,500)	(19,500)	(20,500)
(2,500)	Sewerage Connection Fees	(2,500)	(2,500)	(2,500)	(2,500)
(125,000)	Interest on Investments	(131,500)	(138,000)	(145,000)	(152,500)
(4,500)	Pensioner Rate Subsidy - Sewer Access	(4,500)	(4,500)	(4,500)	(4,500)
(93,500)	Aboriginal Communities Program	(93,500)			
(1,250,500)	Total Income	(1,306,500)	(1,273,500)	(1,337,000)	(1,404,000)
SEWERAGE ADMINISTRATION					
4,500	Interest on Loans	4,000	4,000	4,000	4,000
1,000	Sewerage Telephone Expenses	1,000	1,000	1,000	1,000
25,000	Contribution to LMWUA	26,500	28,000	29,500	31,000
31,500	Rates & Charges	33,000	34,500	36,000	38,000
25,000	Charges for Water	26,500	28,000	29,500	31,000
200,500	Sewerage Contribution to Administration	210,500	221,000	232,000	243,500
293,000	Sewerage Network Depreciation	293,000	307,500	323,000	339,000
580,500	Total Expenditure	594,500	624,000	655,000	687,500
SEWERAGE EMPLOYMENT & WHS					
Operating Expenditure					
80,000	Sewerage Services Salaries & Wages	100,000	105,000	110,500	116,000

December Review Estimates 2024/25	SEWER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
11,000	Sewerage Employees Staff Training	11,500	12,000	12,500	13,000
0	Sewer - Staff Recruitment Costs	1,000	1,000	1,000	1,000
91,000	Total Expenditure	112,500	118,000	124,000	130,000
SEWER MAINS					
Operating Expenditure					
210,000	Sewer Mains Maintenance Costs	159,000	167,000	175,500	184,500
210,000	Total Expenditure	159,000	167,000	175,500	184,500
SEWER PUMPING STATIONS					
Operating Expenditure					
25,000	Sewer Pump Stations Electricity	144,000	151,000	158,500	166,500
210,000	Sewer Pump Stations Maintenance Cost	105,000	110,500	116,000	122,000
235,000	Total Expenditure	249,000	261,500	274,500	288,500
SEWERAGE TREATMENT					
Operating Expenditure					
12,000	Sewerage Treatment Insurances	12,500	13,000	13,500	14,000
3,000	Sewer Treatment Plant Electricity	4,000	4,000	4,000	4,000
1,000	Sewer Treatment Plant Operating Cost	1,000	1,000	1,000	1,000
5,000	Sewer Treatment Plant Chemical Costs	5,500	6,000	6,500	7,000
31,500	Sewer Treatment Plant Maintenance Costs	11,000	11,500	12,000	12,500
52,500	Total Expenditure	34,000	35,500	37,000	38,500
OTHER OPERATIONS & MAINTENANCE					
Operating Expenditure					
93,500	Aboriginal Communities Program Costs	93,500	98,000	103,000	108,000

December Review Estimates 2024/25	SEWER	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
93,500	Total Expenditure	93,500	98,000	103,000	108,000
(1,250,500)	Sewer Total Income	(1,306,500)	(1,273,500)	(1,337,000)	(1,404,000)
1,262,500	Sewer Total Expenditure	1,242,500	1,304,000	1,369,000	1,437,000
12,000	(Net Surplus)/Deficit	(64,000)	30,500	32,000	33,000

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December Review Estimates 2024/25		RECREATION & CULTURE			
		Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
PUBLIC LIBRARY					
Income					
(2,000)	Library Fees & Charges	(1,000)	(1,000)	(1,000)	(1,000)
0	Library Sundry Income	(1,000)	(1,000)	(1,000)	(1,000)
(51,500)	Grant Library Subsidy	(51,500)	(54,000)	(56,500)	(59,500)
(21,000)	Grant Local Priority	(21,000)	(22,000)	(23,000)	(24,000)
(74,500)	Total Income	(74,500)	(78,000)	(81,500)	(85,500)
Operating Expenditure					
219,000	Library Staff Salaries & Allowances	230,000	241,500	253,500	266,000
1,500	Library Staff Travel Expenses	3,000	3,000	3,000	3,000
1,500	Library Training Costs	1,500	1,500	1,500	1,500
26,500	Library Rentals	26,500	28,000	29,500	31,000
2,500	Library Insurances	2,500	2,500	2,500	2,500
10,000	Library Electricity Charges	10,500	11,000	11,500	12,000
8,000	Library Telephone & Comms Charges	8,500	9,000	9,500	10,000
1,500	Library Sundry Administration Expense	1,500	1,500	1,500	1,500
5,000	Library Advertising Expenses	2,500	2,500	2,500	2,500
500	Library Postage Charges	500	500	500	500
5,000	Library Maintenance of Books	5,000	5,500	6,000	6,500
4,000	Library Equipment Maintenance	5,000	5,500	6,000	6,500
4,000	Library Operating Costs	8,500	9,000	9,500	10,000
14,000	Library Maintenance Expenses	17,000	18,000	19,000	20,000
10,500	Library Cleaning Expenses	10,500	11,000	11,500	12,000
6,000	Library Purchase of Periodicals	2,500	2,500	2,500	2,500

December Review Estimates 2024/25	RECREATION & CULTURE	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
11,000	Library On-line purchase	10,500	11,000	11,500	12,000
25,000	Library Software Maintenance Charges	26,500	28,000	29,500	31,000
23,000	Library - Grant	23,500	24,500	25,500	27,000
6,500	Library Equipment Depreciation	6,500	7,000	7,500	8,000
17,000	Library Books Depreciation	17,000	18,000	19,000	20,000
402,000	Total Expenditure	419,500	441,000	463,000	486,000
327,500	(Net Surplus)/Deficit	345,000	363,000	381,500	400,500

COMMUNITY CENTRES & PUBLIC HALLS					
Income					
<u>(3,000)</u>	Community Centre & Halls Rental	<u>(3,000)</u>	<u>(3,000)</u>	<u>(3,000)</u>	<u>(3,000)</u>
(3,000)	Total Income	(3,000)	(3,000)	(3,000)	(3,000)
Operating Expenditure					
17,000	Public Halls Insurances Expenses	18,500	19,500	20,500	21,500
4,000	Public Halls Electricity Charges	4,500	4,500	4,500	4,500
7,000	Public Halls Rates & Charges	6,500	7,000	7,500	8,000
74,000	Public Halls Maintenance Expenses	37,000	39,000	41,000	43,000
121,000	Public Halls Depreciation	121,000	127,000	133,500	140,000
223,000	Total Expenditure	187,500	197,000	207,000	217,000
223,000	(Net Surplus)/Deficit	187,500	197,000	207,000	217,000

CULTURAL SERVICES

December Review Estimates 2024/25		RECREATION & CULTURE			
		Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
Income					
(10,000)	Heritage Grant Advisor	(10,500)	(11,000)	(11,500)	(12,000)
(5,000)	Heritage Grant	(5,500)	(6,000)	(6,500)	(7,000)
(15,000)	Total Income	(16,000)	(17,000)	(18,000)	(19,000)
Operating Expenditure					
12,500	Contribution to Regional Arts Program	13,000	13,500	14,000	14,500
15,500	Heritage Advisor Contract Services	15,500	16,500	17,500	18,500
5,000	Local Heritage Projects Expenditure	5,000	5,500	6,000	6,500
33,000	Total Expenditure	33,500	35,500	37,500	39,500
18,000	(Net Surplus)/Deficit	17,500	18,500	19,500	20,500
SPORTING GROUNDS & VENUES					
Income					
(4,000)	Sporting Grounds Income	(4,000)	(4,000)	(4,000)	(4,000)
(4,000)	Total Income	(4,000)	(4,000)	(4,000)	(4,000)
Operating Expenditure					
22,500	Sports Grounds Insurance Premiums	25,500	27,000	28,500	30,000
12,000	Sports Grounds Electricity Charges	8,000	8,500	9,000	9,500
500	Sports Gads & Venues Telephone Charges	500	500	500	500
26,000	Sports Grounds Rates & Charges	26,500	28,000	29,500	31,000
1,000	Sporting Venues Operating Expenses	6,500	7,000	7,500	8,000
266,500	Sporting Venues Maintenance Expenses	300,000	315,000	331,000	347,500
33,500	Golf Club	35,000	37,000	39,000	41,000
17,500	Renshaw facility	18,500	19,500	20,500	21,500

December Review Estimates 2024/25	RECREATION & CULTURE	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
202,500	Sports Grounds Building Depreciation	202,500	212,500	223,000	234,000
187,500	Sports Grounds Other Depreciation	187,500	197,000	207,000	217,500
769,500	Total Expenditure	810,500	852,000	895,500	940,500
765,500	(Net Surplus)/Deficit	806,500	848,000	891,500	936,500
PARKS, GARDENS & RESERVES					
	Operating Expenditure				
11,000	Parks & Gardens Insurance Expenses	11,500	12,000	12,500	13,000
19,500	Parks & Gardens Electricity Charges	20,500	21,500	22,500	23,500
32,500	Parks & Gardens Rates & Charges	34,000	35,500	37,500	39,500
518,000	Parks & Reserves Maintenance Exp	503,000	528,000	554,500	582,000
114,000	Grant - IPCIC 10 & 11	0	0	0	0
288,500	Parks & Reserves Bldg. Depreciation	288,500	303,000	318,000	334,000
229,000	Parks & Reserves Other Depreciation	229,000	240,500	252,500	265,000
1,212,500	Total Expenditure	1,086,500	1,140,500	1,197,500	1,257,000
1,212,500	(Net Surplus)/Deficit	1,086,500	1,140,500	1,197,500	1,257,000
SWIMMING POOLS					
	Operating Expenditure				
13,500	Pools Insurances	15,000	16,000	17,000	18,000
90,000	Pools Electricity Charges	80,000	84,000	88,000	92,500
500	Pools Telephone & Comms Charges	500	500	500	500
26,500	Pools Rates & Charges	30,000	31,500	33,000	34,500
105,000	Pools Operating Expenses	122,000	128,000	134,500	141,000
50,000	Pools Maintenance Expenses	52,500	55,000	58,000	61,000

December Review Estimates 2024/25	RECREATION & CULTURE	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
154,000	Pool Contractor Costs	154,000	161,500	169,500	178,000
60,000	Pools Buildings Depreciation	60,000	63,000	66,000	69,500
171,000	Swimming Pools Other Depreciation	171,000	179,500	188,500	198,000
670,500	Total Expenditure	685,000	719,000	755,000	793,000
670,500	(Net Surplus)/Deficit	685,000	719,000	755,000	793,000
OTHER RECREATION & CULTURE					
	Operating Expenditure				
4,000	Wharf Park Insurance Expenses	4,000	4,000	4,000	4,000
10,500	Wharf Rates and Charges	11,000	11,500	12,000	12,500
46,500	Wharf Maintenance & Repairs	49,000	51,500	54,000	56,500
61,000	Total Expenditure	64,000	67,000	70,000	73,000
61,000	(Net Surplus)/Deficit	64,000	67,000	70,000	73,000
OTHER RECREATION FACILITIES MAINTENANCE					
	Operating Expenditure				
86,000	Heritage & Culture Other Struct Depreciation	86,000	90,500	95,000	100,000
10,000	Recreation Other Depreciation	10,000	10,500	11,000	11,500
96,000	Total Expenditure	96,000	101,000	106,000	111,500
(96,500)	Rec & Culture Total Income	(97,500)	(102,000)	(106,500)	(111,500)
3,467,500	Rec & Culture Total Expenditure	3,382,500	3,553,000	3,731,500	3,917,500
3,371,000	(Net Surplus)/Deficit	3,285,000	3,451,000	3,625,000	3,806,000

December Review Estimates 2024/25	MINING, MANUFACTURING & CONSTRUCTION	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
BUILDING CONTROL					
Income					
(1,000)	Building Certificates	(1,000)	(1,000)	(1,000)	(1,000)
(10,000)	Construction Certificates	(10,000)	(10,500)	(11,000)	(11,500)
(500)	Building Control Inspection Fees	(500)	(500)	(500)	(500)
(11,500)	Total Income	(11,500)	(12,000)	(12,500)	(13,000)
Operating Expenditure					
500	Building Control Sundry Expenses	500	500	500	500
500	Total Expenditure	500	500	500	500
(11,000)	(Net Surplus)/Deficit	(11,000)	(11,500)	(12,000)	(12,500)
QUARRIES & PITS					
Operating Expenditure					
32,500	Gravel Pits Rehabilitation Costs	34,000	35,500	37,500	39,500
32,500	Total Expenditure	34,000	35,500	37,500	39,500
(11,500)	Mining, Manufacturing & Construction Total Income	(11,500)	(12,000)	(12,500)	(13,000)
33,000	Mining, Manufacturing & Construction Total Expenditure	34,500	36,000	38,000	40,000
21,500	(Net Surplus)/Deficit	23,000	24,000	25,500	27,000

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ROADS ADMINISTRATION

Income

(2,526,500)	Financial Assistance Grant - Local Roads	(2,526,500)	(2,653,000)	(2,785,500)	(2,925,000)
(500,000)	Grant - Local Road Storm Damage Sealed	(525,000)	(551,500)	(579,000)	(608,000)
(3,000,000)	Grant - Local Road Storm Damage Unsealed	(2,248,000)	(2,360,500)	(2,478,500)	(2,602,500)
(1,000,000)	Grant - RLR RLRR/RERRF Unsealed	0	0	0	0
	Grant - Flood Storm Damage Regional Roads Sealed	(200,000)	(210,000)	(220,500)	(231,500)
(800,000)	Grant - Flood Storm Damage Regional Roads Unsealed	(840,000)	(882,000)	(926,000)	(972,500)
(977,000)	Regional Roads Block Grant	(1,977,000)	(2,076,000)	(2,180,000)	(2,289,000)
(47,000)	Regional Roads Traffic Facilities	(47,000)	(49,500)	(52,000)	(54,500)
(144,000)	Regional Roads Supplementary component	(144,000)	(151,000)	(158,500)	(166,500)
(8,994,500)	Total Income	(8,507,500)	(8,933,500)	(9,380,000)	(9,849,500)

Operating Expenditure

568,500	Local Roads Sealed Depreciation	568,500	597,000	627,000	658,500
177,000	Local Roads Unsealed Depreciation	177,000	186,000	195,500	205,500
1,793,000	Regional Roads Sealed Depreciation	1,793,000	1,882,500	1,976,500	2,075,500
145,500	Regional Roads Unsealed Depreciation	145,500	153,000	160,500	168,500
378,500	Bridges Infrastructure Depreciation	378,500	397,500	417,500	438,500
3,062,500	Total Expenditure	3,062,500	3,216,000	3,377,000	3,546,500

LOCAL ROADS

676,500	Sealed Urban Roads Maintenance	695,000	730,000	766,500	805,000
210,000	Sealed Rural Roads Maintenance	217,500	228,500	240,000	252,000
8,500	Sealed Rural Roads Bridges Maintenance	9,000	9,500	10,000	10,500

December Review Estimates 2024/25	TRANSPORT & COMMUNICATIONS				
		Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
45,000	Unsealed Urban Roads Maintenance	47,500	50,000	52,500	55,000
1,195,500	Unsealed Rural Local Roads Maintenance	1,235,500	1,297,500	1,362,500	1,430,500
0	Unsealed Rural Local Roads Bridges Maintenance	10,000	10,500	11,000	11,500
500,000	Local Road Storm Damage Sealed	525,000	551,500	579,000	608,000
3,000,000	Local Road Storm Damage Unsealed	2,248,000	2,360,500	2,478,500	2,602,500
1,000,000	RLR RLRR/RERRF	0			
6,635,500	Total Expenditure	4,987,500	5,238,000	5,500,000	5,775,000
REGIONAL ROADS					
260,000	Sealed Regional Roads Maintenance	714,000	749,500	787,000	826,500
8,000	Sealed Regional Roads Bridges Maintenance	8,000	8,500	9,000	9,500
900,000	Unsealed Regional Roads Maintenance	1,446,000	1,518,500	1,594,500	1,674,000
800,000	Unsealed Regional Roads Flood/Storm Damage	840,000	882,000	926,000	972,500
0	Sealed Regional Roads Flood/Storm Damage	200,000	210,000	220,500	231,500
1,968,000	Total Expenditure	3,208,000	3,368,500	3,537,000	3,714,000
STATE HIGHWAYS - RMCC ROUTINE					
(1,611,000)	Income - RMCC Routine	(1,600,000)	(1,680,000)	(1,764,000)	(1,852,000)
1,611,000	Expenditure - RMCC Routine	1,600,000	1,680,000	1,764,000	1,852,000
0	(Net Surplus)/Deficit	0	0	0	0
STATE HIGHWAYS - RMCC WORK ORDERS					
(3,408,000)	Income - RMCC Work Orders	(500,000)	(525,000)	(551,500)	(579,000)

December Review Estimates 2024/25	TRANSPORT & COMMUNICATIONS	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
3,108,000	Expenditure - RMCC Work Orders	450,000	472,500	496,000	521,000
(300,000)	(Net Surplus)/Deficit	(50,000)	(52,500)	(55,500)	(58,000)
FOOTPATHS					
Operating Expenditure					
29,000	Footpaths Maintenance	100,000	105,000	110,500	116,000
124,000	Footpaths & Cycleways Depreciation	124,000	130,000	136,500	143,500
153,000	Total Expenditure	224,000	235,000	247,000	259,500
153,000	(Net Surplus)/Deficit	224,000	235,000	247,000	259,500
KERB & GUTTERING					
Operating Expenditure					
3,500	Kerb & Gutter Maintenance	43,500	36,000	37,500	39,000
238,000	Kerb & Gutter Depreciation	238,000	221,500	230,500	239,500
241,500	Total Expenditure	281,500	257,500	268,000	278,500
BUS SHELTERS/CAR PARKS					
Operating Expenditure					
3,000	Car Parks Maintenance Expenses	3,000	3,000	3,000	3,000
133,000	Tree Planting & Maintenance	130,000	63,500	66,000	68,500
136,000	Total Expenditure	133,000	66,500	69,000	71,500
AERODROMES					
Income					
(8,000)	Aerodromes Rents & Charges	(6,000)	(6,500)	(7,000)	(7,500)

December Review Estimates 2024/25	TRANSPORT & COMMUNICATIONS	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
(8,000)	Total Income	(6,000)	(6,500)	(7,000)	(7,500)
	Operating Expenditure				
6,000	Aerodromes Insurances	7,000	7,500	8,000	8,500
6,000	Aerodromes Electricity Charges	11,000	11,500	12,000	12,500
16,000	Aerodromes Rates & Charges	15,000	16,000	17,000	18,000
11,000	Aerodromes Operating Expenses	5,500	6,000	6,500	7,000
158,000	Aerodromes Maintenance Expenses	180,000	189,000	198,500	208,500
7,500	Cleaning - Aerodromes	12,000			
29,000	Aerodromes Buildings Depreciation	29,000	30,500	32,000	33,500
6,500	Aerodromes Other Depreciation	6,500	7,000	7,500	8,000
152,000	Aerodromes Facilities Depreciation	152,000	159,500	167,500	176,000
392,000	Total Expenditure	418,000	427,000	449,000	472,000
(14,021,500)	Transport Total Income	(10,613,500)	(11,145,000)	(11,702,500)	(12,288,000)
17,307,500	Transport Total Expenditure	14,364,500	14,961,000	15,707,000	16,490,000
3,286,000	(Net Surplus)/Deficit	3,751,000	3,816,000	4,004,500	4,202,000

December Review Estimates 2024/25	ECONOMIC AFFAIRS	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
SALEYARDS					
Income					
(2,000)	Saleyards Fees & Charges	(2,000)	(2,000)	(2,000)	(2,000)
(2,000)	Total Income	(2,000)	(2,000)	(2,000)	(2,000)
Operating Expenditure					
500	Saleyards Electricity Charges	1,000	1,000	1,000	1,000
6,500	Saleyards Rates & Charges	7,000	7,500	8,000	8,500
2,000	Saleyards Operating Expenses	2,000	2,000	2,000	2,000
3,500	Saleyards Maintenance Expenses	5,000	5,500	6,000	6,500
6,500	Saleyards Facilities Depreciation	6,500	7,000	7,500	8,000
19,000	Total Expenditure	21,500	23,000	24,500	26,000
17,000	(Net Surplus)/Deficit	19,500	21,000	22,500	24,000
TOURISM					
Income					
0	Grant - Tourism Development	(120,000)	(126,000)	(132,500)	(139,000)
0	Total Income	(120,000)	(126,000)	(132,500)	(139,000)
Operating Expenditure					
45,000	Tourism Advertising & Promotion Expenses	25,000	26,500	28,000	29,500
2,000	Tourism Sundry Expenses	5,000	5,500	6,000	6,500
5,500	Darling River Run Contribution Expense	32,000	33,500	35,000	37,000
	Event Cost	120,000	126,000	132,500	139,000
52,500	Total Expenditure	182,000	191,500	201,500	212,000
52,500	(Net Surplus)/Deficit	62,000	65,500	69,000	73,000

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BACK O' BOURKE

Income

(120,500)	Back O Bourke Exhibition Centre Income	(150,000)	(157,500)	(165,500)	(174,000)
(160,000)	Back O Bourke Merchandise Sales	(200,000)	(210,000)	(220,500)	(231,500)
(10,000)	Back O Bourke - Mt. Oxley Tours	(10,000)	(10,500)	(11,000)	(11,500)
(290,500)	Total Income	(360,000)	(378,000)	(397,000)	(417,000)

Operating Expenditure

693,500	Back O Bourke Salaries & Allowances	550,500	578,000	607,000	637,500
5,000	Uniform	2,500	2,500	2,500	2,500
67,000	Back O Bourke Staff Travel Expenses	40,000	42,000	44,000	46,000
13,000	Back O Bourke Staff Training Expense	15,000	16,000	17,000	18,000
3,500	BOB - Staff Medical Costs	3,000	3,000	3,000	3,000
30,500	Back O Bourke Insurances	33,500	35,000	37,000	39,000
30,000	Back O Bourke Electricity Expenses	30,000	31,500	33,000	34,500
20,000	Back O Bourke Telephone Charges	23,000	24,000	25,000	26,500
13,000	Back O Bourke Rates & Charges	18,000	19,000	20,000	21,000
90,000	Back O Bourke Marketing & Advertising	97,000	102,000	107,000	112,500
10,000	Back O Bourke Printing & Stationery	15,000	16,000	17,000	18,000
2,000	Back O Bourke Postage Charges	2,000	2,000	2,000	2,000
0	Back O Bourke - Events Expenses	10,000	10,500	11,000	11,500
13,500	Back O Bourke Operating Expenses	22,000	23,000	24,000	25,000
88,000	Back O Bourke Maintenance Expenses	100,000	105,000	110,500	116,000
15,000	Back O Bourke Cleaning Expenses	15,000	16,000	17,000	18,000
100,000	Back O Bourke Cost of Merchandise	100,000	105,000	110,500	116,000

December Review Estimates 2024/25	ECONOMIC AFFAIRS				Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
19,500	Local Tourism Attraction Expenses	9,500	10,000	10,500	11,000			
10,500	Back O Bourke - IT Expenses	15,000	16,000	17,000	18,000			
5,000	BOB Exhibition Furniture & Fittings Depreciation	5,000	5,500	6,000	6,500			
169,000	BOB Exhibition Buildings Depreciation	169,000	177,500	186,500	196,000			
308,000	BOB Exhibition Buildings Other Depreciation	308,000	323,500	339,500	356,500			
1,716,000	Total Expenditure	1,583,000	1,663,000	1,747,000	1,835,000			
1,425,500	(Net Surplus)/Deficit	1,223,000	1,285,000	1,350,000	1,418,000			
BACK O' BOURKE CAFÉ								
	Income							
(30,000)	Back O Bourke Cafe Income	(547,000)	(574,500)	(603,000)	(633,000)			
(30,000)	Total Income	(547,000)	(574,500)	(603,000)	(633,000)			
	Operating Expenditure							
	Back O Bourke Cafe Salaries	331,000	347,500	365,000	383,500			
160,000	Back O Bourke Cafe Consumables	201,000	211,000	221,500	232,500			
0	Café equipment maintenance	15,000	16,000	17,000	18,000			
160,000	Total Expenditure	547,000	574,500	603,500	634,000			
130,000	(Net Surplus)/Deficit	0	0	500	1,000			
FUNCTION CENTRE OPERATIONS								
	Income							
(263,000)	Centre Hire	(30,000)	(31,500)	(33,000)	(34,500)			
(263,000)	Total Income	(30,000)	(31,500)	(33,000)	(34,500)			
	Operating Expenditure							
20,000	Entertainment Centre Salaries & Wages	20,000	21,000	22,000	23,000			

December Review Estimates 2024/25		ECONOMIC AFFAIRS			
		Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
5,000	Centre Miscellaneous Exp	5,000	5,500	6,000	6,500
5,000	Centre Operating Costs	5,000	5,500	6,000	6,500
0	Centre Maintenance Expenses	30,000	31,500	33,000	34,500
0	Centre Cleaning Expenses	20,000	21,000	22,000	23,000
30,000	Total Expenditure	80,000	84,500	89,000	93,500
(233,000)	(Net Surplus)/Deficit	50,000	53,000	56,000	59,000
JANDRA OPERATIONS					
Income					
(20,000)	Jandra Merchandising Sales	(21,000)	(22,000)	(23,000)	(24,000)
(90,000)	Jandra Income	(200,000)	(210,000)	(220,500)	(231,500)
(194,000)	Grant - Cultural Centre/Arts Hub Planning/Consultation	0	0	0	0
(304,000)	Total Income	(221,000)	(232,000)	(243,500)	(255,500)
Operating Expenditure					
89,500	Jandra Salaries & Allowances	144,500	151,500	159,000	167,000
9,500	Jandra Staff Travelling Expenses	20,000	21,000	22,000	23,000
10,000	Jandra Staff Training Expenses	15,000	16,000	17,000	18,000
30,000	Jandra Insurances	33,000	34,500	36,000	38,000
13,000	Jandra Miscellaneous Expenses	34,000	35,500	37,500	39,500
35,000	Jandra Maintenance Expenses	15,000	16,000	17,000	18,000
30,000	Jandra Slipping Costs	31,500	33,000	34,500	36,000
10,000	Jandra Cost of Merchandise	5,000	5,500	6,000	6,500
65,000	Jandra Contractor Costs	68,500	72,000	75,500	79,500
21,000	Jandra Other Structures Depreciation	21,000	22,000	23,000	24,000
108,500	Cultural Centre/Arts Hub Planning/Consultation	0	0	0	0

December Review Estimates 2024/25	ECONOMIC AFFAIRS	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
421,500	Total Expenditure	387,500	407,000	427,500	449,500
117,500	(Net Surplus)/Deficit	166,500	175,000	184,000	194,000
CROSSLEY ENGINE OPERATIONS					
	Income				
<u>(2,000)</u>	Crossley Engine Donations	<u>(2,000)</u>	<u>(2,000)</u>	<u>(2,000)</u>	<u>(2,000)</u>
(2,000)	Total Income	(2,000)	(2,000)	(2,000)	(2,000)
	Operating Expenditure				
30,000	Wages Crossley Engine Operation	20,000	21,000	22,000	23,000
500	Crossley Engine Insurance	500	500	500	500
500	Crossley Engine Electricity	1,000	1,000	1,000	1,000
32,000	Crossley Engine Repairs & Maintenance	50,000	52,500	55,000	58,000
63,000	Total Expenditure	71,500	75,000	78,500	82,500
61,000	(Net Surplus)/Deficit	69,500	73,000	76,500	80,500
ECONOMIC DEVELOPMENT					
	Income				
<u>(5,000)</u>	Bourke Business Promotion	<u>(5,500)</u>	<u>(6,000)</u>	<u>(6,500)</u>	<u>(7,000)</u>
<u>(2,500)</u>	Small Business Month Grant	<u>(2,500)</u>	<u>(2,500)</u>	<u>(2,500)</u>	<u>(2,500)</u>
<u>(100,000)</u>	Grant - Community Events Program	<u>(105,000)</u>	<u>(110,500)</u>	<u>(116,000)</u>	<u>(122,000)</u>
(107,500)	Total Income	(113,000)	(119,000)	(125,000)	(131,500)
	Operating Expenditure				
186,500	Economic Development Officer Salary	196,000	206,000	216,500	227,500
30,000	Econ Development Staff Travelling Expense	31,500	33,000	34,500	36,000
6,000	Econ Development Training Costs	6,500	7,000	7,500	8,000

December Review Estimates 2024/25	ECONOMIC AFFAIRS	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
54,000	Economic Development Promotion	35,000	37,000	39,000	41,000
10,000	EDO - Consulting Costs	10,500	11,000	11,500	12,000
100,000	Grant Other Event Exp - ED	105,000	110,500	116,000	122,000
386,500	Total Expenditure	384,500	404,500	425,000	446,500
279,000	(Net Surplus)/Deficit	271,500	285,500	300,000	315,000
PRIVATE WORKS					
	Income				
(95,000)	Private Works Sundry Income	(100,000)	(105,000)	(110,500)	(116,000)
(95,000)	Total Income	(100,000)	(105,000)	(110,500)	(116,000)
	Operating Expenditure				
80,000	Private Works Expenditure	84,000	88,000	92,500	97,000
80,000	Total Expenditure	84,000	88,000	92,500	97,000
(15,000)	(Net Surplus)/Deficit	(16,000)	(17,000)	(18,000)	(19,000)
(1,094,000)	Economic Affairs Total Income	(1,495,000)	(1,570,000)	(1,648,500)	(1,730,500)
2,928,500	Economic Affairs Total Expenditure	3,341,000	3,511,000	3,689,000	3,876,000
1,834,500	(Net Surplus)/Deficit	1,846,000	1,941,000	2,040,500	2,145,500

December Review Estimates 2024/25	GENERAL PURPOSE REVENUE	Estimates 2025/26	Estimates 2026/27	Estimates 2027/28	Estimates 2028/29
ORDINARY RATES					
(1,302,500)	Ordinary Rate - Farmland	(1,350,000)	(1,417,500)	(1,488,500)	(1,563,000)
(410,500)	Ordinary Rate - Residential	(441,500)	(463,500)	(486,500)	(511,000)
(80,000)	Ordinary Rate - Residential Nth Bourke	(86,500)	(91,000)	(95,500)	(100,500)
(29,500)	Ordinary Rate - Residential Villages	(30,500)	(32,000)	(33,500)	(35,000)
(171,500)	Ordinary Rate - Business	(180,000)	(189,000)	(198,500)	(208,500)
12,500	Less Pensioner Rates Abandoned	12,500	13,000	13,500	14,000
(1,981,500)	Total Rates	(2,076,000)	(2,180,000)	(2,289,000)	(2,404,000)
EXTRA CHARGES					
(60,000)	Extra Charges	(33,000)	(34,500)	(36,000)	(38,000)
(60,000)	Total Extra Charges	(33,000)	(34,500)	(36,000)	(38,000)
INTEREST ON INVESTMENTS					
(1,185,000)	Interest on Investments	(1,050,000)	(1,102,500)	(1,157,500)	(1,215,500)
(1,185,000)	Total Interest	(1,050,000)	(1,102,500)	(1,157,500)	(1,215,500)
GENERAL PURPOSE Grant & SUBSIDIES					
(6,382,000)	Financial Assist Grant - General	(6,382,000)	(6,701,000)	(7,036,000)	(7,388,000)
(13,000)	Pensioner Rate Subsidy	(13,500)	(14,000)	(14,500)	(15,000)
(6,395,000)	Total Income	(6,395,500)	(6,715,000)	(7,050,500)	(7,403,000)
(9,621,500)	Total Income	(9,554,500)	(10,032,000)	(10,533,000)	(11,060,500)

Capital Funding 2025/26	Income Amount	Source of Fund
Roads to Recovery	(1,920,000)	Grant
Jandra Motor upgrade	(150,000)	Grant
Children's Playground	(500,000)	Grant
Upgrade to display Exit display	(50,000)	Grant
Pedestrian Path from Dump Point to function Centre Ramp	(1,000,000)	Grant
LED Lights under sails	(40,000)	Grant
Signage - Entrance signs at boundary and directional signage	(500,000)	Grant
Cultural Building 5	(12,000,000)	Grant
North Bourke Bridge Approaches	(6,000,000)	Grant
Tour Coach	(150,000)	Grant
New Depot Building	(9,000,000)	Grant
RERRF Project	(500,000)	Grant
Cuttaburra Bridge Construction	(2,818,500)	Grant
Wanaaring Road Sealing	(2,617,500)	Grant
Allied Health Centre internal Paint	(50,000)	Grant
Medical centre re-pier	(120,000)	Grant
Medical Centre Generator	(80,000)	Grant
CWA Hall Engonnia Guttering/Facia	(15,000)	Grant
Engonnia Hall windows upgrade	(25,000)	Grant
Louth Tennis Courts sand	(20,000)	Grant
Louth Park Furniture	(24,000)	Grant
Wanaaring Hall electrical upgrades	(15,000)	Grant
Wanaaring Hall internal ceiling	(35,000)	Grant
Yantabulla hall toilets and showers	(120,000)	Grant
External Paint PCYC	(50,000)	Grant
Internal Paint PCYC entrance	(10,000)	Grant
PCYC Nets	(80,000)	Grant
Town Drainage	(400,000)	Grant
Main Street Program	(100,000)	Grant
Curb And Gutter Replacement	(100,000)	Grant
Storm Water Improvement	(1,000,000)	Grant
Footpath Replacements	(200,000)	Grant
MR 405 - Cuttaburra Realignment	(704,500)	Grant
Council Contribution Wanaaring Road Sealing	(654,500)	Grant
Medical Centre internal Paint	(30,000)	Grant
CWA Hall Internal paint	(15,000)	Grant
Replace Decking walkway and function centre BOB	(200,000)	Grant
Sub-Total	(41,294,000)	

Capital Funding 2025/26	Income Amount	Source of Fund
Loan No. 260 - Heavy Plant Purchase	(919,000)	
Sub-Total - New Loan	(919,000)	
Total - General Fund	(42,213,000)	
Sewer		
Sewer Relining	(200,000)	Sewer Reserve
Total - Sewer Fund	(200,000)	
Grand Total	(42,413,000)	

Capital Projects 2025/26	Expenditure Amount	Source of Fund
IT Equipment	45,000	General Revenue
Office Equipment	15,000	General Revenue
Heavy Plant Upgrade	919,000	Loan
Light Plant Upgrade	200,000	General Revenue
Roads to Recovery	1,920,000	Grant
Library Books	25,000	General Revenue
Jandra Motor upgrade	150,000	Grant
Children's Playground	500,000	Grant
Upgrade to display Exit display	50,000	Grant
Pedestrian Path from Dump Point to function Centre Ramp	1,000,000	Grant
LED Lights under sails	40,000	Grant
Signage - Entrance signs at boundary and directional signage	500,000	Grant
Cultural Building 5	12,000,000	Grant
North Bourke Bridge Approaches	6,000,000	Grant
Tour Coach	150,000	Grant
Replace Decking walkway and function centre BOB	200,000	Grant
New Depot Building	9,000,000	Grant
Depot Other Assets	90,000	General Revenue
RERRF Project	500,000	Grant
Cuttaburra Bridge Construction	2,818,500	Grant
MR 405 - Cuttaburra Realignment	704,500	Grant
Wanaaring Road Sealing	2,617,500	Grant
Council Contribution Wanaaring Road Sealing	654,500	Grant
Airport cottage Kitchen Upgrade	35,000	General Revenue
Allied Health Centre internal Paint	50,000	Grant
Medical centre re-pier	120,000	Grant
Medical Centre Generator	80,000	Grant
Medical Centre internal Paint	30,000	Grant
CWA Hall Engonnia Guttering/Facia	15,000	Grant
CWA Hall Internal paint	15,000	Grant
Engonnia Hall windows upgrade	25,000	Grant
Louth Tennis Courts sand	20,000	Grant
Louth Park Furniture	24,000	Grant
Wanaaring Hall electrical upgrades	15,000	Grant
Wanaaring Hall internal ceiling	35,000	Grant
Yantabulla hall toilets and showers	120,000	Grant
70 Mertin Bathroom upgrade	50,000	General Revenue

Capital Projects 2025/26	Expenditure Amount	Source of Fund
70 Mertin internal paint living area	30,000	General Revenue
70 Mertin Carport	20,000	General Revenue
External Paint PCYC	50,000	Grant
Internal Paint PCYC entrance	10,000	Grant
PCYC Nets	80,000	Grant
Town Drainage	400,000	Grant
Main Street Program	100,000	Grant
Levee Pump Replacement	10,000	General Revenue
Curb And Gutter Replacement	100,000	Grant
Fig Tree Removal	60,000	General Revenue
Storm Water Improvement	1,000,000	Grant
Footpath Replacements	200,000	Grant
Sub-Total Capital Projects	42,793,000	

Loan Repayment	Expenditure Amount	Source of Fund
Loan No. 226	45,500	General Revenue
Loan No. 227	29,500	General Revenue
Loan No. 237	6,500	General Revenue
Loan No. 250	12,000	General Revenue
Loan No. 254	13,000	General Revenue
Loan No. 255	45,000	General Revenue
Loan No. 256	120,500	General Revenue
Loan No. 257	341,000	General Revenue
Loan No. 258	147,500	General Revenue
Loan No. 259	188,500	General Revenue
Loan No. 260	165,000	General Revenue
Sub-Total - Loan Repayment	1,114,000	

Transferred to Restricted Asset	Expenditure Amount	Source of Fund
North Bourke Bridge Reserve	50,000	General Revenue
Airport Reseal - Capital Expenditure	20,000	General Revenue
Jandra Slipping Costs	21,000	General Revenue
Rehabilitation of Gravel Pits	30,000	General Revenue
New Tip Construction	50,000	General Revenue

PCYC Sinking Fund	10,000	General Revenue
Total - Transferred to Restricted Asset	181,000	
Total - General Fund	44,088,000	
Water		
Loan Repayment - Loan 229	56,000	Water Revenue
Telemetry	50,000	Water Revenue
Hydraulic Study Bourke and North Bourke	150,000	Water Revenue
Raw Water Pump Shed	120,000	Water Revenue
Total - Water Fund	376,000	
Sewer		
Loan Repayment - Loan 233	7,500	Sewer Revenue
Boundary Trap Replacement	20,000	Sewer Revenue
Manhole Replacement	50,000	Sewer Revenue
Sewer Relining	400,000	\$200K Grant and \$200K Sewer Reserve
Telemetry	50,000	Sewer Revenue
Total - Sewer Fund	527,500	
Grand Total	44,991,500	

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SHIRE
COUNCIL**

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